

NEWS SUMMARY

GENERAL

70 freed from stranded train

A helicopter rescued 70 passengers who were marooned yesterday in a train snowbound in Scotland since Saturday afternoon. The passengers, including a man with a broken leg, huddled into one coach for warmth.

Sixteen people stranded in their cars, who took shelter in a bus caught in a drift at the Ord of Cathness, were picked up by helicopter. A man was found dead after leaving his car to walk to safety near Leys, four miles from Inverness. In Glencoe, 50 people, most of them skiers, faced a new ordeal in an hotel after being rescued from their cars: the hotel is running out of food and water and the electricity has failed.

The air search for missing motorists was called off as darkness fell, but ground teams were still trying to reach motorists trapped in 15 foot drifts near Cathness.

The north of England and Wales were hit by snow and the West Country suffered eales.

Aurora, snowstorms in Switzerland cut Alpine rail links and marooned a trans-Europe express. Thirty tons of emergency food supplies were flown into snowbound Cincinnati, Ohio, in America's mid-West. At least 12 people were reported to have died as torrential rain flooded large areas around Pretoria, capital of South Africa. Today's weather Back Page

Cities may get powers back

The Prime Minister has appointed a group of Ministers within the Cabinet to co-ordinate plans for giving back to cities responsibilities lost under the 1974 Conservative local government reorganisation. Page 5

More than 500 churches shut

In the last nine years 502 Church of England churches have been declared redundant. Of these, 256 have been put to other uses, 126 have been preserved because of their historic or architectural importance and 120 have been demolished. The Church Commissioners said.

Rhodesia pact criticised

Dr. David Owen, the Foreign Secretary, and Mr. Andy Young, American Ambassador to the U.N., sharply criticised moves towards a Rhodesia internal settlement as they left Heathrow for Malta for talks with the Patriotic Front nationalist alliance. Back Page

Scots threat

Leaders of the Scottish National Party are threatening to vote against the entire devolution Bill at the third reading stage if it contains a "loaded" referendum clause. Back Page

Briefly...

Bill to ban compulsory retirement on age grounds below the age of 70 is to be introduced tomorrow in the Commons.

Early photographs or drawings of Dave Gifford, Wordsworth's house in Grasmere, are being sought by the trustees to restore it.

Thousands of rabbits and rats are to be slaughtered this week because they are endangering drains and waterways in Lincolnshire.

Law should allow doctors to help terminally ill patients in the peaceful, a Church of Scotland minister said.

Chloroform has been written to the police offering their services in the hunt for Lester Chapman, a 31-year-old man who has been missing since he fled from the Carlisle, Cumbria, area.

Carlos Reutemann of Argentina won the Brazilian Formula one grand prix motor race in a Ferrari Sports reports, Page 10

BUSINESS

Campaign to boost industrial strategy

THE GOVERNMENT is to launch a big publicity campaign in industry to persuade all sectors to go along with its industrial strategy plans. Companies will be asked to adapt their corporate planning and union leaders and employees will be urged to co-operate in productivity improvements.

The Prime Minister will chair a meeting of the National Economic Development Council this week at which some of the Government's new industrial aid schemes will be unveiled.

The CBI will stress that they support the communications exercise, but are not prepared to go further towards formalised planning discussions. Back Page

OIL COMPANIES claim that they could lose considerably if they are forced to cut back exports of North Sea oil in favour of U.K. refineries.

Trade union leaders have told the companies and the Government they want at least two-thirds of North Sea crude refined in the U.K. Page 4

BNOC would lose many of its rules under a Conservative Government, the Shadow Energy spokesman, Mr. Tom King, has said.

The Conservatives see BNOC's role as that of adviser, monitoring offshore development issues. Page 4

SUNDAY TELEGRAPH failed to appear for the second week running because of a SOGAT dispute. Journalists on provincial and local newspapers are due to begin industrial action today following breakdown of pay talks. Page 5

BAHRAIN, Qatar and the United Arab Emirates revealed their currencies at the week-end against the dollar by between 0.5 per cent. and 2 per cent. Page 2

Ships for stockpile

BRITISH SHIPBUILDERS is considering building offshore patrol vessels for stock, as part of its strategy to dominate the naval market, estimated to be worth up to £1bn. in the next ten years. Page 25

RATE of increase in the cost of the Financial Times grocery basket dropped this month after sharp rises in the previous two. The January price index, helped by the High Street price war, rose only 1.91 points to 268.33. Page 7

BARCLAYCARD has been given a deadline of mid-February to resolve its long-running dispute with the Eurocheque international cheque guarantee system. At present Barclaycard has a dual role—that of credit card and cheque guarantee card—and West German and Benelux banks want the dual function ended. Back Page

Leyland expected to scrap £100m. modernisation plan

BY OUR INDUSTRIAL STAFF

Leyland Cars' £100m. foundry modernisation programme is likely to be the main casualty of the review of capital spending initiated by Mr. Michael Edwardes, the new British Leyland chairman.

The company is determined to keep a full model range from the Mini through to the luxury Jaguar, but a fundamental reassessment of projects seems certain to lead to further spending cuts.

Ambitious plans for the proposed new middle range car, the LC10, have been trimmed. Two derivatives of the basic model, the LC11 and LC12 are likely to be shelved, at least until the company can be put on a stronger financial basis.

Spending on the project, the replacement for the Allegro and Marina, is nevertheless expected to be far higher than the £20m. allocated for the proposed new small car, the ADO 55.

The project review has been prompted by the lamentable performance of the cars group in the past three years, and by forecasts which suggest Leyland will average little more than a 25 per cent. share of the U.K. market over the next five years.

The foundry modernisation and expansion programme had already been delayed, partly because of objections from the National Enterprise Board. Leyland's major shareholders, about the level of spending.

The company now seems likely to cut expenditure by more than half by dropping plans to build a new factory at Wellesbourne and an aluminium factory at Leeds.

One of the principal concerns of Mr. Edwardes—who will be outlining his plans for the future of the group to union leaders

Shortfall

One of the main reasons behind the economy drive has been Leyland Cars' failure to generate as much money internally as was envisaged at the time of the Government-backed rescue three years ago.

Because of this shortfall, Mr. Edwardes now accepts that the group as a whole will have to ask the Government for another injection of money in the shape of up to £400m. worth of new equity.

This request is a radical change from the original proposal of Lord Ryder, the architect of the rescue plan, who foresaw Leyland being financed almost exclusively by loans after its initial £200m. equity-raising exercise in 1975.

Leyland hopes to keep its total call on Government finance, in

Growth rate may fall short of forecast

BY PETER RIDDELL, ECONOMICS CORRESPONDENT

THE IMPROVEMENT in the rate of economic growth this year might fall short of the increase forecast by the Treasury last autumn unless further fiscal action is taken.

This is the latest assessment of the leading forecasting bodies outside the Government, including the London Business School and the National Institute.

Senior officials in Whitehall are known to be concerned about the adverse impact of the slow growth of world trade and the rise in sterling on the expansion of exports and output later this year and next year.

This has undermined some of the earlier projections and will be reflected in new official forecasts now being prepared.

Consequently the main impact of the large tax cuts expected in the budget might be merely to ensure that the growth rate can be sustained at about the previously projected rate of 3.5 per cent., rather than to provide a boost to a significantly higher rate of expansion.

It is also recognised in Whitehall that it would be difficult for the economy to grow much more than 4 per cent. a year at present in view of trade, inflation and productivity constraints.

Mr. Denis Healey, the Chancellor of the Exchequer, is receiving

Budget submissions from the Treasury. No date has been fixed but the Prime Minister referred to an "April Budget" in his British speech on Saturday.

Last October the Treasury forecast a 3.5 per cent. rise in real Gross Domestic Product between the second halves of last year and this year, following a negligible increase last year.

The hope is that this could be sufficient to stop the rise in unemployment.

There is no dispute that the economy is recovering, but the London Business School believes growth is unlikely to be more than 2.5 per cent.

Injection

Two months ago the National Institute projected a rise in Gross Domestic Product of 3.5 per cent. in the year to the second half of 1978, but this assumed a £15m. tax cut this spring. On unchanged policies the rise would be smaller and changes since November would tend to depress activity.

City stockbrokers Phillips and Drew have projected a growth rate of 3.5 per cent. between the second halves of this year and next year, slowing down in early 1979, even after assuming a net £2.5bn. injection in the Budget.

There are, however, several more bullish forecasts.

The changes in most forecasts since last autumn involve a downgrading of the expected rise in exports and investment with only a partial offset from more buoyant personal consumption. The substantial under-spending in the public sector has added a further uncertainty.

Last October the Treasury publicly assumed a 10 per cent. rise in earnings in the current pay round in its forecasts. Its latest internal estimate is a 12-14 per cent. rise. While this implies a sharper increase in consumer spending than previously forecast, a significant part of this might leak out in the form of higher imports.

On the other side, the earlier Treasury assumption of a 9 per cent. rise in world trade in manufactured goods this year contrasts with recent estimates of nearer 5-6 per cent.

The favourable price implications of the rise in sterling should not significantly affect the current account surplus this year, but the unfavourable volume effects and the slow growth of world trade are producing some fairly pessimistic projections for the current account from the summer of 1979 onwards.

Lombard, Page 10

Sadat to warn Carter on threat to Mideast peace initiative

BY ROGER MATTHEWS

PRESIDENT Sadat of Egypt will tell U.S. and Western European leaders that his Middle East peace initiative is in grave danger of collapsing unless Israel can be persuaded to adopt a more flexible approach.

This is understood to be the main message he will take with him on a seven-nation tour which starts on Thursday. He will visit the U.S., the U.K., West Germany, Austria, Romania and France.

It was emphasised here today that despite reports of progress from Jerusalem on the behind-the-scenes consultations and the Israeli Cabinet's decision to resume the joint military committee talks, the two sides remain a long way apart on the fundamental issues—final Israeli withdrawal from occupied territories and the rights of the Palestinians to self-determination.

Mr. Sadat, and by people who have seen him in the past couple of days to be very open and direct. He will seek a place for the U.S. that it will use all methods to exert pressure on the Israeli Cabinet and in particular Mr. Menachem Begin, Israel's Prime Minister.

The Egyptian leader will receive a report from Mr. Alfred Ahtisaari, the U.S. Assistant Secretary of State, in the next two days. Mr. Ahtisaari is due to arrive here tomorrow after several days of talks with Israeli leaders and a week-end meeting with King Hussein of Jordan.

Officials here will be looking for confirmation of their views that Mr. Begin is personally responsible for the degree of Israeli "intransigence" which has been experienced.

Encouraged

Mr. Sadat will raise with President Carter his request for arms supplies equal to those given to Israel, in particular the question of the advanced F-15 warplane. He is expected to address the Congressional Foreign Relations Committee in an effort to capitalise on the surge in his popularity following his visit to Jerusalem.

Officials in Cairo have been encouraged by suggestions that the powerful Jewish lobby in the U.S. is on the defensive. The statement from Iraq last night that it would not attend the so-called anti-Sadat summit

Airco still looking for rival bidder

By Stewart Fleming

NEW YORK Jan. 29

AIRCO, the U.S. industrial gases producer, is expected to reaffirm this week that it is still looking for a rival bidder to BOC International, in spite of BOC's announcement on Friday that it will not press its bid in the face of opposition from Airco's Board.

Last week, BOC announced an overwhelming response to its \$43-a-share offer for the 15m. shares it needed to increase its stake in Airco from 34 per cent. to 49 per cent.

Because of this response, BOC said it was asking the Airco board to waive a previous agreement and allow BOC to bid a total of \$200m. for the outstanding 51 per cent. of Airco.

On Thursday night, Airco made it clear, following an intense Board meeting, that it was hereby opposed to the BOC proposals to go for full control at \$43 a share. On Friday, BOC said it was withdrawing the proposal in view of the Airco board's opposition.

Neither side, it seems, expects this to be the end of the affair, however. BOC's retreat has not soothed the Airco Board's anxieties. BOC's move is seen as a tactical decision in response to the pressure from Airco.

Recognise

For this reason, Airco is expected to make it clear that it is continuing with its search for a third party to make a rival bid and to announce that it has hired investment bankers to help in the search.

Both companies seem to recognise that the antagonism fostered by last week's bitter arguments cannot simply be forgotten, particularly if BOC's successful tender offer to increase its holding in Airco to 49 per cent. stands.

In the event that BOC's position is strengthened, but Mr. George Dillon and Mr. Richard Giordano, Airco's chairman and president and chief executive, might expect to come under pressure to resign.

Both men have underlined their opposition to BOC by announcing their resignation from the BOC Board.

It is accepted, however, that the critical issue will be whether Airco can find a third party ready to launch a counter-bid to BOC in the face of BOC's powerful share holding in the company.

Guidelines

Despite a settlement with the pay guidelines by Motorman drivers on Friday, working for B.F. Texaco and F&S plan to go ahead with overtime ban from Wednesday in support of 30 per cent. claims. Shell drivers meet today to decide whether to join the action, which could reduce supplies to garages by about a third.

As well as this week's negotiations, it is now clear that the offer within the 10 per cent. guidelines to 30,000 workers has been rejected by majority of the three unions involved. The union side now return to the employers a seek an improved offer.

Some of the water workers are demanding a settlement relating their pay to industrial workers on the lines of the agreement which ended the firemen's strike.

The National Association of Fire Officers, which has been negotiating a settlement of the sort since the award to the Federation which would increase the national wage bill by 9.5 per cent. this week and seek assurance of the national wage agreement and some form of industrial action are both possible against future pay policy.

RAIL... GAS... STEEL... SHIPS
PETROL... POWER... COAL...
ENGINEERING...

Wage policy faces week of challenges

BY ALAN PIKE, LABOUR CORRESPONDENT

THE 10 per cent. pay guidelines will this week be exposed to some of the most concentrated bargaining of the annual wage round. Most of the pressure will come from public sector unions.

Pay negotiations on behalf of groups including power workers, miners and manual workers in the financially-troubled steel industry will take place in the next few days against a background of threatened industrial action by oil tanker drivers.

If there is a further failure to agree, the power workers' negotiations are particularly important with the unrest of men in some parts of the country having already been demonstrated unofficial action at the end last year.

Union leaders representing the 96,000 manual workers the industry expect to receive a detailed response from the Electricity Council this week.

Discussions are certain to include the possibility of a productivity agreement, although this is complicated by the power workers' belief that they should be rewarded retrospectively for labour-saving which they have already taken place.

Unrest among the power workers is being increased by the extra money now beginning to be earned in productivity bonuses by the miners, whom they identify closely.

However, the National Council Board is putting much hope in the belief that the new negotiated incentive scheme will take the heat out of the big drive to pay claim which they face this week.

Timetable

The timetable for a week in which the future of the pay guidelines will come into sharp focus includes:

TUESDAY: Rail unions meet British Rail to seek substantial wage increases from April.

Representatives of 40,000 gas workers who have rejected an 8.9 per cent. offer return to the employers for further discussions.

WEDNESDAY: Leaders of the Iron and Steel Trades Confederation, who have offered increases of only 6 per cent., return to the British Steel Corporation amid warnings of possible strike action.

British Shipbuilders are due to reply to a national claim on behalf of 55,000 shipbuilding workers. Negotiations have traditionally followed those in the engineering industry but are now compressed by the fact that shipbuilding is nationalised.

The tanker drivers' overtime ban which could lead to a serious reduction in petrol supplies is due to start.

THURSDAY: Talks resume on the electricity supply workers' claim for substantial increases. Unofficial groups are demanding 40 per cent. and union leaders have warned of a "hotline" if they are not offered more than 10 per cent.

The National Union of Mine-workers, which is still pursuing a claim for new rates of up to 135 per week despite the recent breakthrough on local productivity deals, meets the National Coal Board.

FRIDAY: Further talks on the engineering industry national pay claim. Union leaders have rejected a decision to offer from the Engineering Employers' Federation which would increase the national wage bill by 9.5 per cent. this week and seek assurance of the national wage agreement and some form of industrial action are both possible against future pay policy.

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Irish problem Page 2

WORLD TRADE NEWS

France claims dumping by N. American pulp producers

BY MAX WILKINSON

THE FRENCH government has agreed to support anti-dumping allegations against North American suppliers of the wood pulp used for making fine papers.

The case against the North Americans will be forwarded to the European Commission this week. The French Government has decided to act after vigorous protests were made by pulp and paper manufacturers in France.

They are alarmed because cheap imports from Canada and the U.S. have depressed price levels and made their operations unprofitable.

The French Government has already required pulp importers to take out licences and to declare their prices. This measure, has not, however, had any effect in stemming the flow of transatlantic imports, or raising prices.

North American producers have been able to ship large quantities of bleached and un-

bleached sulphate pulp into Europe because they have surplus capacity caused by the relative depression of their own home market.

The shipments have enabled them to run their plants at about 90 per cent of capacity. Scandinavian producers, on the other hand, have lost about 25 per cent of their market share in Europe, mainly because they failed to match the price reductions.

In the UK, the depression of prices has generally been welcomed by paper makers, who buy almost all their sulphate pulp abroad. The only UK producer of chemical pulp is Wiggins Teape, whose factory in Cumbria makes kraft liner for the packaging industry.

In France, however, a large proportion of the pulp used in the paper and board industry is made from locally grown trees. In 1976 French pulp production

was 1.7m. tonnes compared with imports of 1.3m. tonnes. Home-produced bleached sulphate pulp (the grade most affected by American competition) amounted to 700,000 tonnes.

The dumping allegations have been made by seven major companies belonging to the Fédération des Syndicats de Producteurs de Papiers pour Papier et Textiles et Artificiels.

They say the American importers are undercutting the current "official" price of around \$330 a tonne by about \$60. In some cases it is alleged prices for bleached chemical hardwood pulp have been down to \$255 a tonne and for softwood down to \$290 a tonne.

The British Paper and Board Industry Federation said that it would be studying the French submission. Its initial reaction was that nothing should be done to raise the general level of pulp prices.

EEC not convinced by Fukuda package

By David Buchan

BRUSSELS, Jan. 29.

THE EUROPEAN Community remains unconvinced that the Fukuda Government's recent reflationary package will reduce significantly the EEC's trade deficit with Japan, which grew to \$4.7bn. last year.

Mr. Nobuhiko Ushiba, the Japanese external economic affairs minister, was told this yesterday by EEC Commission President Roy Jenkins who went on to warn the Japanese minister that EEC Foreign Ministers would again take up the issue of trade with Japan when they next meet on February 7.

The EEC Commission does not see Japan's announced plans to raise growth to 7 per cent as helping much to redress the trade imbalance. Spending on public works is considered unlikely to suck in many European imports.

But Mr. Jenkins argued that it was psychologically just as important for Japan now to be seen to make a specific gesture towards Europe. In particular, he urged the Japanese to think of buying the A-300 Airbus. EEC officials see a potential 20 Airbus orders from two domestic Japanese airlines now in the market for replacement. As a multinational French-German-Dutch project (with Hawker Siddeley as sub-contractor), the Commission is keen to push the Airbus.

Britain may aid Caribbean export promotion project

BY HUGH O'SHAUGHNESSY

THE BRITISH Government is studying an ambitious transport of the opportunities for export and marketing project which would assist the countries of the Caribbean to realise their export potential. The project was discussed by Mrs. Judith Hart, the Overseas Development Minister, during her recent tour of Central America and the Caribbean.

The project, which could cost between \$30m. and \$50m., would involve the formation of a Caribbean export promotion agency part of the big multilateral aid which would ensure that pro-

a group of prospective lenders to the Caribbean which include the U.S., Canada, Venezuela, Mexico and possibly Trinidad and Tobago.

As the aid effort is being put together the interest of Britain, which did not participate in the original launching of the idea, appears to be increasing.

A conference was held in Washington to discuss the idea in December and it is to be examined again by interested governments and financial institutions in April.

Mauritania \$360m. mining loan

BY ROBERT MAUTHNER

PARIS, Jan. 29.

MAURITANIA'S State-owned mining company announced at the weekend that it had been granted a \$360m. international loan for the exploitation of new iron ore mines in the north of the country.

The loan was granted by a group of Western and Arab banks and finance companies, including the World Bank, the U.S. Exim Bank, the French Caisse Centrale de Co-operation Economique, the European Investment Bank and a number of Arab development funds, after two days of negotiations here. No details of the terms

of the loan were given after the meeting.

Representatives of the mining company, Societe Nationale Industrielle et Miniere (SNIM), told the meeting that Polisario guerrilla attacks had prevented it from meeting foreign orders for iron ore.

In January, it had exported only 300,000 tonnes to Western Europe and Japan, and there was no certainty that the February target of 800,000 tonnes could be met.

Mauritania's economic situa-

tion has been seriously under-

mined by the Polisario operations,

which have been directed mainly

at the railway line between the

northern mining centre of

Zouerate and the Atlantic port

of Nouadhibou.

Iron ore exports account for

80 per cent of the country's

foreign exchange income. Pro-

duction last year fell to 8.5m.

tonnes from 9.6m. tonnes in 1976,

largely because of the disruption

caused by the Polisario guerrillas,

who are fighting for an indepen-

dent Western Sahara.

The new open-cast mine will

be situated at Guelb in northern

Mauritania. It is reported to

have reserves of some 2bn

tonnes and it is planned to have

an annual production of 6m.

tonnes.

EEC chemical industry seeks exemptions from tariff cuts

BY KEVIN DONE, CHEMICALS CORRESPONDENT

THE CHEMICAL industry in the EEC has compiled a list of sensitive products, which it wishes to exclude from tariff reductions negotiated under the final phase of the long-running Tokyo Round of the GATT talks.

The process of whittling down the array of chemical products produced by the industry has proved long and controversial. But a lengthy list of more than 60 products has now been produced and submitted to the European Commission by CEFIC, the Council of European Chemical Industry Associations.

It is still far from certain whether any of these products will become a matter of negotiation. In its initial negotiating offer, tabled in Geneva ten days ago, the EEC said it sought no exceptions from the average industrial tariff cut of 40 per cent, or more that the talks are aiming at. The Community made it clear, however, that it reserved the right to make exceptions later on, in the light of the negotiating positions of other participants — Japan, for example, has excepted certain chemical products from its negotiating offer.

The European chemical industry is concerned that its position in domestic markets could be further undermined if concessions are made on EEC external tariffs without corresponding reductions in other countries.

The most sensitive areas declared by the industry are in fertilisers and petrochemicals. In chemical companies are concerned at the practice of dual

pricing exercised by some countries producing vital raw materials, such as phosphate rock. Rock is sold at one price to domestic manufacturers of products such as fertilisers and at a higher price to overseas manufacturers, making it difficult for the EEC industry to compete with imports.

There is equal concern over some petrochemical products, because of imports from the U.S. which are based on favourable energy and feedstock supplies available at prices well below world market levels.

Petrochemical manufacturers in Western Europe in general are currently suffering from a high level of over-capacity and weak prices. Apart from "fuel pricing and U.S. imports, the industry is worried that markets could be further damaged by a growing influx of low-cost imports from Eastern bloc producers.

It is felt that the EEC's procedures for anti-dumping measures must be improved, particularly in relation to imports from the Comcon countries, where the domestic selling price can be arbitrarily fixed by state agencies, rather than determined by market forces.

Tariffs are already non-existent in the EEC on some sensitive products, such as SBR (styrene butadiene rubber) and unsaturated polyamides, such as paraxylene.

Where tariffs on chemical products do exist in the EEC, they tend to be of the order of 8 to 15 per cent for some com-

modities plastics, which can be expected to be included on the list of sensitive products. Tariffs can be as high as 16 to 18 per cent.

Maputo port protest

JOHANNESBURG, Jan. 29.

THE JOHANNESBURG Chamber of Commerce has complained about ships allegedly leaving Maputo half empty because of loading delays caused by cranes, fork lifts and harbour tugs being out of action.

A railway spokesman said it was anxious for exporters to continue using Maputo. General Manager Kobus Loubser said he wants to show the world that South Africa can be friendly towards Marxist oriented states and does not want Mozambique to become dependent on Communist bloc finance.

Some South African exporters have reportedly complained AP-DL.

Contracts

● Deere has agreed to sell tractors and other farm implements for the first time to China. The company declined to disclose any details of the transaction beyond saying that the sale would total about \$1m. with shipment scheduled for completion by May 1.

● Hoesner-Waldorf division of Champion International has placed a \$15m. order with Oy Tampella for a high output kraft-line machine to be installed in their Missoula Mill, in Montana. Delivery will take place in 1979.

● Two \$8.5m. orders for advanced medical diagnostic equipment have been received by Nuclear Enterprises from the Ministry of Health in Iraq and Abu Dhabi. Nine ultrasound scanners will be supplied to Iraq, and two gamma cameras, which were previously installed along with equipment for fundus uptake studies, to Abu Dhabi.

● Morgan and Grundy has won a £500,000 contract to supply laboratory furniture, fume cupboards, service fittings and ancillary equipment for the Medical Faculty of the University of Riyadh and will also supervise the installation, which is due to commence in the autumn of this year.

● Telephone Cables (TCL) a EEC subsidiary, has contracted to supply coaxial telecommunication cable for installation in Egypt for two separate projects being undertaken by Standard Telephones and Cables.

● L. M. Erlsson has received two orders totalling \$8m. from the Ministry of Communications in Oman, intended for an expansion of the telephone network, which was previously installed along with equipment for fundus uptake studies, to Abu Dhabi.

World Economic Indicators

TRADE STATISTICS

		Dec. 77	Nov. 77	Oct. 77	Dec. 76
U.K. £bn.	Exports	2,818	2,650	2,771	2,361
	Imports	2,878	2,578	2,725	2,576
	Balance	-0.060	-0.072	-0.046	-0.215
West Germany DMbn.	Exports	25.4	23.5	24.7	24.3
	Imports	21.2	20.4	19.9	21.0
	Balance	+4.2	+3.1	+4.8	+3.3
France Frsbn.	Exports	28,317	27,698	28,038	27,127
	Imports	26,460	26,363	27,911	29,297
	Balance	+1,857	-2,465	-0,127	-2,170
Japan ¥bn.	Exports	8,57	6,82	6,93	7,156
	Imports	6,36	5,21	5,08	5,593
	Balance	+2,21	+1,61	+1,85	+1,563
Holland Flbn.	Exports	9,610	9,161	9,227	10,047
	Imports	9,546	9,303	9,303	8,840
	Balance	+0,064	-0,342	-0,376	+1,209
Italy Lira bn.	Exports	3,252	3,282	3,136	2,981
	Imports	3,266	3,745	3,348	3,605
	Balance	-0,014	-0,463	-0,212	-0,624
Belgium-Luxembourg Frsbn.	Exports	106,693	119,338	123,609	121,911
	Imports	116,721	124,097	121,247	116,274
	Balance	-10,028	-4,759	-7,638	-4,363
U.S. \$bn.	Exports	9,304	9,190	9,190	9,425
	Imports	11,396	12,787	12,431	11,282
	Balance	-2,092	-3,597	-3,241	-1,857

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165	177	189	204	217	228	242	253	265	279
291	302	314	329	343	357	370	380	405	417
446	464	475	491	501	513	529	554	581	593
608	621	639	652	664	675	688	702	718	728
741	756	770	786	798	811	833	846	860	877
897	923	944	970	984	998	1010	1023	1037	1055
1069	1082	1092	1115	1142	1154	1169	1189	1225	1249
1262	1275	1287	1295	1305	1313	1323	1335	1349	1363
1407	1460	1477	1493	1505	1517	1529	1555	1579	1590
1603	1621	1632	1646	1660	1674	1693	1712	1724	1738
1754	1763	1779	1791	1814	1831	1848	1863	1882	1904
1931	1931	1947	1959	1972	1982	1985	2020	2032	2043
2056	2059	2081	2094	2107	2119	2131	2151	2181	2196
2207	2230	2242	2253	2269	2301	2315	2326	2340	2352
2363	2376	2389	2400	2413	2428	2440	2453	2465	2478
2488	2501	2514	2525	2537	2577	2590	2603	2616	2626
2640	2651	2664	2677	2687	2702	2714	2726	2739	2756
2766	2780	2792	2805	2821	2835	2855	2868	2919	3029
3044	3057	3070	3101	3160	3172	3184	3197	3220	3236
3250	3263	3276	3313	3331	3361	3375	3386	3400	3429
3442	3451	3474	3489	3503	3516	3573	3586	3599	3611
3774	3785	3797	3811	3824	3836	3850	3862	3880	3909
3914	3923	3937	3950	3962	3975	3984	4006	4018	4031
4048	4061	4075	4085	4097	4110	4123	4135	4149	4198
4181	4181	4204	4215	4230	4242	4253	4265	4278	4318
4342	4342	4354	4367	4371	4402	4415	4431	4444	4458
4470	4480	4493	4506	4513	4532	4542	4555	4613	4624
4636	4650	4663	4678	4689	4698	4712	4724	4737	4748
4761	4772	4786	4799	4809	4821	4831	4853	4865	4879
4889	4902	4916	4928	4945	4954	5016	5025	5047	5067
5078	5101	5116	5130	5140	5151	5171	5183	5197	5212
5230	5241	5256	5267	5281	5304	5315	5327	5341	5354
5366	5382	5394	5405	5416	5427	5438	5449	5460	5471
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HOME NEWS

Cabinet team will plan return of city powers

BY DAVID CHURCHILL

THE PRIME Minister has formed a group of Cabinet Ministers to co-ordinate plans for giving back to the cities responsibilities lost under the 1974 Conservative local government reorganisation.

The move, which Mr. Callaghan announced at the Labour Party local government conference in Bristol at the week-end, is an attempt to heal the rift between Cabinet Ministers over the proposal for change.

The lack of more immediate action disappointed many conference delegates. They had hoped a firm timetable for change would be announced.

The nine major cities—with a combined population of almost 2.5m.—which lost responsibility for education, social services, transport, and planning under the Tories are Bristol, Hull, Nottingham, Leicester, Southampton, Portsmouth, Derby, Stoke and Plymouth.

Cardiff, which has a population of more than 200,000 and would have qualified, is not generally included in any prospective change because of the implications of Welsh devolution. Under the Prime Minister's initiative Mr. Peter Shore, Environment Secretary, will work with his Cabinet colleagues in Education, Social Services and Transport to establish which powers should be returned to particular cities and how this should be done.

Mr. David Ennals, Social Services Secretary, and Mrs. Shirley Williams, Education Secretary, are opposed to short-term changes because of their disruptive influence on vital public services which are only just recovering from the re-organisation of three years ago.

Mr. Shore first canvassed support for short-term changes at last year's conference. He said at the week-end the Cabinet review would include further talks with the local authority associations and other interested bodies.

Sabotage

The decision last week by 32 smaller towns with populations of 100,000-200,000 to join the "big nine" in seeking their powers back appears to have persuaded Ministers that they should adopt a gradual approach.

Mr. Callaghan said: "We are not dragging our feet, but we would sooner take a little extra time and make sure we get it right."

But Mr. Ron Hayward, the Labour Party general secretary, left the conference in no doubt that the mood of the party was strongly in favour of change to counter the "sabotage" of the Tory reorganisation.

Earlier, Mr. Callaghan had given the 700 conference delegates, mainly rank and file

Labour councillors, an optimistic message on the future of both the country and party in what may be an election year. He said the era of public expenditure cuts was over, and the public could expect better services as well as a higher standard of living.

The longer an election was held off the larger would be Labour's victory as the result of its policies became clear.

Mr. Callaghan, who was jeered outside the conference by a small group of National Front supporters, attacked the "poisonous issue of racialism."

A document being considered by Labour Party's National Executive Committee and released at the conference is critical of the present role of the police in controlling racialist demonstrations.

The document suggests a number of reforms to make racialist demonstrations less effective.

Mr. Shore made it clear during the conference that while the Government hoped for single figure average rises in rates, many authorities would have to make double figure rate increases to maintain services at current levels.

Miss Joan Lester, chairman of the NEC, warned the Government not to give tax cuts in the Budget at the expense of public spending. She told delegates an extra £10m-£15m was needed to restore spending on public services to the level planned before the cuts.

Economic analyses to be unveiled

By Peter Riddell, Economics Correspondent

THE RESULTS of an unprecedented attempt to broaden the range of research and analysis available to MPs when scrutinising Government departments will be unveiled today.

An all-party Commons committee has received more than 15 background memoranda on the recent Expenditure White Paper from many sources, including most of the main academic and City commentators on the economy. Both monetarist and non-monetarist views are represented.

The impact of this preparation will be seen this afternoon when the general sub-committee on the Expenditure Committee, chaired by Mr. Michael English, a Labour MP, will start a series of sessions with senior Treasury officials on the economic assumptions and expenditure plans in the White Paper.

The papers include submissions from the London Business School, the National Institute, the Fabian Society, Professor Robin Matthews, Sir Alec Cairncross, and City brokers W. Greenwell and L. Messel.

Mr. Terry Ward, of the Cambridge Department of Applied Economics, the sub-committee's special adviser, has written both his usual memorandum on the White Paper and another, reviewing the other papers.

LABOUR NEWS

Provincial journalists begin action over pay dispute

BY ALAN PIKE, LABOUR CORRESPONDENT

JOURNALISTS in provincial and local newspaper offices are due to begin industrial action today following the failure of talks at the week-end to resolve a dispute over their annual pay level.

The proposed action will include a ban on night work and the handling of advertising features, withdrawal of the use of private cars and an insistence that all material from non-journalists is processed by bona fide journalists. It is likely that the action will cause inconvenience rather than prevent newspapers from appearing.

The National Union of Journalists last week accepted a 10 per cent pay offer worth £7.09 at national level to restrict the per week on behalf of its 8,500 content of local negotiations.

members working on provincial and local newspapers—provided that employers withdrew a clause from the agreement restricting dispute over a replacement of the Society of Graphical and Allied Trades.

A management statement said that notice of installation of the machine was given to the chapel (office union section) in December and no objection was raised until the night before the paper was due to go to press.

Last week discussions took place with the chapel and SOGAT London Central branch officials as a result of which assurances were given that normal work would be resumed on Saturday. "In spite of these assurances the paper was again stopped," management said.

South Wales lorry drivers start all-out strike

BY ROBIN REEVES, WELSH CORRESPONDENT

DISRUPTION to industry and commerce in South Wales is independent general haulage feared as a result of an all-out strike by local lorry drivers due to start this morning.

The action was decided at a mass meeting of members of the Transport and General Workers Union in Bridgend on Saturday night, in an effort to break the deadlock in pay negotiations. The strike call involves some drivers' pay up to £53 a week.

The employers offer is 10 per cent only as a further supplement to the three-year-old basic wage of £40 for a 40-hour week.

It seems that companies employing about 1,000 drivers have agreed to the union's claim. Mr. Hubert Hewitt, Swansea branch secretary of the TGWU, said the employers in other parts of Britain have accepted the union's demand for consolidation.

Drop age bars, Civil Service urged

By Our Labour Correspondent

THE CIVIL SERVICE yesterday urged to drop immediately its policy of applying age barriers on entry to executive officer posts.

The plea was made by Lady Howe, deputy chairman of Equal Opportunities Commission, following a recent tribunal decision that the Civil Service Department's policy of requiring all applicants for direct entry at executive officer level to be less than 28 years old constituted unlawful discrimination against women.

The department and the Civil Service unions have been given until 1980 to develop a non-discriminatory method of recruitment.

Lady Howe said that the aspect of the judgment—where she described as "one of legal milestones on the road to equal opportunities for women"—caused the commission considerable concern. The department seemed unready to make start in changing the rules.

She called on the department and unions to agree "a major gesture of goodwill" to drop age barriers immediately.

Councillors told how to regain control

LABOUR councillors in opposition were yesterday advised on the tactics to use to regain power—including manipulation of the media—in an official document presented to the conference. David Churchill writes.

The document spells out the damage done in last May's local elections, which left Labour in the minority in both the metropolitan areas and counties throughout the U.K.

It says councillors can either seek to wield some power through collaboration or "can take up a position of uncompromising opposition where every opportunity is taken to attack the controlling group."

But a policy of confrontation, "works only if the media actually reflects the image of an alternative government with clear policies of its own which is constantly discrediting the group in control."

The document points out that in the battle for media attention the controlling group on the council has many advantages. To counter these "means more extreme opposition and more sensationalism."

It says: "Newspapers will always be interested in good quotable criticisms of the council—the more extreme the better." But such tactics could make the price of good coverage purely negative, or populist politics.

The document also warns that one of the dangers of concentrating on constructive committee work is the threat of capture or emasculation by the political group in control.

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G.E.C. and Vickers

Special announcement

G.E.C. and Vickers, former joint owners of British Aircraft Corporation (Holdings) Limited, wish to advise their shareholders that the figure mentioned by the Minister for Industry of £6.1M. as a preliminary payment on account of compensation for the nationalisation of BAC was not negotiated with them and cannot be in any way regarded as related "to the provisional valuation placed on each company," which Lord Winterbottom for the Government promised in a statement in the House of Lords on 17th November, 1977.

The 1976 accounts of BAC show that the company's outstanding orders were in excess of £1,000M., its sales £483M., including exports of £270M., and profits before tax of £40M.

A statement that the Minister for Industry, Mr. Gerald Kaufman made in Parliament "that the payments authorised are derived from a preliminary view of the Government's likely negotiating positions" would appear to indicate an attempt at confiscation rather than nationalisation based on fair and reasonable compensation.

Shareholders may be assured that G.E.C. and Vickers will pursue to the limits that the law allows fair and reasonable compensation for their dispossessed shareholders.

Issued jointly by:

The General Electric Co. Limited,
1 Stanhope Gate, London W.1.

Vickers Limited,
Millbank Tower, London S.W.1.

Dfls. 60,000,000.—
6½% Guaranteed Bearer Notes 1972
due 1976/1979
of
**MICHELIN INVESTMENT
HOLDING COMPANY LIMITED**
Bermuda

Third annual redemption instalment
(Redemption Group No. 2 and No. 1
fell due on March 15, 1976 and
March 15, 1977 resp.)

As provided in the Terms and Conditions
Redemption Group No. 3, amounting to
Dfls. 15,000,000.—, has been drawn for
redemption on March 15, 1978 and
consequently the Note which bears number 3
and all Notes bearing a number which is 4,
or a multiple of 4, plus 3 are payable as from

March 15, 1978
at
Algemene Bank Nederland N.V.
(Central Paying Agent)
Amsterdam-Rotterdam Bank N.V.
Bank Mees & Hope N.V.
Plesner, Hekking & Plesner N.V.
in Amsterdam;
Lazard Frères & Co
in Paris;
Swiss Credit Bank
Algemene Bank Nederland in der Schweiz AG
in Zurich;
Algemene Bank Nederland (Genève) S.A.
in Geneva;
Kreierbank S.A. Luxembourg
in Luxembourg.

January 23, 1978.

PLANT & MACHINERY
SALES

Description	Price	Telephone
8 BLOCK (400 mm) IN LINE, NONSLIP WIRE DRAWING MACHINE in excellent condition 0/2000ft/min variable speed 10 hp per block (1968).	P.O.A.	0902 42541/2/3 Telex 336414
24" DIAMETER HORIZONTAL BULL BLOCK by Farmer Norton (1972).	P.O.A.	0902 42541/2/3 Telex 336414
ROYALTY SWAGGING MACHINE by Farmer Norton (1972).	P.O.A.	0902 42541/2/3 Telex 336414
SLITTING LINE 500 mm x 3 mm x 3 ton capacity.	P.O.A.	0902 42541/2/3 Telex 336414
TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS Ex. 6.50" wide razor blade strip production.	P.O.A.	0902 42541/2/3 Telex 336414
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	P.O.A.	0902 42541/2/3 Telex 336414
1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control.	P.O.A.	0902 42541/2/3 Telex 336414
1970 CUT-TO-LENGTH LINE max. capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in excellent condition.	P.O.A.	0902 42541/2/3 Telex 336414
1945 TREBLE DRAFT GRAVITY WIRE DRAWING MACHINE by Farmer Norton 27" x 29" x 31" diameter drawblocks.	P.O.A.	0902 42541/2/3 Telex 336414
STRIP FLATTEN AND CUT-TO-LENGTH LINE by A.R.M. Max. capacity 750 mm x 3mm.	P.O.A.	0902 42541/2/3 Telex 336414
9 BLOCK WIRE DRAWING MACHINE and 1000 lb spooler—non slip cumulative type with double tiered 22" dia. x 25 hp draw blocks.	P.O.A.	0902 42541/2/3 Telex 336414
3 CWT MASSEY FORGING HAMMER—pneumatic single blow.	P.O.A.	0902 42541/2/3 Telex 336414
9 ROLL FLATTENING MACHINE 17000 mm wide.	P.O.A.	0902 42541/2/3 Telex 336414
7 ROLL FLATTENING MACHINE 965 mm wide.	P.O.A.	0902 42541/2/3 Telex 336414
COLES MOBILE YARD-CRANE 6-ton capacity lattice jib.	P.O.A.	0902 42541/2/3 Telex 336414
16 MM TO 28 MM ROD STRAIGHTEN and cut to length line with flying shear and coil capstan for handling 2 ton steel coil.	P.O.A.	0902 42541/2/3 Telex 336414
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FT GROCERY PRICES INDEX

Supermarket war cuts increase

BY DAVID CHURCHILL

THE RATE of increase in the cost of the Financial Times grocery basket, dropped this month, after sharp rises in the previous two months.

The High Street price war kept the rise in the January price index to only 1.91 points (to 268.33), a rise of 0.7 per cent.

In each of the previous two months the rate of acceleration was 1.6 per cent.

In spite of the slower rate of price rises, the index reached an all-time high since its launch in 1971. The year-on-year rise, however, dropped from 8.8 per cent, in December to 6.9 per cent in January.

The FT Grocery Prices Index is not seasonally adjusted, so that this month's rise owes much to the increase in fruit and vegetable prices usual at this time of year. Potatoes, cabbages and leeks were all dearer, although the increases were mitigated by slight falls in tomato, apple and cauliflower prices.

Much of the overall drop in price increases was attributable to the widespread coffee price cuts made earlier in the month by most big supermarkets, as their stocks of higher-priced coffee were exhausted.

The general drop was 20p for a four-ounce jar of instant coffee, pushing that sector of the basket down almost a full eight points. The slow-down in price rises would have been more marked but for the effect of the extra 1p put on a pint of milk at the beginning of the month, bringing the official selling price to 12p. This forced the dairy sector of the index up by more than five points to 148.82.

As the FT shoppers monitor the same goods in the same shops each month, cheaper own brands recently introduced by some shops are not reflected.

The outlook for a further response to Tesco's "Checkout" slowing down in price rises in campaign. Other supermarkets are likely to follow suit. The Financial Times Grocery Price Index is copyright and earlier this month Sainsbury's should not be reproduced or announced its "Discount 78" used in any way without company price-cutting campaign in sent.

FINANCIAL TIMES SHOPPING BASKET

	January 1978	December 77
Dairy Produce	148.92	143.77
Sugar, tea, coffee, soft drinks	86.98	94.93
Bread, flour, cereals	93.42	92.36
Preserves and dry groceries	28.73	29.35
Sauces and pickles	15.03	14.85
Canned goods	49.85	49.18
Frozen foods	40.87	41.95
Meat, bacon, etc. (fresh)	183.37	180.64
Fruit and vegetables	86.27	82.14
Non-foods	59.61	58.23
Total	793.05	787.40

INDEX: 268.33

1971: Jan. 100; Mar. 101.09; April 102.73; May 105.75; June 108.00; July 107.24; Aug. 105.40; Sept. 105.24; Oct. 104.35; Nov. 105.48; Dec. 108.26.

1972: Jan. 109.18; Feb. 109.10; Mar. 109.24; April 108.04; May 109.34; June 115.97; July 111.97; Aug. 113.40; Sept. 112.14; Oct. 113.15; Nov. 111.48; Dec. 114.49; Jan. 114.72; Feb. 114.72; Mar. 114.72; Apr. 114.72; May 114.72; June 114.72; July 114.72; Aug. 114.72; Sept. 114.72; Oct. 114.72; Nov. 114.72; Dec. 114.72.

1973: Jan. 117.56; Feb. 117.25; Mar. 120.53; April 123.80; May 125.57; June 128.81; July 127.64; Aug. 126.59; Sept. 129.39; Oct. 133.83; Nov. 135.83; Dec. 138.26.

1974: Jan. 141.41; Feb. 141.52; Mar. 142.66; April 143.23; May 143.23; June 142.64; July 145.17; Aug. 147.97; Sept. 146.22; Oct. 145.25; Nov. 147.6; Dec. 150.5; Jan. 156.39; Feb. 159.15.

1975: Jan. 162.84; Feb. 167.77; Mar. 173.50; April 178.49; May 183.41; June 193.02; July 188.45; Aug. 189.23; Sept. 186.64; Oct. 189.79; Nov. 194.78; Dec. 201.90.

1976: Jan. 208.33; Feb. 211.81; Mar. 214.30; April 222.43; May 226.78; June 222.82; July 216.71; Aug. 221.34; Sept. 220.34; Oct. 237.8; Nov. 241.53; Dec. 244.82.

1977: Jan. 251.03; Feb. 253.96; March 256.27; April 258.97; May 263.34; June 266.58; July 258.48; Aug. 256.46; Sept. 256.81; Oct. 257.96; Nov. 262.10; Dec. 266.42.

1978: Jan. 268.33.

APPOINTMENTS

New Board members for Plessey

Mr. Alstair Frame, deputy chief executive of Rio Tinto-Zinc Corporation Limited, Mr. Raymond Pennock, a deputy chairman of ICI, and Mr. Frank Chorley, managing director of Plessey Electronics Systems, are to join the main Board of the Plessey Company.

Mr. Frame and Mr. Pennock will serve in a non-executive capacity. Mr. Chorley will continue as a full-time executive.

Mr. Frame, 48, has been a deputy chief executive of the RTZ group since last January. Mr. Pennock, 57, became a deputy chairman of ICI in February, 1975. He was appointed chairman of the agricultural division in 1968 and joined the ICI Board in 1972.

Mr. Chorley, 51, was appointed managing director of Plessey Electronics Systems in June, 1976. He joined Plessey as managing director of the avionics and communications division in March, 1974 from the GEC group of companies where he had been director and general manager of the transmission division of GEC Telecommunications.

Mr. R. S. Haddow has been appointed to the Board of the BURMAH OIL COMPANY. Formerly president of Amoco Shipping Inc., Mr. Haddow became shipping adviser to the Burmah group in April, 1974. He will retain his existing responsibilities as chief executive of Burmah Oil Tankers and president of Burmah Oil Shipping Inc.

Mr. R. L. E. Lawrence, vice-chairman of the British Railways Board, is to become chairman of BRITISH TRANSPORT HOTELS to succeed Mr. H. L. Farrimond, who is giving up the post of part-time chairman on February 25, but will continue as an adviser, particularly on overseas development.

Mr. Peter Vason, head of information division, BRITISH BROADCASTING CORPORATION, is to take up the post of editor, news and current affairs, radio, which will co-ordinate the output of the separate radio news and current affairs departments.

BRENT CHEMICALS INTERNATIONAL has made the following

appointments which arise from a reorganisation of its operating companies into four product based divisions: Ardros; Metal Finishing; Food Beverage and Institutional; and General.

Mr. H. W. Cross continues as group managing director and chief executive. Mr. H. A. Holden becomes deputy group managing director and chairman of Ardros division with Mr. K. M. Jacobsen as deputy chairman, Ardros. Mr. D. James has been made deputy chairman, Metal Finishing, and remains managing director of Pyrene Chemical Services. Mr. Cross is chairman of Metal Finishing. Mr. S. C. Carthbert, while continuing as group finance director, will be chairman of Food Beverage and Institutional and Mr. C. Abardein is its deputy chairman. Mr. C. R. Gulliver has been appointed chairman General. Dr. B. J. Ridgwell becomes corporate technical manager and Mr. E. F. Woodhouse continues as corporate planning manager.

The appointments do not involve any changes in the composition of the main Board.

Mr. Ian Barclay has appointed commercial director ALVIS, of the Leyland Products Group.

Mr. John A. Kendrick has appointed finance director SIMON-ROSDOWNS, a member of the Simon Engineering group. He succeeds Mr. G. W. Innes, who retires on March 31.

Mr. R. A. Rowbotham becomes chairman of the BOTHAM INSURANCE GROUP, the retirement from that post of Mr. C. S. Rowbotham, who has been selected the group's president.

Mr. E. J. Garner has been appointed to the Board of CARTONS. He is managing director of Peter Darlington, a subsidiary. Mr. Blyth is now company secretary of Cartons in succession to J. Sellers, who has transferred other activities within the group.

Mr. R. Perkins, managing director of Ransomes and Rapier, has been elected president of the FEDERATION OF MANUFACTURERS OF CONSTRUCTION EQUIPMENT AND CRANES second year.

Mr. Julian B. Mueller has been appointed president and executive of TR AMERICA CHEMICALS INC., of New York, a subsidiary of Simon-Triumph, London.

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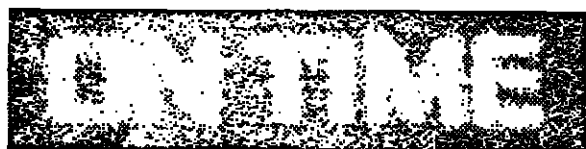
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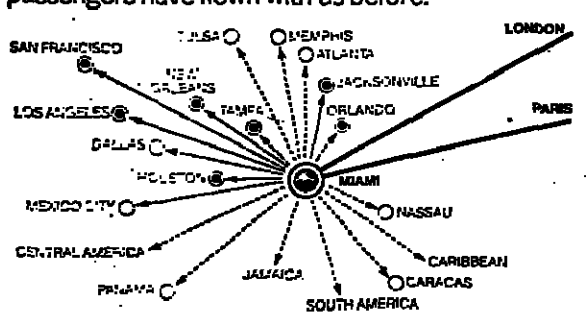
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January 23, 1978

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Building and Civil Engineering

French Kier tots up nearly £15m.

INSTRUCTION of an extension to the north and west of the Heathrow Airport at London Heathrow Airport at a cost of £15m. is to be undertaken by W. and C. French, a member of the French Kier group. This is the largest of several contracts awarded to the group totalling nearly £15m.

The hangar extensions will be built on 38 acres with an overall height of 31 metres and will be plant rooms, offices for cranes and other uses. The work will take years.

W. and C. French is also to build three blocks of flats at the Dagenham Estate, Dagenham, for the Greater London Council. Value of this contract is £35,536.

Charles Band and Son has won a £24m. contract from the Tyne and Wear Passenger Transport Authority for the construction of James Station, Newcastle.

2½m. orders for Bowey

CONTRACTS worth £2½m. are to have been won so far by the Bowey Group. Major jobs include the construction in Crook, Co. Durham, of 37 dwellings for Wear Valley District Council (£496,000), extension of a telephone exchange in Kenton, Newcastle upon Tyne (£21,000) and a housing development in Boulmer, Northumberland.

Homes in Scotland

HOUSES at Rosemarkie, Ross and Cromarty District Council and at Banchory, near Aberdeen, are to be built under contracts worth over £8,000 by Alexander Hall and Partners (Builders).

The Rosemarkie contract, valued at £495,000 was awarded

£9m. London office block

A CONTRACT valued at over £9m. for the construction of a nine storey office block and podium in Lower Thames Street, London, E.C.3, has been awarded to Riggs and Hill Building by Leysen and Company.

Work on the project to be known as St. Magnus House has just begun and will be completed in March, 1980.

Architects are R. Siefert and Partners.

Wimpey at home and abroad

WORK in Trinidad and at Newcastle-on-Tyne will bring in over £5m. to the Wimpey Group over the current year.

George Wimpey (Caribbean) holds the contract for the first phase of a sports complex to be built for the Government of Trinidad and Tobago. This is worth £4.5m.

Phase 1 of the Mucurapo Sports Complex requires the construction of six netball courts with ancillaries to meet the needs of the 1979 World Netball Championships.

Newcastle office of George Wimpey is to build six factories for English Industrial Estates Corp. The project is sited at the Middlefields Industrial Estate, South Shields and the contract value is £753,000.

£3m. worth to Miller Buckley

THREE contracts with a total value of over £3m. have been awarded to Miller Buckley Construction.

The largest, valued at £1.4m.,

£6m. Tilbury £3m. to Norwest Holst contract in Nigeria

THE OYO State Government in Nigeria has awarded Tilbury Contracting Company (Nigeria) a £6m. contract for the reconstruction of the Mapo-Mole road at Ibadan.

Site of the work is in a densely populated and busy part of the city and qualling of about 2½ km. of road is involved. Work is now starting.

Ghana water supply

CEMENTATION Construction has been awarded a contract worth over £2m. by the Ghana Water and Sewerage Corporation. They form part of a sponsored project by the Canadian International Development Agency and the work will include construction of four reservoirs, a water treatment plant and alterations to two pumping stations.

The sites are at Bolgatanga, Wa and Bawku in the upper region of Ghana. Cementation is already working on a contract in Ghana for four bridges and total value of work in the country is now over £5½m.

Council house awards

CONTRACTS worth almost £2.8m. to build council houses at Bolton, Lancs., and Rushcliffe, Notts., have been obtained by Rowlinson Construction, of Poynton, Stockport.

For Bolton Borough Council it is to build 183 dwellings in the Grasmere Street/Crumplall Street area. Of traditional construction, they include two- and four-bed houses, and two-bed and one-bed flats. Work on the £1.8m. scheme starts today.

The Rushcliffe contract is for the supply of 140 dwellings, and will be completed by January, 1979. It includes one-bed flats, two-bed bungalows and two- and three-bed houses, again of traditional construction.

Hospital laboratory

A LABORATORY block for the Medical Research Council is to be built at New Addenbrookes Hospital, Hills Road, Cambridge, by Battee and Kett (Mowlem Group). This follows the completion of a residential block for the hospital by Battee and Kett last year and the construction of the hospital itself by the Mowlem group, some years ago.

The block, costing £1.7m. will be of six storeys with a roof, plant room, tank rooms and cooling tower platforms. There will also

Prevention of pollution

WATER treatment specialist Degremont Laing has been awarded contracts worth nearly £400,000 to supply processing plant for two paper mills—one in Nigeria and the other in the U.K.

The larger, a 12-month project valued at around £250,000, is for the "design and supply of equipment to treat river water for use in newspaper production, at the Nigerian Newspaper Manufacturing Company's pulp and paper mill in the Cross River State of Nigeria.

Engineers for the project are Parsons and Whittemore Lydon, of Croydon.

The second award is a £125,000 package contract to design, supply and erect a plant to treat effluent from the Wycombe March Paper Mills (a subsidiary of Bunzl Pulp and Paper) at High Wycombe, Bucks.

IN BRIEF

● U.K. Construction and Engineering Company has been awarded a contract worth about £600,000 for the fabrication and erection of pipework for Imperial Chemical Industries—Organics Division at Grangemouth, Scotland. This is stage three of the construction of ICI's pyrimidines plant.

● Costain construction has been awarded a contract worth almost £400,000 by the London Borough of Harrow to build an extension to Bentley Wood High School at Stanmore, Midds.

The company has also been awarded a £250,000 contract to build a geriatric ward and plant room at Stratford-upon-Avon General Hospital for the West Midlands Regional Health Authority.

● Precast concrete frame structures—two for office blocks and another for a laboratory block—have been ordered from Bison Concrete. The office blocks are for Basildon Development Corporation and for Ideal Standard at Hull. The laboratory is for Allied Colloids at Bradford. Total value of the orders is £330,000.

● Lesser Construction has been awarded a contract worth about £0.7m. to design and build an extension to the Peterborough (Norman Cross) Crest Motel, on the A1. The work, to be completed early next year, includes a two-storey block of 48 bedrooms and 16 suites, and a single storey facilities block—the existing public areas remain in use until the facilities block is completed.

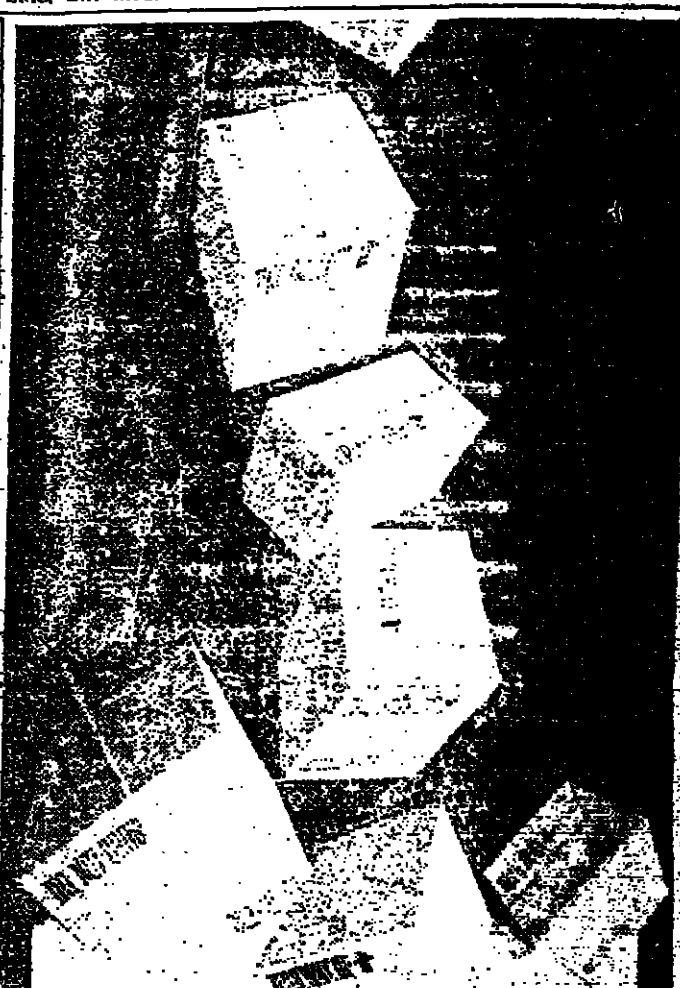
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Designing a large coal plant

CONSULTANCY and engineering services contracts for the design of a new multi-million pound coal preparation plant in India have been awarded to a New Zealand company.

The design order, worth £300,000 and won against strong international competition, incorporates plant and equipment to treat 1.5m. tonnes of run of mine coal per year. Approximately 1m. tonnes of coking coal per year will be produced by the 15M. dense medium cyclone and froth flotation process and a further 500,000 tonnes of power station fuel per year will be produced as a secondary product. The products will be transported by an overhead rail system to a rapid loading bunker installation 6 kilometres away from the plant.

Head Winstanley India, Calcutta, is negotiating for a contract worth approximately £5m. for the detailed engineering, supply, erection, testing and commissioning of the plant.



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مكتبة الأهرام

The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

THE CONCEPT of management development has been accepted by most U.K. concerns during the last decade or so but executives at Tannoy's factory near Glasgow have started to experiment with the much more novel idea of employee development. So far their scheme seems to be paying off—in terms of both productivity and industrial relations.

Tannoy is best known for its loudspeaker systems but also for hi-fi equipment, most of which is exported. In order to meet its long-term expansion plans, it moved its manufacturing operations from London to Coatbridge, in the heart of Scotland's industrial belt, less than three years ago. And the move gave the company the opportunity to take a completely different approach to the management of its workforce, which it had been wanting to do for some time.

The key factor in Tannoy's new philosophy—which is home-grown, though similar to that of its U.S. parent, Harman International—is that its 200 employees should take as much responsibility as possible for their own work, their own careers and their own day-to-day organisation. This approach has the full support of the union, which represents the entire workforce. The union would like to see similar systems encouraged in other companies—“provided the atmosphere were right.”

This principle is put into practice in a number of ways: everyone on the shop floor stamps his or her work so that any errors can be traced back to the individual concerned; employees are brought together to meet major customers so that they can hear exactly what their requirements are. The entire labour force, including managers, is divided into small work groups which meet once a month to discuss all technical and organisational aspects of their jobs; and the company lays great stress on voluntary job mobility—both upwards and downwards—within the organisation.

Mr. Jim Hughes, general manager of the Coatbridge plant and chief architect of what Tannoy calls its work improvement scheme, insists that workday decision-making must be placed with the people who are going to feel the effects

Why the individual approach comes over loud and clear

BY SUE CAMERON

The key factor in Tannoy's new philosophy is that its 200 employees should take as much responsibility as possible for their own work, their own careers and their own day-to-day organisation

of it—the line operators. “We shouldn't have one engineer telling another how he thinks the operators ought to be doing their jobs,” Mr. Hughes says. “It should be up to the operators themselves. “When we first came to Coatbridge we made as few rules for employees as possible. We wanted people to make their own rules as they came and joined us. What we are trying to do is to match the growth rate of the structure of the organisation with the growth rate of individuals. This is one reason why we didn't rush out and hire dozens of operators as soon as we arrived.”

The appointment of supervisors provides one example of how this policy works on the shop floor. At the outset the company appointed only one supervisor. It was felt that operators themselves should decide which tasks required supervision and how much of it there ought to be.

Resistance

There was a certain amount of resistance to the idea at first. The operators demanded more supervisors—apparently just on the grounds that they had been used to more supervision in other companies. But the Tannoy management stood firm and insisted that the matter be given some thought. To-day there are more supervisors at the factory, but their number has been carefully worked out and there are still only a few of them.

This principle that employees should be involved in the decisions that affect their jobs is written into Tannoy's union agreement with the Managerial, Administrative, Technical and Supervisory Association—the white-collar section of the General and Municipal Workers' Union. Three other

principles are also written into the agreement. They are fairness, security and individual fulfilment.

Some of the ways in which these principles are intended to manifest themselves are obvious enough: just rewards for the efforts made by employees; no discrimination on the grounds of age, sex, race or religion; high safety standards; and job security.

But the security principle also covers what Mr. Hughes calls “emotional security.” This means that an employee can tell his boss he is wrong without fear of reprimands.

Perhaps the most radical of Tannoy's four principles is the one concerning individual fulfilment. The union agreement defines it as follows: “The principle of individual fulfilment expresses our recognition of the uniqueness of each employee and the wish to provide, as far as possible, the opportunity to use and develop their individualities through their work.”

In particular, it is important to respect individual needs by the establishment of sufficiently flexible work organisation to allow people to move towards the type of job and style of supervision which they prefer. This implies continuing education and training.

It is essential that flexibility is established as a vital characteristic of our organisation and it is agreed that reasonable transfer between all grades is an essential, continuing condition.

Managers apart, there are three grades of jobs at Tannoy—cleaners, operators and skilled technicians. If an individual asks to be moved up a grade and has the necessary ability, the company will see to it that he or she receives the required training. When this is completed the promotion will bring an increase in pay.

Each person has his or her own growth needs,” Mr. Hughes says. “For some this will mean becoming more involved with the technical side of their jobs. For others it will mean promotion. And there are those who just want to stay put.” To obtain some idea of likely demand, and to encourage people to consider the idea the company has already asked everyone which other jobs they would like to do and has a list of the replies.

Mr. Hughes admits that the hard thing is to have job mobility downwards. He insists that there is no stigma in going down a grade and says the company is doing its best to persuade people to speak up if they feel their jobs are becoming too much for them. Poor health or family difficulties could cause an employee to ask for a downgrading, which would mean a pay cut. So far it has not happened.

It should be added that people are free to ask to do a different

job within their own grade. Every effort is made to accommodate employees who want to move, although individuals sometimes have to wait a while for a transfer if there are no immediate vacancies or if they are desperately needed in their current capacity.

Discussion on the technical and organisational aspects of jobs is carried out by about a dozen work groups—one for each manufacturing subsection in the factory. These groups meet once a month in company time and any recommendations they make go to Tannoy's work improvement committee. The committee is made up of representatives from each individual work group, plus four management representatives. It has the power to back work group recommendations or to veto them.

Irritated

The work groups discuss a wide variety of matters from job rotation within grades to whether a TV team should be allowed to come in and film life at the factory. There is a work group for managers as well as for other employees. This has discussed such things as management's response to a demand for better education and training for technicians, and the method of choosing supervisors for the shop floor.

Some employees are irritated by having to attend regular work group meetings but they seem to be in a minority. Mr. Hughes claims that one problem is finding the time to deal with all the recommendations that come before the work improve-



Mr. Jim Hughes—general manager of Tannoy's Coatbridge plant and chief architect of the company's work improvement scheme.

ment committee. Another, more serious difficulty is that work groups sometimes refuse to accept the responsibility that has been given them. For example, smoking is not allowed on the factory floor but a special area has been set aside where smokers can go and have a cigarette when they feel the urge. While they are smoking they are not working. The work groups are now saying that management must take action because the net result of the scheme is that smokers are having more breaks than non-smokers.

The management says it is up to the work groups to sort out the matter. The work groups say they do not want to be responsible for preventing their workmates from smoking. They think it might cause bad feeling and they want a ruling from the top. So far the problem remains unresolved.

Mr. Hughes says this fear of taking authority is a “constant theme.” But although it does undermine the whole system, he does not think it would, but there has not been a major disagreement yet.

for management to be firm and authoritative within its own domain.

“The work improvement committee says yes or no to the recommendations put up by work groups but it is the management which has the money,” Mr. Hughes says “and if we disapprove of something really strongly then we will veto it. The management might even veto a suggestion that does not involve any additional expenditure.”

“I think it is most important to say no clearly. Managers must not pretend they are going to give an idea further consideration when they know full well they are not even going to entertain it. For example, I would have no hesitation in vetoing a recommendation that would put our customers at a disadvantage.”

“I do not know what the effect of an open split between management and the work improvement committee would be. It is possible that it could undermine the whole system. I do not think it would, but there has not been a major disagreement yet.”

The work improvement scheme is being monitored by Mary Weir, a sociologist for the Department of Employment. Mr. Hughes says she acts as catalyst and an arbitrator, gingering people up if enthusiasm flags and perhaps helping to avert any major disagreements.

Tannoy's policy also has the full support of the union, which witnesses the four principles written into the union agreement. There is a closed shop at the Coatbridge plant and it should be pointed out that there is a traditional separate structure for hard bargaining with union shop stewards. At least three shop stewards also sit on the work improvement committee—they are not elected in the normal way then they are co-opted. Meanwhile Mr. Hughes says that Tannoy's productivity has risen considerably since the company moved from London.

He estimates that the 200-strong labour force is producing almost twice as much as 300 people did in the old plant. He adds that the improved output is not put down to the introduction of more modern equipment—at the time of the move it was felt a change of technology would be far too risky. It puts most of the improvement down to Tannoy's way of organising itself, though he admits that “people in any new fact are likely to be happier than in one that has been established for ten years.”

The company is expected to take on more people in the future. It is perhaps a tribute to Tannoy's whole approach that many existing employees have asked for their husbands' wives to be considered for jobs at the plant—even though some of them already have jobs elsewhere. Yet an increase in the workforce could bring its own problems.

“People say that our system is working because we only have 200 employees here,” Mr. Hughes says. “They add that we won't get away with it when we grow. Well, perhaps we won't. But at least we're trying.”

Challenge to traditional beliefs

DEEPLY entrenched attitudes towards job security must be challenged in the interests of easing long-term unemployment, Baroness Seear, Liberal life peer and a reader in personnel management at the London School of Economics, told a conference on “manpower in the 1980s” last week.

Lady Seear said the way to increase job opportunities was to make manufacturing industry more efficient and more profitable so that extra money would be available to develop labour-intensive service industries. She added that this would mean putting more resources into manufacturing while at the same time changing certain traditional beliefs and attitudes

—including that on job security. “Anyone who challenges the concept of job security is likely to be labelled a right-wing reactionary,” Lady Seear said. “I do believe that everyone has a right to a job though not necessarily to the particular job he or she is in at a particular time.”

Lady Seear went on to say that employers must resist over-manning and she called for a rougher approach in industry generally. She said, for instance, that failing enterprises should think about switching their area of activities to something completely different.

She cited one case where a carpet factory had gone over entirely to the production of small arms during the Second

World War. The management and workforce remained the same and only a small number of expert advisers had had to be brought in. The switch had been completed within three months.

The one day conference, held in London by the Institute of Employment Consultants, also heard Mr. C. C. Pocock, senior managing director of the Royal Dutch/Shell group sketch two possible scenarios for U.K. employment in the 1980s.

In one there would be a flourishing private sector and a confident public sector, subject to the normal commercial disciplines. Comparable skills would be paid comparably in both sectors, rewards would not be taxed away and they would reflect different levels of skill. The added security and attractive pension arrangements of the public sector might be balanced by forms of profit sharing in the private one.

The other possibility was what Mr. Pocock called North Sea welfare. This would consist of a patchy private sector and a public sector that “would be close to an agency for providing mass employment.” To make this system even “half workable” public sector employees would have to accept lower rewards than people in the private sector. At the bottom of the pile there would be significant numbers of unemployed.

Sue Cameron

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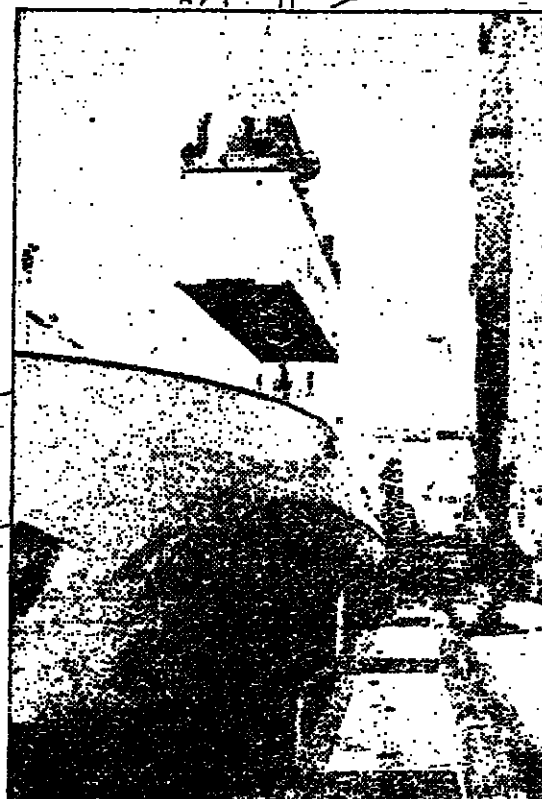
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THE YEAR in the last cycle most early corresponding to 1978 was in fact 1972, when the Heath Government went in for its biggest ever exercise in deficit financing, backed by extensive money creation. The comparison is far from just academic. For 1972 was basically the year when things went wrong. This was not because the labour market, in speculation about the effects of competition and Credit Control, made a real mistake was a mis-judgment of the labour market. In 1972, as now, economic recovery was under way. But the then Government and its advisers both over-estimated the amount of recovery, the financial resources very much underestimated, the recovery in employment that was in the pipeline without its efforts. It was a result it was thought that there was no inflationary danger in giving a large stimulus to the economy, the financial resources or backbenches said, would be monetary aggregates. It is terribly important not to make a mistake on this score again. Unfortunately the indicators of the labour market are confusing and contradictory. Unemployment has been falling slightly, on a seasonally adjusted basis, since October and vacancies are rising as well. But not only is it difficult to sort out the temporary distortions brought in by "job creation" measures, there may be also something funny about the seasonal pattern. Another cautionary sign is that the adjusted employment in production and services has risen slightly between June and November 1977. This, however, tends to be a lagging indicator. A more reliable indicator is the behaviour of vacancies over the reasonably long period. The seasonally adjusted three month moving average was at its lowest point, at just over 110,000 people, in the first half of 1976. Despite fluctuations its trend since then has been rising; and it now stands at about 160,000. But probably the best single labour market indicator is the flow of discharges and discharges—usually known as labour turnover—shown for manufacturing industry in the chart. Department of Employment studies showed that, not only engagements, but discharges as well, fall off in a slump because discharges are partly voluntary, and people are more reluctant to stay in a situation when jobs are hard to get. The chart shows that engagements have recovered sharply since the winter of 1976, and discharges have at least levelled off. The labour turnover series shows a sharp rise to the first half of 1977. But we can get a clue to what has happened since from the inflow and outflow of people from the unemployment register. As one would expect, the number of people leaving the register has been roughly balanced by those joining it in recent months. But the interesting aspect is the rise in gross movements. A little under 360,000 people were joining and leaving the register in April, 1977, but nearly 390,000 in doing so in December. This again suggests that labour turnover has risen again. These indicators are far from final. But it is extremely important that the Budget should take account of the actual trend of labour markets, and not just what the economic forecasts say it ought to be.

Labour Turnover in Manufacturing

PERCENTAGE OF EMPLOYEES

FOUR QUARTER MOVING AVERAGE

DISCHARGES (and other losses)

ENGAGEMENTS

Source: Department of Employment Gazette, May 1972

Year	Engagements (%)	Discharges (%)
1966	0	0
1967	-4	0
1968	10	10
1969	10	10
1970	6	6
1971	0	4
1972	-1	3
1973	8	8
1974	8	7
1975	-8	1
1976	-1	1
1977	1	1

† Indicates programmes in black and white

BBC 1

9.25 Am. For Schools, Colleges.
9.45 You and Me. 11.22 For Schools, Colleges. 12.45 P.m. News. 1.00 Pebble Mill. 1.45 But. 2.15 For Schools, Colleges. 3.15 P.m. News of France. 3.35 Regional News for England (except Ant. 3.55 Play School (as 3.50-2.11 p.m.). 4.20 Barbara. 4.30 Jackanory. 4.40 Hunter's World. 5.05 John Craven's Newsround. 5.10 Blue Peter. 5.40 News. 5.50 P.m. News. 6.20 Nationwide (London and South-East only). 6.29 Nationwide. 6.50 Ask the Family. 7.15 Blake's Seven.

8.10 Terror International (investigation in two parts into terrorism). 9.00 News. 9.25 Terror International, part 2. 10.05 The Monday Film - "The Night They Raided Alinsky's starring Jason Robards and Brett Erland. 11.00 Weather Report. 11.40 All Regions as BBC-1 except at the following times:- Wales-1.45-2.00 p.m. Pili Pala. 1.45-2.00 p.m. Pili Pala. 2.00-2.15 p.m. Heddiu. 11.40 News and Weather for Wales. Scotland-10.40-10.50 p.m. For Schools Around Scotland. 5.55-6.20 p.m. Reporting Scotland. 11.40 News and Weather for Scotland. Northern Ireland-5.53-5.55 p.m. Northern Ireland News. 5.55-6.20 p.m. Scene Around Six. 11.40 News

ACROSS

Buy tea in a bag (8)
 Refrain about the ancient god (6)
 Had a good rival—in bed? (6, 2)
 We had the gaiety at his ball (6)
 A 50 per cent. chance smooths things out (5)
 Looked after by the self-centred (6, 3)
 Fashion can be found in any man's name (6)
 Sums for doctor among relatives (7)
 Corresponds to the solutions (7)
 The yarn sounds severe (6)
 Free entertainment designed, we hear, for the management (8)
 Junior after a degree becomes a member of a fraternity (5)
 — were his looks, sharp misery had worn him to the bones" (R and J) (6)
 Jerub or possibly a pamphlet (8)
 N.W. dialect to immerse about a hundred (6)
 solution of last Saturday's prize puzzle will be published with names of winners next Saturday.

DOWN

1 To shoot her might cause commotion (6)
 2 Rare coins for cravens (9)
 3 Inclines to cads (5)
 4 A trip with the marshal in the copee (7)
 6 Plant the ancients considered a cure for insanity (9)
 7 Hamlet character shows no surprise in proportion (5)
 8 "And catch with his — success" (Macbeth) (5)
 11 She follows him in the after-gown (4)
 15 Proposals before the curtain goes up (9)
 17 Wants wine in time of diabolical impulsion (5, 4)
 18 Games in dad's day (8)
 20 Favourite comes out of space (4)
 21 The circle has a bed on the lake (7)
 22 Great number in the American state (6)
 23 Here we have time to muse (5)
 25 Time for tea? No, coffee (5)

English v. Scots

DEVOLUTION, it appears, is not exclusively the contemporary prerogative of the hustings and the legislature. The courts, too, have caught the spirit of nationalism. That is evident from the House of Lords' decision in four related appeals¹ concerning the proper forum in which personal injury claims should be tried.

In all four cases the injured workmen sustained their injuries in the course of employment in factories in Scotland. In each case the employer was a company with its registered office in England. It was that fact alone that made it possible for a High Court writ to be served on the employer in England. None of the four actions had any other connection with England. The employers sought to have the actions stopped in England, forcing the employees to sue in Scotland. At the final hurdle they succeeded in directing the litigation north of the border.

Why did the separate workmen—all of them resident Scots—ever come to the English courts? Each workman had, through either his trade union or professional association, consulted solicitors advising those organisations.

The advice was that damages might be higher in England. Until at least 1972, when Scottish courts were enjoined by the Court of Session in Edinburgh to take account of awards made by English courts in comparable cases, awards of damages for industrial accidents were almost invariably higher in England than in Scotland—and the legal process invariably was shorter and less costly in England. The employers countered by saying that this advantage to them of having to contest the claims in England was, at best, offset by the costs, as oppressive. Moreover: the employees, it was claimed, had been obliged to show any reasonable justification for choosing to litigate in England.

Until very recent times English judges turned no one away from their courts who could show any connection between his case and England. Time and again it was said that since the jurisdiction of the English courts had been properly invoked, the plaintiff was entitled to pursue his remedy.

and would not be sent away. But the House of Lords itself in a commercial case in 1974 effected a considerable change of attitude. Gone was the judicial jingoism of former days.

Lord Reid described it as the "good old days, . . . when the inhabitants of these islands felt an innate superiority over those unfortunate enough to belong to other races." Instead the formula became as follows:—If England was the natural forum, the plaintiff should not be driven from the judgment seat of the English judge; but if he came merely to serve his own ends, he must offer some reasonable justification for his choice of forum whenever the defendant objected to being dragged away from the natural forum. A gloss has been put upon the phrase "some reasonable justification" in last week's decision. The employer is to allow not just any reason for coming south of the border but that if they had brought their actions to the Scottish courts they would have been deprived of a legitimate, personal or juridical advantage that would be available to them in the High Court in England.

The advantage must be a real one. The plaintiff's own belief or rather the belief of his legal advisers) was not enough. If unsubstantiated, honest belief by the plaintiff or his legal advisers that an advantage was obtainable by suing in the English courts would have been sufficient before 1974, but since the House of Lords' decision of that year that is no longer so.

The House of Lords was impressed by the obvious convenience to a trade union with membership covering both England and Scotland to channel all its claims by its members through one firm of solicitors based in England, where the union's headquarters were.

But if Scotland was the natural forum, then the plaintiffs could not justify going elsewhere for advice as a justification for litigating elsewhere.

The lower courts in the four appeals had not attempted the tedious and impossible task of deciding whether the Scottish legal process was more costly and cumbersome, or whether damages were much lower in Scotland. They regarded them-

themselves as absolved from undertaking such an investigation: they simply concluded that the legal advice given to the workmen to bring their actions in Scotland, having been given in good faith, provided a sufficient ground on which to refuse to stop the actions proceeding in England. The House of Lords felt no such embarrassment. It investigated the juridical as distinct from personal, advantages in bringing the actions in Scotland rather than in Scotland.

Since the House of Lords is the final court of appeal for both England and Scotland in civil matters, the Law Lords did not need to have Scots law proved like any other foreign law, but were entitled and bound to take judicial notice of it. But one wonders how the judges in England are going to handle the problem where the natural forum for a piece of litigation is not Scotland but a foreign country with a legal system that is very different from their own.

Now that Britain is a party to the Rome Treaty and a partner with other EEC countries in an economic union with a single, supervisory court to interpret EEC law, it will have to learn to live in a legal world which accords equal recognition to the fully developed systems of Western Europe. If a claim arises in an EEC country which is not the natural forum for the claim, then that country's courts should handle the dispute.

But what about non-EEC countries' courts? Should the same rule apply in those cases. Particularly where the legal system might be regarded as not being "fully developed." May it be inversions for English judges to make judgments about the relative merits of foreign legal systems? And was not the simplistic rule the wiser to apply? One cannot help feeling that at the Scotland vs. England game was resolved more in the terms of the current argument of revolution than with an eye to comparable problems unaffected by insular politics. Hard law, one is reminded, makes

H.A. Shannon v. Rockmore Glass Ltd.;
e v. Rudolph Dorman Long Ltd.;
the v. British Steel Corporation;
v. Smeeth, Nipponese Steam
The Times Law Report, January 25,
The Atlantic Star (1974) A.C. 48.

Time top clubs installed synthetic pitches

HAVING BEEN at the Eiland Road riot when Manchester City eliminated Leeds United from the F.A. Cup in the third round, I was keenly looking forward to seeing whether this cultured team could overcome an even tougher hurdle at Nottingham on Saturday, and whether they had fully recovered from their somewhat unlucky dismissal from the League Cup by Arsenal earlier in the week.

Their meeting with Forest, who, under the direction of Mr. Brian Clough and Mr. Peter Taylor, are the most improved and currently, the best side in the country still with a chance of the never-attained treble, promised to be the tie of this, or indeed any round.

Unfortunately the game had to be postponed because of heavy rain, although the last thing either club wanted was to find themselves with a possible backlog of fixtures.

The weather, which caused six other F.A. Cup-ties to be called off—or played in conditions such as the mud heap at Old Trafford, which are unsuitable for high-quality soccer, once again suggested that it is time every pro

New problem

FOOTBALL ASSOCIATION top brass spent a lot of time and effort last week investigating the invasion of the Leeds pitch in the thirdround FA Cup tie against Manchester City. Leeds were hanged from staging ties for three seasons.

That invasion came when Leeds, two down, were on their way out of the Cup, and home fans apparently sought to halt the match.

On Saturday, on the Bristol Rovers' ground, some 200 Southampton "supporters" invaded the pitch when their side went two down, four minutes from time. Play was held up three minutes, and fighting broke out on the terraces.

Walsall in

The initial cost of installation is about £300,000—rather less than the current price of Jordan or MacQueen, either of whom could break a leg next Saturday, and have a strictly limited playing career. This price is not excessive when one takes into account some of the advantages of an artificial playing area, in

BY TREVOR BAILEY

The greatest boon is that a football stadium could be fully utilised instead of standing empty for most of the year, because a grass pitch can absorb only a limited amount of punishment from water, ice or snow.

em for the

This will set a new problem for the FA who have not grappled with the disciplinary problems caused by visiting teams' followers. It is an area already charted by the European union, which has imposed strong sanctions on British clubs, notably Rangers, Leeds and Manchester United for misbehaviour by their fans.

Mr. Lawrie McMenamy, Southampton's manager, has been quoted as saying that the misbehaviour of fans should be jailed. That possibility, of course, would deal with any offence against public order, but it will be interesting to see if the FA breaks new ground in the case of apparent interference with matches.

N COMMON with many other
ambitions clubs, Walsall feel that
they are in some sort of Rugby
no-man's-land. They are ex-
cluded from the Midland merit
table and see no way of joining
it under the present system.
Walsall argue that the present
arrangements create a self-
perpetuating elite, and that entry
is impossible unless the merit
clubs give them fixtures. Secre-
taries and clubs believe that they
are there by right, so the growth
of such clubs, says Walsall, is
difficult.

...rors. Surguy had kicked two penalties after half an hour. Johnson squeezed over from the line-out for a try. Just on the score, Surguy kicked a third penalty to give Northampton a lead of 13 points.

That was far too much to retrieve, and when Goldswain dropped a goal soon after the restart all seemed lost for Mansall. However, late in the

RUGBY UNION

BY PETER ROBBINS

First half they had given signs of their intention to run and Tinker No. 7 especially was troublesome to Northampton's defence. Hamilton Jones had slipped into the line more than once. He had a fine match against Page's aerial bombardment, and his delicate footwork got him and his team out of several threatening situations.

Having been dominated totally in the first half, Walsall suddenly realised that Northampton could be beaten. Their pack,

FOR THE SECOND time in three years, Jimmy Connors has captured the U.S. Pro Indoor title, with its first prize of \$34,000, and those valuable points towards both the World Series of Tennis and the Colgate Grand Prix, which are untied for the first time this year.

"I got to bed about 4 a.m.," he confirmed later. "But that was early enough. I felt rested though I don't know what would have happened if we had played five sets."

There was never any danger of that. Although Tanner held

BY JOHN BARRETT

ix points to break the Connors serve in the 38-minute opening. He was denied each time by remorseless accuracy of the U.S. No. 1's driving; and by some loose shots of his own.

Connors's greater pace never allowed Tanner to develop those surprising rallies which had helped him to defeat Bore and Eddie Dibbs this week. Even the 16 times he delivered were not enough against one of the game's best returners of service.

This win has taken Connors's January earnings to more than \$250,000—\$195,000 from tournaments and a further \$50,000 from exhibition matches.

The doubles title, worth \$11,500 to the winners, was retained by the South African holders of the Masters title, Bob Hewitt and Frew McMillan.

They beat the best of the young Americans, Vitas Gerulaitis and Sandy Mayer, 6-4, 6-4, in 51 minutes.

Night Nurse back on duty

BY DOMINIC WIGAN

NIGHT NURSE gave clear warning in Doncaster's William Hill Yorkshire Hurdle on Saturday that he is again the one they all have to beat for this year's Champion Hurdle.

down Birds Nest, who has looked all over the winner in the last half-mile.

Although I have little doubt that Birds Nest (rated by Fox Turnell) well in front of his 1968 champion, Salmon Spray) is a more talented hurdler than Night Nurse, there is no escaping the fact that he becomes a almost unmanageable ride through banking when driven out. This looks like preventing him from landing the hurdling crown.

AFTER WATCHING two days of the fifth "supertests" in Perth I have come to see the last four days of the fifth Test between Australia and India, still certain that Packer's programme will never threaten Test cricket.

I also noticed in Perth a far different attitude and atmosphere inside World Series Cricket.

Their two serene matches under the floodlights at the VFL Park in Melbourne were more successful than any of WSC's other matches. The organisation and the players are buoyant, and although this represents a tiny step towards the success of the investment of over £10 million attracted by official Test matches to the Melbourne Cricket Ground, it has enabled the Packer lot to believe in themselves at last.

The news that businessmen in the United States had been refused to put together their own professional sides which would challenge Packer's players, compounds the threat to established cricket.

It is not impossible to see some sort of super league being formed. Packer would obviously welcome any such groups, because they would bring con-

NIGHT NURSE gave clear warning in Doncaster's William Hill Yorkshire Hurdle on Saturday that he is again the one they all have to beat for this year's Champion Hurdle.

Showing all the courage which has been the hallmark of his career, Night Nurse got up in the final three strides to wear down Birds Nest, who had looked all over the winner in the last half-mile.

Although I have little doubt that Birds Nest frayed by Turwell well in front of his 1966 champion, Salmon Spray) is a more talented hurdler than Night Nurse, there is no escaping the fact that he becomes a almost unmanageable risk through haphazard when driven hard. This looks like preventing him from taking the hurdling crown.

3.00—Modesty Forbidden
3.30—Push Sarge
4.00—Cannon of Affliction

Age Group	Percentage of Respondents
18-29	65%
30-49	75%
50-69	80%
70+	85%

FINANCIAL TIMES

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Monday January 30 1978

Indigestion in the markets

DURING the last week or two, circumstances, however, an apparently contradictory news can mean exactly the opposite trend has developed in the site of what it would have meant securities markets. In the real life, say, 1978.

The dollar situation is the clearest example. In the past, the dollar market has had to off-produce their desired results. The rate of inflation is falling rapidly, pressure on the wage front is abating, and the outlook is for relatively subdued growth. The December money supply figures, though mildly disappointing, show a steady decline, pointing some City commentators, have scotched any idea of a monetary explosion. Yet the market in Government securities, which one might expect would welcome these developments, has displayed only sullen inactivity.

Two reasons

There seem to be two reasons for this: the technical condition of the market itself, and the welcome unfamiliarity of the economic background. The market is at the moment over-bought; the investment institutions, after absorbing the unprecedented flow of new issues in the long bull market of 1977, is now somewhat overloaded with Government stock. The reason is straightforward enough: over the three months or a little less since sterling was floated, the enormous inflow into sterling between July and October has continued to trickle through to the domestic money supply. The market is being asked to fund not only the Government's much reduced borrowing requirement, but the enormous rise in the reserves, or a large part of it, and the pace has been excessive.

Even if the situation were totally calm, this would produce the normal symptoms of a buyers' market—slow sales of new stock, interrupted by efforts on the part of the jobbers to pull the market on to a more attractive yield basis. However, the situation has not been calm. There is much uncertainty about the continuing dollar crisis, and there has been recent evidence of a quite sharp recovery in consumer spending. The market seems at times to have responded by shying at phantoms, responding to these developments as if we still had a weak currency and a domestic credit demand which was posing problems for the authorities. In pre-

The Chancellor

Again, the rise in consumer spending in Britain has led a number of commentators to forecast a sharp rise in the demand for bank credit, but this ignores the aftermath of the long recession in the U.K. Consumers at the moment can finance a rise in spending out of higher real incomes and a rise in their liquid resources. It is the rise in turnover which will actually improve the short-term position of the company sector. In the U.S. this unwinding process was enough to finance two years of recovery without strain on bank credit, and the initial effect in the U.K. seems certain to be similar.

It may be some weeks yet before the flow of funds in the securities market balances the day-to-day situation; but the underlying economic signs continue to point to a fall rather than a rise in interest rates, provided only that the dollar situation does not further deteriorate and that the Chancellor does not allow the temptation of an election Budget to go to his head.

Mending fences in France

IN PRESENTING his voting recommendations to the French people for the forthcoming General Election, President Giscard d'Estaing has delivered a speech that has been widely acclaimed as his best since he took office in 1974.

His lengthy analysis of the "right choice" for France in the crucial mid-March poll, delivered in Burgundy at the end of last week, has impressed many of his former critics. In practice, his remarks were devoted as much to the "wrong choice" as they were to the right one. A central theme of his speech was the threat of economic chaos if the Left were to win the elections. By issuing such a warning, however, he has planned his colours much more firmly than many people had expected to the most of the ruling Centre-Right coalition.

Constitution

At the same time, he has tried to clarify the constitutional role of the presidency in response to Socialist accusations that he is acting as both referee and captain of one of the teams in the electoral contest. The president, in M. Giscard d'Estaing's view, is not a party leader or partisan to one side; he "cannot remain indifferent to the fate of France". I would be rightly denounced lacking in courage if he did speak out.

His is unlikely to be a good explanation for M. Mitterrand, the Socialist leader who could well be France's next Prime Minister. President Giscard d'Estaing, however, clearly viewed allegations that he used the powers of the presidency to try to sabotage the introduction of Socialist policies as the Left wins. That, as now firmly stated, is out of the question.

making such a statement, Giscard d'Estaing is, presumably, drawing in intentionally to the sort of attitudes that would arise if again held President Giscard d'Estaing in power. The Constitution does not in fact provide for a situation in which a President polls consistently showing the ed on the basis of his own Left in front of it is going to be "annoyed" with an uphill battle.

Six weeks

The question is whether M. Giscard d'Estaing may not have fired off his big guns too early. There are still six weeks to go until the elections, and the undoubted impact of Friday's speech may well have been dissipated long before then. On the other hand, the President obviously felt the time had come to make a major move to try to mend his fences with the Gaullists.

M. Chirac has already welcomed the speech, claiming that it is just what the Gaullists have been saying all along. All intentionally, drawing in to the sort of attitudes that would arise if again held President Giscard d'Estaing in power. The Constitution does not in fact provide for a situation in which a President polls consistently showing the ed on the basis of his own Left in front of it is going to be "annoyed" with an uphill battle.

LORD RYDER ABOUT LEYLAND STRUCTURES IN APRIL 1975

"the creation of a single integrated car business as a separate profit centre within the Corporation would best serve the interests of BL in the future. We recognised the strength of the arguments which have preserved the separate identity of the Rover Triumph and Jaguar divisions since the merger—the need to preserve the distinctive product identity of the "specialist" cars and the loyalty of employees at all levels within these divisions to the old company structures. BL

cannot, however, compete successfully as a producer of cars unless it can make the most effective use of all its design, engineering, manufacturing and marketing resources. BL cannot afford to develop, produce and market competing models. It must use the minimum possible number of different body shells, power and transmission units and components. Manufacturing facilities must also be deployed flexibly. We do not believe that these policies can be satisfactorily imple-

mented with a structure under which Austin Morris, Rover Triumph and Jaguar are separate entities. Under the product-based approach the task of coordination between the various car operations would, as now, be a matter for the managing director, the corporate staffs and committees. We do not believe this arrangement has worked satisfactorily in the past and it would be even less likely to operate satisfactorily if, as we believe is essential, the car divisions were genuine profit centres."

Unscrambling Leyland again

BY TERRY DODSWORTH AND GEOFFREY OWEN

AMONG THE things which have gone wrong with the car side of British Leyland since the creation of the company in 1968 most people would single out industrial relations and the weakness of the product range. But it is arguable that an equally serious problem has been the continuing uncertainty over organisation. Several different structures have been tried and none of them have lasted more than two or three years, with damaging consequences for morale and management performance. Now another upheaval is under way.

Three years after Lord Ryder introduced a centralised structure for Leyland Cars, Mr. Michael Edwards seems determined to unscramble it. Just as a number of able senior executives resigned because they disagreed with Ryder, so now another group of managers is trooping out because they do not like what Mr. Edwards is doing.

It is easy for outsiders to criticise this chopping and changing, but the size of the task must not be underestimated. Unlike Ford U.K., British Leyland was born out of a number of mergers none of which had been properly digested. It has not been easy to reconcile the needs for economies of scale, and hence for centralisation of certain functions (which was, after all, the main argument for the 1968 merger) with the need for operating units which are small enough to be managed effectively.

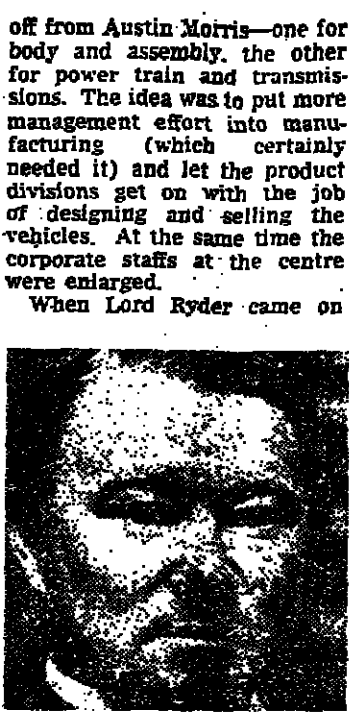
The first step after the 1968 merger was to create five divisions, although for some time this structure was more form than reality, since the old companies continued to be, like independent kingdoms.

The five divisions were: 1. Special Products—the non-automotive businesses such as fork lift trucks; 2. Truck and Bus; 3. Specialist Cars—later divided into Rover-Triumph and Jaguar; 4. Austin Morris and Manufacturing Group—which besides designing, making and selling Austin Morris vehicles, supplied bodies, engines and components to other divisions; 5. Austin Morris and Manufacturing Group—which besides designing, making and selling Austin Morris vehicles, supplied bodies, engines and components to other divisions.

In 1973 this organisation was modified. Two volume manufacturing divisions were split off from Austin Morris—one for body and assembly, the other for power train and transmission. The idea was to put more management effort into manufacturing (which certainly needed it) and let the product divisions get on with the job of designing and selling the vehicles. At the same time the corporate staffs at the centre were enlarged.

When Lord Ryder came on the scene, he and his committee considered the possibility of plan had envisaged. So they separate profit centres for did what Lord Ryder had done three years earlier—appointed Austin Morris, Rover-Triumph and Jaguar, but concluded, for the reasons set out in the inset at the top of the page, that a single integrated structure was essential.

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Up and down at British Leyland: Mr. Michael Edwards (left), the new chairman, has plans for decentralising Leyland Cars and has brought in Mr. Ray Horrocks (second from left), ex-Ford and ex-Eton, to take a senior post in the new structure. Meanwhile, the two top men appointed by Lord Ryder, Mr. Alex Park (right), formerly chief executive, and Mr. Derek Whitaker (second from right), managing director of Leyland Cars, have resigned and will leave at the end of this month.

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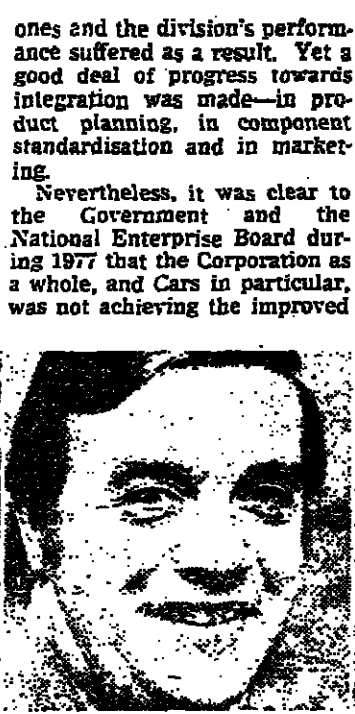
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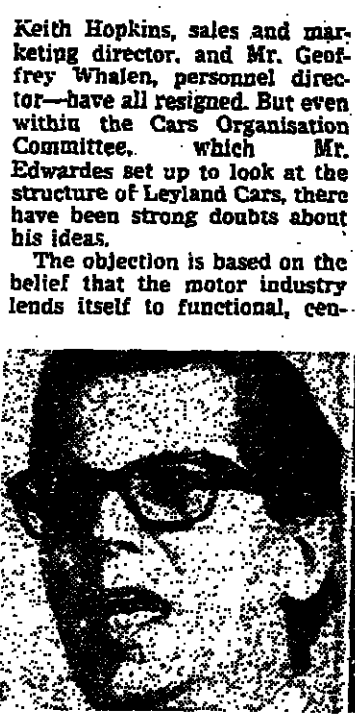
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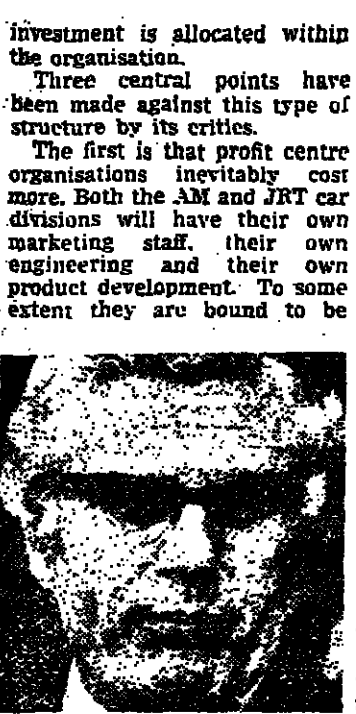
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Argument rages

Since this concept of decentralisation was first aired by Mr. Edwards, a fierce argument has raged within the Cars Division. The three executives chiefly involved in bringing together the present structure—Mr. Derek Whitaker, managing director of Leyland Cars, Mr.

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"On this route the rise in fares is academic!"

sheds and garages. It's no fun being a chicken these days.

Festive isle

Adventurous travellers who feel they are running short of remote and exotic destinations will be glad to hear that Christmas Island, bang in the middle of the Pacific, may soon open itself up to visitors.

The main attraction of the island, discovered by Captain Cook on Christmas Day, 1777, are its birds, which include colonies of millions of sooty terns. But none of the island's few recent visitors has failed to be impressed by the gaunt remains of British and American military occupation, for it was from here that Britain exploded its atom bombs in the 1960s.

There are flocks of ornithologists in the U.S. who could presumably be lured to Christmas Island, though the island's only hotel has just 48 beds. A regular weekly air service is now being planned by Air Tungaru of Britain's soon-to-be-independent Gilbert Islands.

Pull another one

Drinking habits in the bars of Western Ireland's County Mayo are the source of endless myths and apocryphal tales. My favourite is that of the Englishman on a fishing holiday who puts up in a pub in wild west Mayo. At 2 a.m. the bar is still doing a roaring trade so he asks the landlord when he closes. "Not until November, sir, and we're open in March" was the reply. But the majesty of the law is now cracking down in Castlebar, County Mayo, at least. The District Justice has just caused a storm by cutting the extension to licensing hours back to midnight. Ever flexible however local publicans are mounting a campaign advising drinkers "to start a half hour early".

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FINANCIAL TIMES SURVEY

Monday January 30 1978

Japanese Banking and Finance

Hopes that Japan would achieve a reasonable balance in its trade with the rest of the world have been confounded by events, but some striking changes are underway in Japanese attitudes towards overseas lending as well as foreign exchange controls.

NINETEEN SEVENTY-SEVEN will be remembered as the year when almost everything went wrong with Japan's economic plans. The year got off to a confident start with the Government announcing a 6.7 per cent. real growth target (nearly 1 per cent. up on the growth rate which was forecast — and achieved — in the previous year). Japan's foreign trade partners were duly reassured by this, and by a balance of payments projection which had Japan running a \$700m. deficit on current account (for the fiscal year from April, 1977, to March 1978).

In May, when Prime Minister Takeo Fukuda represented Japan at the Downing Street Summit, optimism was still the official line and the line was still being bought by other governments. Just how wrong the optimists had been became clear during the months following the Downing Street Summit when Japan's rate of domestic growth slid steadily backwards and the surplus on current account began rising uncontrollably.

The original forecast of a \$700m. current account deficit was replaced in September by the promise of a \$6.5bn. surplus but this also had to be scrapped before long as the rate of increase in exports continued to run far ahead of Japan's stagnant imports. The sharp upward movement of the yen which set in from September onwards seriously damaged business confidence in Japan and set back recovery hopes without helping, initially, to correct the balance of payments surplus.

At the end of 1977 growing international unease about Japan's economic performance led to a series of exchanges between Tokyo and Washington in which the latter called for sweeping changes in Japan's economic policy, including far more vigorous attempts to reflate the economy, and a commitment to reverse the trend towards an ever large balance of payments surplus. The result was the now famous "Strauss-Ushiba Agreement" of January 13, (between the U.S. Presidential Trade Negotiator Mr. Robert Strauss and Japan's Minister of External Economic Relations Mr. Nobuhiko Ushiba) in which Japan undertook to aim for a 7 per cent. growth rate in fiscal 1978 and promised to make vigorous efforts to reduce its surplus.

Before giving these undertakings to the Americans the Japanese Government had made the difficult decision to enlarge the 1978 budget deficit to the unprecedented high figure of 37 per cent. so as to provide for a level of spending which might have some chance of putting life back into the domestic economy.

Agreement

The Strauss-Ushiba Agreement, which also incorporated earlier undertakings by Japan to cut tariffs and liberalise farm imports, has provided a more hopeful start to 1978 than seemed possible a month or two ago. With the assurance that Japan means to do its utmost to promote domestic demand this year the U.S. is apparently ready

to make efforts on its side to stem the flow of protectionist legislation which at one time looked like being unleashed in the 1978 session of Congress.

Relations between Japan and the EEC, which was forced to play the role of onlooker during the bilateral talks between Washington and Tokyo, seem to

until the home market becomes a bit more promising.

The Government hopes to put life into the economy by mounting a heavy public works programme. (Expenditure on this during the 1978 budget is due to exceed the 1977 level by 27 per cent.) It is also in the process of introducing an invest-

ment tax remission scheme which will provide a direct incentive for industry to invest more.

These and other measures are being implemented by a Cabinet team which is far more convinced of the need to reflate rapidly — and far less worried about the inflationary consequences than the Cabinet which held office up to last November.

Even so, and despite the consciousness of having its actions closely watched by the rest of the world, there are doubts about whether Japan will actually be able to pull off its 1978 growth targets, or even come anywhere near them.

Most of the private economic forecasting agencies in Tokyo (which were conspicuously more successful than the Government in forecasting the economy's 1977 performance)

are saying Japan will be lucky to achieve a 5 per cent. growth rate in 1978 instead of the 7 per cent. the Government has in mind. One of the best known, the Japan Economic Research Centre, is forecasting a 4.4 per cent. growth rate for the coming fiscal year and a trade surplus of just over \$16.5bn. This would be little changed from

industry are filtering through to small industry in the form of cancelled or reduced orders and are producing an unprecedented stream of bankruptcies (18,000 cases during 1977). None of this, as yet, is leading to massive unemployment of the type which might result in a Western economy. But Japan's

change controls in general are changing rapidly. Japanese banks, which were subject to tight official controls on their overseas activities until a year or so ago, are now being encouraged to play a more positive overseas role, including greater participation in long term syndicated lending.

Another striking consequence both of easy money inside Japan and the balance of payments surplus, is the current boom in foreign yen-denominated bond issues on the Tokyo capital market. Looking slightly further ahead, Japan's new-found foreign exchange affluence could be the cause of a wholesale liberalisation of foreign exchange controls and of a sharply stepped up official foreign aid programme.

The government promised both in the Strauss-Ushiba communiqué (as well as at various other times and places). It is now believed to be readying itself to announce a "study group" to consider the question of exchange control liberalisation, a corresponding unwillingness to spend money on the part of the general public.

The question on how to break out of Japan's triple predicament of depressed demand, under-use of industrial capacity and chronically unbalanced foreign trade, involves factors which go well beyond the scope of a survey on banking and finance. Within the scope of this survey, however, there are one or two points about the current situation which deserve underlining. One is that Japan's attitudes to overseas lending and thus remains a somewhat in-

current problems. Japan's relations with the outside world — overwhelmingly competitive when it comes to exports but somewhat bashful about acquiring a visible overseas presence as a foreign investor. This shyness is apparent in Japan's minimal manufacturing presence in Europe (only about per cent. of the total of \$2.8bn of Japanese investment in Europe is in industry) and even in the U.S.

Sooner or later it would seem that the Japanese motor industry, for one, will have to set up plants in the west while other Japanese industries ranging from electronics to materials processing may feel motivated to establish themselves in developing regions such as Latin America. While Japanese industry does begin to move in this manner, Japan will be in a better position than is now to contribute directly to world economic recovery and that in turn may help start Japan's own domestic economy on a new path.

Japan cannot acquire an international economic presence in a hostile environment — which is what it has been facing during much of the past year. It follows that international attitudes to Japan, and particularly attitudes in Europe and the U.S., may be as important as Japan's own efforts to commit itself to major domestic refutation in helping new projects anywhere. Japan

the country to emerge from its current problems.

Narrow economic straits

by Charles Smith, Far East Editor

be less cordial. The Foreign Ministers of the Nine are due to discuss the Japan trade problem on February 7 and 8 and may use the occasion to try yet again to extract concessions which Japan feels unable to give. Even from the EEC's point of view, however, the prospects for sorting out trade problems with Japan must seem slightly more favourable today than they did towards the end of 1977.

Whether today's relatively hopeful mood will be justified by actual performance depends heavily on what happens to Japan's domestic economy. Japan's imports, which still consist mainly of fuels and raw materials, cannot be expected to start growing substantially until the level of industrial activity picks up. Neither can Japanese companies afford to stop exporting for all they are worth

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Sooner or later it would seem that the Japanese motor industry, for one, will have to set up plants in the west while other Japanese industries ranging from electronics to materials processing may feel motivated to establish themselves in developing regions such as Latin America. While Japanese industry does begin to move in this manner, Japan will be in a better position than is now to contribute directly to world economic recovery and that in turn may help start Japan's own domestic economy on a new path.

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77 banking firm in Japan was further strengthened, and operating efficiency improved. As shown in the following statement, stockholders' equity, the most important base for Nikko's future growth, increased 18% over last year to ¥138,294 million (US\$520.98 million). Annual dividend has been increased by ¥1.00 to ¥6.00 per share.

	Year ended September 30	
	1977	1976
Yen in Millions		
Revenue		
Commissions	¥91,620	¥80,390
Interest and dividend income	14,943	13,280
Profit on sale of securities	18,983	13,159
Gross revenue	125,546	106,829
Operating Expenses		
Selling, general and administrative expenses	74,071	63,271
Interest expenses	2,619	3,266
Gross operating expenses	76,690	66,537
Operating Income	48,856	40,292
Non-operating income (expenses)	524(253)	477(192)
Income before extraordinary items	49,127	40,577
Extraordinary gains (losses)	734	(5,672)
Net income before income taxes	49,861	34,905
Provisions for income taxes	25,650	17,750
Net income	24,211	17,155

As of September 30		Yen in Millions	
		1977	1976
Assets			
Current Assets			
Cash on hand and in banks	¥39,177	¥39,388	
Short-term loans	25,025	44,151	
Securities owned	61,977	38,418	
Securities held as collateral	100,106	74,979	
Other current assets	122,532	84,905	
Total current assets	348,817	281,841	
Fixed Assets	44,272	41,441	
Total Assets	339,089	323,282	
Liabilities & Stockholders' Equity			
Liabilities			
Current liabilities	232,209	182,867	
Long-term liabilities	13,131	12,368	
Reserves	9,455	10,877	
Total liabilities	254,795	206,112	
Stockholders' Equity			
Common stock	40,313	36,648	
Capital surplus	10,340	14,005	
Earned surplus	63,430	49,362	
Other stockholders' equity	24,211	17,155	
Total stockholders' equity	138,294	117,170	
Total liabilities and stockholders' equity	393,089	323,282	

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Arguments over invisibles

Abroad

SINCE THE fearsome price explosion which followed the oil crisis of late 1973, Japanese economic policymakers have concentrated on choking the life out of inflationary forces.

The figures tell an impressive success story. From a dizzying peak of 37 per cent. in February 1974, the wholesale price inflation was down to 1.1 per cent. at end-1975, before rising to 6.1 per cent. at end-1976.

By the end of last year—when the powerful effect of the sharp rise in the yen was combined with weak world commodity prices—the wholesale price index was actually 1.5 per cent. below year-earlier levels.

Fruitfully

What can be discussed rather more fruitfully is the make-up of the Japanese invisibles deficit and the likely trend of payments and receipts under the various headings. The major deficit items in 1976 and 1977 were on transport, travel and "others" with a rather small refigure on insurance, and with investment income yielding a surplus (on a global basis) in 1977 after running a small deficit in 1976. The transport deficit is made up of charter payments plus freight charges on goods

Decline

banks have recently been reducing their short term overseas borrowing, although they remain in net liability to the tune of \$12bn. Euro-bond issues by Japanese corporate borrowers are also expected to fall. Both of these should put pressure to decline, possibly permanent, in the outflow of investment income. On the plus side, sharply increased foreign borrowing in Tokyo should produce a significant inflow of interest revenue from now on.

The income from Japan's direct overseas investments should grow top, but perhaps not very rapidly, at least in the next few years. A larger part of existing overseas investments in raw material development

The Ministry of Finance expects Japan's 1978 deficit on invisibles to reach \$7.5bn. and is certainly not anticipating a rapid decline hereafter. In the long run, however, it would seem that Japan's invisibles deficit must be regarded as being less structural in nature than that of West Germany (whose contributions to EEC unbalanced payments are met by guest workers, constituting two special kinds of outflow). Japan it would seem, could ultimately find itself in the position of the U.S. or U.K.—the possessor of a hand-some income from its overseas investments.

Charles Smith

Charles Smith

How to throttle inflation

aroused bitter resentment around the world. Neither the slump nor the resentment is likely to make Japan abandon its concern with keeping prices under control—certainly not while the man at the helm is Prime Minister Takeo Fukuda, who, as chief of the Economic Planning Agency (EPA), was largely responsible for the past few years' anti-inflation policies.

The basic idea is that public works spending will lead the recovery in the first half of the year, while private inventory investment and capital outlays will take over in the second half, and consumer spending will gradually be stimulated as wages and employment levels improve.

The EPA is predicting that all goes according to plan,

Pressures

But both the domestic and the international pressures appear to have convinced policymakers that reflationary action is now essential, and possible without posing any threat to price stability for the time being. The Government's "policy target" for fiscal 1978 is real GNP growth of 7 per cent., to be achieved with the help of a national

The deficit financing ratio of the budget has been set at 32 per cent, above the traditional 30 per cent ceiling for the first time.

Interest rates, already low, will probably be cut further.

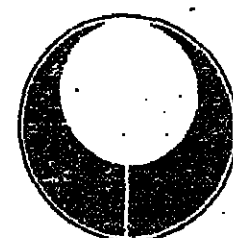
Japanese Press reports say the assumption for the year is 240 per dollar, which is reasonable but which has not been officially confirmed.

As regards supply-demand, the current capacity utilization rate of industry is below 80 per cent, and Government economists admit a gap will

CONTINUED ON NEXT PAGE

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JAPANESE BANKING AND FINANCE III

Payments balance causes concern

WHEN THE U.S. started to apply pressure on Japan late in 1977 for a series of basic economic policy changes it focused mainly on two issues. One was the rate of growth of Japan's GNP in 1977 which the U.S. wanted set at a considerably higher level than Japan seemed to have in mind. The other was the rate of reduction in Japan's current accounts surplus.

On the first issue, judging by the contents of the joint declaration issued after this month's talks in Tokyo between the U.S. Special Trade Negotiator, Mr. Robert Strauss, and Japan's Minister for External Economic Relations, Mr. Nobuhiko Ushiba, it would seem that the Americans more or less got what they wanted. Japan's commitment to a 7 per cent. growth rate (even though Prime Minister Takeo Fukuda prefers to call it a "policy target") is in line with Washington's initial demands and is greater than the 6.7 per cent. growth target which was being contemplated in the first place.

The situation on the balance of payments is significantly different. The Strauss-Ushiba Declaration does not mention a target figure for reducing the current account surplus in 1978, although it does state that the surplus will be "considerably reduced through the expansion of domestic demand, the effect of yen appreciation in recent months and a series of new measures for improving the access of foreign goods to the Japanese market." Neither does it commit Japan eventually to eliminating its current account surplus altogether, although the U.S. originally hoped for such a commitment. It speaks instead of "all reasonable efforts" to reduce the current account surplus "towards an equilibrium, with deficit accepted if it should occur."

The wording of the communiqué appears to represent an ambiguous piece of diplomatic ambiguity bridging a quite considerable gap between the U.S.

JAPAN'S BALANCE OF PAYMENTS (\$bn.)				
	1976 (April '76- March '77)	1977* (April '77- March '78)	1978* (April '78- March '79)	
Current balance	4.7	10.6	6.0	
Trade balance	11.1	16.5	13.5	
Exports	69.4	59.5	55.0	
Imports	58.2	63.0	71.5	
Invisible balance	-6.5	-6.5	-7.5	
Long-term capital balance	-1.6	-5.0	-7.0	
Basic balance	3.1	5.0	-1.0	

* Latest official Government estimate.

and Japan over where the Japanese balance of payments should be headed in the long run. The Americans, apparently, continue to maintain that Japan should ultimately bear its share of the burden of re-establishing an equilibrium in international payments by running a deficit on current account. Japan, on the other hand, feels that it is right and proper that its current account should remain permanently in surplus, given that it runs a permanent deficit on capital account.

Deficit

This point of view was clearly expressed by the Director General of the Ministry of International Trade and Industry, Mr. Toshihiko Yano, in a recent newspaper article. Writing in the English-language Mainichi Daily News, Mr. Yano said, "With regard to the problem of reversing the current account balance into a deficit it is extremely difficult for Japan to do, if not impossible. It would be an unreasonable request." He went on to argue that the special position of the U.S., resulting from the international position of the dollar and a permanent surplus on capital account, made it hard for Washington to understand Japan's position.

Japan's contention that it must continue to be allowed to run a surplus on current account carries the implication that it must be permitted to continue running a visible trade surplus of well over \$8bn. a year into the indefinite future (given that the invisibles account is always in deficit by at least that amount). This in turn translates into the contention that Japan must remain permanently in very considerable surplus on its visible trade with other developed regions such as Europe and the U.S. (because its dependence on raw materials imports puts it into permanent deficit with regions such as the Middle East, Australia and Latin America). The implications of all this may not have been fully grasped by European politicians who habitually make demands on Japan for the balancing of the Japan-EEC trade account.

The question of whether Japan should, in principle, run a current account deficit or surplus represents one half of the debate over its foreign international payments performance. The other half is concerned with what has actually been happening to the balance of payments during the past year and what the government plans to do in 1978. At the beginning of last year Japan

published a set of predictions which included the forecast of a \$700m. deficit on current account in fiscal year 1977 (April 1977 to March 1978). In September, the forecast was revised to a surplus of \$6.5bn., and revised again to a surplus of \$10bn. shortly before Christmas. The latest, off the record, statement on the subject by a government official is that it is "hoped" that the current account surplus will be a little over \$11bn. for the fiscal year but that a figure of over \$12bn. is a strong possibility.

The reason for the huge discrepancy between original forecast and actual performance, apart from official wishful thinking (and, in the case of the September forecast of \$6.5bn., conscious inability to face up to the true situation) is that Japan's plans for its domestic economy went badly astray in 1977. Domestic demand was supposed to grow strongly, producing increased demand for imports and taking the pressure off industry to export. In the event, the economy failed to grow as intended and it was exports which grew rapidly and imports which slowed down.

Forecast

The Japanese Government's official forecast for fiscal 1978 is that the trade surplus will be cut back to \$13.5bn. and the current account surplus to \$6bn., while the basic balance of payments (including capital account) will go into deficit by about \$1bn. The strategy for achieving this is the same strategy that was attempted in 1977. In other words, it is hoped that exports will slow down and imports will pick up as the result of a sharp recovery in domestic demand, rather than as the result of direct action by the government to stimulate imports or restrain exports.

If the economy does grow faster this year and the trade surplus still threatens to be excessive, the Ministry of International Trade and Industry says it is prepared to consider emergency imports of raw materials and fuels. Such imports, however, would come late in the year and would not make much difference to sales of Western manufactured goods (which, with temperate zone agricultural products, are what the U.S. and the EEC appear to be mainly worried about).

In taking its stand on the prime need to promote domestic economic growth and the secondary status of the trade and balance of payments problems, the Ministry of International Trade and Industry is talking sound economics. Whether it is also talking practical diplomacy is another matter. In reality both MITI and the Ministry of Foreign Affairs are probably well aware that Japan will have to take direct action in 1978 to placate angry trade partners. They also probably realise that the forecast for a \$6bn. current account surplus in the Government's official projections cannot be discarded as lightly as the \$700m. deficit forecast a year ago.

Simon Tait

C.S.

Inflation

CONTINUED FROM PREVIOUS PAGE

reach even if the 7 per cent. target is met (although this will obviously vary considerably from industry to industry).

As for wage hikes, the entire pressing on the employer side is for a nationwide average of about 6 per cent. 7 per cent. What is quite clear is that with bankruptcies at all-time highs, and unemployment over 1m, and rising prices are going to be mainly concerned with employment guarantees rather than high wage increases.

All in all, the price forecasts do look difficult to meet, particularly in view of the fact that most all private sector economists believe the government will be offering too much on the higher yen is fully passed on from the wholesale to the consumer price level. Given the horrendous complexity of the

concerns on the price front. One concern is the possible emergence this year of bottleneck inflation in areas related to the Government's public works programmes.

EPA officials agree that wholesale prices in some industries need to be raised somewhat to ensure adequate levels of profitability.

Profiteering

But they will be keeping a close watch on prices of key public works related materials such as cement, steel and timber products, to guard against any excessive profiteering.

The second concern is to ensure that the beneficial impact of the higher yen is fully passed on from the wholesale to the consumer price level. Given the horrendous complexity of the

Japanese distribution system, this is no easy task.

But the EPA has about 1,400 "monitors" around the country, whom it employs on an occasional basis to check on shop prices in their areas. Other ministries, including those of Trade and Industry and Agriculture, as well as local Government authorities, have similar systems.

The third concern, which is longer-term, is the inflationary implications of the huge and rapidly growing amount of outstanding Government debt, most of which is in the hands of the banks.

The danger is very real, but not in fiscal 1978: the policymakers will not have to address themselves to it until the hoped-for revival in private demand finally takes place.

Simon Tait

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JAPANESE BANKING AND FINANCE IV

Strong yen poses new problems

LAST YEAR'S top news story in Japan, according to a poll of newspaper editors, was the sharp rise in the value of the yen.

Many newspaper readers probably found the yen's fortunes considerably less exciting than the story which the editors placed second—the Red Army hijack of a Japan Air Lines DC-8 over India—but by all criteria more durable than sheer drama, the editors' choice was wise.

The yen's appreciation against the dollar of about 22 per cent. during the year was much sharper than the government had foreseen.

Its deflationary impact is a major reason—though by no means the only one—why real GNP growth will fall far short of the targeted 6.7 per cent. in fiscal 1977 ending this March. And its effects in fiscal 1978 and beyond, both on the Japanese economy and overseas, are likely to be far-reaching and profound.

Before trying to assess them, it is necessary to look at what happened last year, and why. By almost any reasonable standard, the Japanese currency looked undervalued at its end-1976 exchange rate of 238 to the dollar.

Both the speed and the nature of the yen's appreciation changed abruptly around the beginning of October. Up to that time, when the yen was still hovering in the mid-80s, the rise had been relatively orderly—it may or may not have been already more than the Japanese authorities had bargained for, but they seemed to have accepted it as an inevitable consequence of the continuing huge surplus in the current account balance of payments.

Subsequently, however, following sharp criticism of the Japanese surplus at the annual meeting of the International Monetary Fund in Washington, the rise appeared to get out of hand.

Intervention

Despite heavy intervention in the Tokyo exchange market by the Bank of Japan, for the stated purpose only of smoothing out "erratic fluctuations" in the exchange rate, the yen surged to around 250 to the dollar by end-October, hit 240 in November, and touched 238 in December—on January 4, the first day of 1978 trading, the yen rose again to a new all-time high of 237, before recovering to slightly above the 240 level, following the announcement by the U.S. Treasury of its readiness to intervene actively to support the dollar.

Apparent efforts by U.S. government officials, most prominently Treasury Secretary Michael Blumenthal to "talk up" the yen while "talking down" the dollar, appear to have played a significant role since the beginning of last October in encouraging speculation in the yen, both in the form of commercial leads and lags, and of short term dollar inflows.

The temptation to blame all their currency troubles on U.S. politicians and international speculators proved hard for the Japanese to resist.

Bank of Japan Governor Tetsuhiro Morinaga, who is, to put it mildly, normally highly reserved in his public statements, went so far as to term "indiscreet" some of Mr. Blumenthal's remarks about the yen.

And recently, Prime Minister Takeo Fukuda said substantial speculation had been involved in the yen's "excessively sharp" appreciation, which had "played havoc" with the Japanese economy.

The merits of Mr. Blumenthal's statements can be debated at infinity, as can their true effect, in relation to the fundamental balance of payments factors militating in favour of a stronger yen and a weaker dollar.

What became clear was that the Japanese authorities were in no position to control the yen's sharp upward movements decisively.

Dramatic tightening of foreign exchange controls, for example, would have meant reversing the whole process of liberalisation to which the Government has committed itself, and would surely have provoked fierce foreign criticism that Japan was attempting to keep the yen undervalued. (There were persistent rumours after the IMF meeting that some sort of "understanding" had been reached in Washington on how far the yen should be allowed to rise.)

On November 17, the Government did finally act by imposing a ban on further non-resident purchases of short-term Government securities, and a 50 per

cent. reserve requirement on yen has risen sharply on the increases in non-resident "free yen" accounts.

The most effective of the two measures was undoubtedly the ban on buying the securities, Tokyo market opened the next day which fell over \$1bn. of foreign money had reportedly flowed since early October.

But taken together the measures did little to curb speculation in the yen, and all pointed up some technical limitations on the Bank of Japan's ability to control the exchange rate.

These limitations relate to the nature of the forward exchange market in Tokyo, where quotations often depend mainly on market sentiment and the sales.

The ability to intervene in dollars, and are often in asymmetrical relationship to the Japanese authorities—but it should be noted that the system does not represent a willingness by the U.S. to support the dollar against the yen on its own account (as would be the case, for example, if the two central banks agreed to activate their swap agreement), but only to act as an intermediary for the Bank of Japan. It remains to be seen to what extent, and how, the New York Fed will be prepared to carry out this role.

Securities

Before the November 17 measures, for example, foreign investors were often able to make easy profits by buying 60-day Government securities, paying about 4 per cent. per annum, and taking advantage of forward dollar discounts which were wide enough at times to double or treble the 4 per cent. return.

After the measures were introduced, the ban on securities buying initially had the ironic effect (by removing demand for forward dollars by non-residents covering such purchases) or widening forward dollar discounts sufficiently to encourage new inflows into free yen accounts, despite lower interest paid on those accounts as a result of the reserve requirement.

Discounts then narrowed—however, they have since widened again, sufficiently on occasion to attract inflows into free yen accounts, and the problem will not go away without greater liberalisation and sophistication of the Japanese financial system.

The effects of the yen's appreciation on the Japanese economy as a whole, and on the current account payments balance in particular, are hard to quantify—and will of course depend on whether the rise continues or not.

It also became apparent that the ability of the Japanese authorities to control the exchange rate had been considerably hampered by increasing internationalisation of the yen. On numerous occasions in recent months, the

bank for small enterprises, 66

Exchange markets, and the Bank of Japan has appeared unable to resist the trend when the Tokyo market opened the next day.

It was recently disclosed that the Bank of Japan has had an agreement since late last year with the New York Federal Reserve under which the U.S. bank is prepared to intervene in the New York market on the Japanese Bank's behalf.

Japanese foreign exchange bankers believe the system has a small scale—probably only a few million dollars worth of yen

scale—probably only a few million dollars worth of yen market sentiment and the sales.

The ability to intervene in New York could be a powerful weapon for the Japanese authorities—but it should be noted that the system does not represent a willingness by the U.S. to support the dollar against the yen on its own account (as would be the case, for example, if the two central banks agreed to activate their swap agreement), but only to act as an intermediary for the Bank of Japan. It remains to be seen to what extent, and how, the New York Fed will be prepared to carry out this role.

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To take the payments balance question first: some of the less competitive Japanese exporters look sure to be effectively shut out of overseas markets by the yen's strength—typically small and medium-sized companies in industries competing with low labour cost operations in less developed countries. Parts of the textile industry, light consumer goods makers, and also small steel firms, could be cases in point.

The Government is planning financial assistance and other measures—such as recession cartels arrangements—to help support such firms which might be in danger of bankruptcy. But unless and until the Government succeeds in strongly boosting domestic demand, to quantify—and will of course depend on whether the rise continues or not.

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bank for small enterprises, 66

per cent. of 200-odd respondent companies reported their exports would be below the break-even point with the yen at 240 to the dollar—but 91 per cent. said they would have to continue exporting to stay in business, and would try to cope by raising export prices where possible, cutting costs, and developing new products.

Japan's most efficient export industries—such as vehicles, steel (the major firms), home electronics, and ships—might well have room to absorb the effects of the higher yen.

Profit margins might be trimmed—in others, non-price competitiveness factors—quality, unique products—might well allow rise in foreign currency selling price overseas.

On the import side, the yen's appreciation is unlikely to have much immediate effect on volume purchases of the fuel and raw materials which account for around 70 per cent. of total imports—because the demand for these is determined not by price but by the overall level of demand in the domestic economy.

But lower import costs are already making themselves felt, for example, in reduced prices for key oil products, and the effect is spreading.

Revaluation

Imports of manufactures should, of course, also become cheaper for the Japanese consumer. But in many cases the profits from the yen revaluation might well be quietly pocketed at various stages of the notoriously complex distribution system, with the consumer left to pay much the same as before. A drastic overhaul of the distribution system is much easier said than done—but the Government clearly needs to strive to extract the maximum possible benefit from the yen revaluation in terms of lower prices at the consumer as well as the wholesale level.

The main danger for the economy as a whole is that the Government's plans to boost domestic demand might prove too weak, causing the payments surplus to remain high or even to increase, and creating a vicious circle in which a further rise in the yen would further depress domestic demand.

At present, bets are edged on whether the yen, an how far—but it is hard to find any experts who are predicting a significant fall in the Japanese currency from its recent exchange rate.

S.T.

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Saving for a rainy day

THE PERSONAL savings ratio to net income after tax has remained extremely high in Japan, though it has declined from the peak of 1974.

According to a Prime Minister's Office survey, the average savings ratio (in this case, savings include everything except consumption—that is, deposits, cash in hand, repayment of borrowings, etc.) of all working households was 22.6 per cent. in 1976 compared with 24.8 per cent. in 1974. An official of the Office said the figure for 1977 will probably turn out to have been a little higher than the 1976 figure and explained that the falling inflation rate increased real-term incomes for households. This is expected to have pushed up the savings rate.

The saving ratio rose consistently for the ten years to 1974 from 17.2 per cent. in 1965, except in 1971 when the ratio was a little lower than the preceding year. But after the Japanese economy entered the recession in 1974, the real wage growth declined and affected the savings ratio. The real wage index increased only 2.2 per cent. in 1974, 1975 and 1976 respectively, compared with a jump of 11 per cent. in 1972.

Biggest

But even with these declines in the past two years, the Japanese are far and away the biggest savers in world terms. In second place are the West Germans with 18.5 per cent. in 1975, according to the statistics published by the Bank of Japan. The corresponding British figure was 9.8 per cent. in 1974.

The strongest motivation for such high savings among the

Japanese is that there is a need for them to save because of the lack of welfare services. A questionnaire conducted last summer by the Savings Promotion Central Committee revealed some of the motivation behind savings. The predominant 79.6 per cent. of those questioned replied that they were saving against a rainy day and illness. 54.2 per cent. for children's education and weddings; 38.5 per cent. for their old age; and 32 per cent. for the purchase of land and homes as well as for expansion and repairs of homes.

So, if the welfare system were fully equipped and people did not have to worry about illness or old age, the Japanese would probably not save as much as they do now.

On the other hand, in Japan payments for social welfare services are considerably smaller than in other developed countries. For instance, the ratio of personal taxation and social welfare payments to total personal income was only 12.1 per cent. (in 1973) in Japan, while it was 25.1 per cent. (1974) in West Germany, 31.5 per cent. (1974) in Sweden, and 21.1 per cent. (1974) in the U.K.

Another significant reason for the high savings ratio in Japan is that many people want to buy their own homes.

The SPCC survey showed that 27.6 per cent. of those questioned had plans to buy homes within ten years, and 53.7 per cent. planned to buy them at some indefinite time in the future. Only 16.7 per cent. had no plans to buy homes.

Houses in Japan are extremely expensive. Even a typical small apartment in large cities, measuring 8.3 by 8.3 metres (including a balcony) costs ¥1.3m. (\$54,000). So most Japanese try to save as much

as possible, but usually they still have to borrow money from banks and financial corporations for more than 70 per cent. of the total amount needed.

In addition, there is a tradition of thrift and saving in Japan. For a long time, the Government compelled people to work hard and catch up with more industrialised nations. The money saved was invested in plant and equipment and contributed tremendously to the rapid growth of the Japanese economy.

Even though the demand for these investments has been sluggish for some time the Government is still promoting savings by providing depositors with favourable tax treatment. Personal deposits up to ¥6m. are tax-free, and deposit interest is taxed separately from other incomes.

Postal

The Government is particularly promoting postal saving deposits. They amounted to ¥30,027bn. at the end of last March, and are directed by the Finance Ministry to housing construction, improvement of environment, education, welfare, finance for small industries, and agriculture and fishery.

The outstanding balance of deposits in postal savings accounts represents nearly 14 per cent. of all deposits in Japan. More significant is the fact that 98 per cent. of postal savings are personal savings. Corporate depositors put their money into banks because the ceiling for a postal saving account is ¥3m.

It seems clear to observers that consumption in Japan will not increase rapidly any more, as most households have already bought such durable goods as electric appliances, furniture and musical instruments. The

increase in sales by department stores last year was the lowest ever. Therefore, the Government is promoting savings which will eventually be spent on large-scale costs such as the purchase of land and homes or weddings and education.

Weddings represent large-scale consumption in Japan. According to Sanwa Bank's survey, the average expenditure for a wedding including ceremony, honeymoon, basic household necessities and wedding gifts amounts to ¥3.3m. And 61 per cent. of marrying couples are financially supported by their parents.

Education is also very expensive. Entrance fees to private schools are particularly expensive and are usually shouldered by parents. Living costs for college students are also usually paid by parents in Japan.

Some economists say the savings habits of the Japanese will not change unless the social environment and national customs change. The Japanese Government, through postal savings, has depended heavily on high rates of savings as a major source of funds. An overwhelmingly large portion (69 per cent.) of the saved money is placed on bank deposits and on deposit with the post office in Japan, compared with 36 per cent. in the U.K.

Only 18 per cent. of savings is held in stocks and bonds in Japan, while in the U.K. this accounts for 81 per cent. of savings. Similarly, insurance and pensions account for only 12 per cent. in Japan, against 30 per cent. in the U.K.

The outstanding personal financial assets per person at the end of 1973 in Japan amounted to \$3,710, which was still lower than \$11,705 in the U.S. and \$5,470 in West Germany, but higher than \$3,762 in the U.K.

Atsuko Chiba

A slow decline in foreign borrowing

BANKERS SAID the boom in rates inside Japan with the Japanese corporate borrowing exception of Switzerland and overseas would not outlive Germany. And not surprisingly, Japan's sudden switch from a Swiss franc bonds account for high to a low interest rate market. They were wrong—the first quarter of 1978 along and they were right. At last with two DM issues and four count, 19 companies intend to Eurodollar issues.

Active

There is active interest in raising funds abroad, but it may decline if and when the BOJ again reduces the official discount rate (expected in late February or March). For now, companies will go on borrowing the funds they use primarily to finance overseas expansion, and the relatively strong programme of borrowing in January-March 1978 can be taken as a sign of plans to invest more abroad.

The single most important change in Japanese borrowing habits in 1977 was the mid-year exodus from the U.S. market. Four Japanese corporate equity issues set a brisk pace in early 1977 after the smashing success

of Honda's December 1976 issue for \$50m. Moreover, the borrowers—Wacoal, Makita Electric, Kubota and Tria-Kenwood—managed to scrape by with lower discounts from the Tokyo Stock Exchange prices than had Honda. But if Honda started a trend, the car company also ended one: its \$88m. equity issue (American depositary rights) last July was the last ADR of the year, and according to Japan's Finance Ministry, there have been no applications for ADR issues so far in 1978.

Similarly, there have been no U.S. bond issues by Japanese companies since Mitsui's August offering for \$50m. (in three tranches). Mitsui and four prior borrowers in 1977 raised a total of \$450m., up by half on Japanese borrowings in the U.S. in 1976, but here again there are no known plans for raising funds in New York this year.

Instead, the focus in 1978 is on the Eurodollar market (leading), the DM and SF markets (rising), and the Euro-Asian Dollar market (booming). The Eurodollar market does not stand alone. But what has become known as the Euro-Asian market—simultaneous fund-raising on the two markets—appears firmly entrenched. In sheer numbers, Euro-Asian placements accounted for eight of the 68 Japanese corporate bond issues abroad last year, and raised \$230m. (over 10 per cent. of the total). The pioneer issue, last April in Luxembourg and Singapore by the Bank of Tokyo for its Curacao subsidiary, and managed by S. G. Warburg, Stanley Electric and Nippon broke the ice for a flurry of issues—four of them (worth \$100m., \$100m., \$100m. and \$100m.) in November alone. It Komatsu Furukawa (Photo) is impossible to tell just how much of any issue was placed in Asia, but interest was still predominantly in Europe.

Swiss franc issues were popular throughout 1977 but looked especially attractive at year's end—for obvious reasons. Swiss interest rates became the only ones appreciably lower than Japan's, and the franc was the only currency to match the yen's strength on exchange markets. Thus, the planned Swiss franc issues in the first quarter of 1978 (worth about \$300m.) will amount to over half the total \$1,165m. placements last year (\$580.7m.). Among the top names who will issue in Switzerland this quarter are Citizen, Asahi Glass, and Sanitomu Metal.

Boost

Likewise, although Japanese companies have plans to boost their investments in the U.S., this year the market for raising equity offerings dried up after Honda's last issue. Since then, the DM market still entices Japanese corporate borrowers, including Fujitsu (planned for this quarter) which sees it as part of an all-out effort to build and sell computers in Europe (possibly in a tie-up with Siemens). The number of DM issues, however, declined in 1977 to nine from the previous year's 14 issues. Whether companies will continue to raise DM funds if the interest rate differential between Japan and Germany gets seriously out of whack is anybody's guess.

The Eurodollar market remains the bulwark of Japanese corporate financing abroad, but this could change. In 1977, Japanese companies raised \$885m. on the Eurodollar, plus whatever portion (75 per cent.) of the Euro-Asian placements were taken up by European investors. It is therefore about the size of the SF and DM markets combined: one estimate, however, suggests Eurodollar borrowings by Japanese companies will even reach one-half of Swiss franc issues in 1978.

Douglas Ramsey

Far East Dialogue



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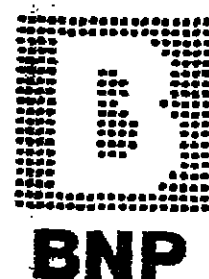
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JAPANESE BANKING AND FINANCE VI

Domestic banks find the going tough

JAPAN'S COMMERCIAL banks or at minimum prices. With level of 4.25 per cent. Commercial lending rates came down in line with the bank rate cuts but deposit rates (the rates the banks have to pay on their borrowed funds) came down more slowly and by generally narrower margins.

As a result, by September last year, there was a negative margin of 0.75 per cent. between the short term prime rate (for one year loans to first class borrowers) and the one-year deposit rate. On an overall basis eight of the 13 city banks were still reporting a narrow positive margin on the management of their borrowed funds for the six months ending September, but five banks, including Dai-ichi Kangyo Bank (Japan's largest) and the foreign exchange specialist Bank of Tokyo, were reporting negative yields. The number of banks reporting negative differentials on borrowed funds is expected to grow during the current (October to March) business term.

The banks are thus in the process of adjusting their ideas about their role and function in the economy. Greater prominence is being given to consumer lending and fewer services are being offered free, the rate to its lowest post-war

A shrinkage of the bank's earnings on borrowed funds has increased the need for them to make more profitable use of their own reserves. It has also led to a search for other sources of revenue such as increased commission earnings. Japanese banks traditionally provide many more services free or at nominal charges than Western banks but this practice is starting to be eroded in the face of the earnings squeeze on deposits. Dai-ichi Kangyo Bank and Mitsui Bank both recently announced increases in their charges on remittances and are expected to be followed shortly by most of the other eleven city banks. This may be the start of a process which will raise commission earnings well above their present modest share of five per cent. of the bank's total earnings.

Revenue

Another source of increased revenue could be over-the-counter sales of government bonds. The city banks have been campaigning for the right

to start such sales for well over a year and seem likely to be given the go-ahead very shortly by the Ministry of Finance, despite opposition from the securities industry.

Diversifying their sources of revenue represents an urgent short-term priority for the banks in the face of the squeeze on interest margins. Diversification of lending is a longer-term problem but could prove to be no less important given the apparent permanent decline in Japanese industry's requirement for borrowed funds. The banks are meeting this challenge by emphasising housing loans which currently account for only some 10 per cent. of their total lending but are expected to grow fast. Interest rates on long-term housing loans (up to 20 years) were well above those on long-term loans to industry before the 1973 oil crisis but have now been brought down to roughly the same level.

Among the burdens the city banks are being called upon to

BANK PROFITS

(Yen bn.)

Bank	Operating revenue	Trading profit	Net profit	Overseas earnings
Dai-ichi Kangyo	378.2 - 2.1	26.6 - 15.8	14.2 + 8.2	94.0 - 7.3
Fuji	326.3 - 1.8	39.1 - 7.7	15.5 + 12.4	12.9 - 8.2
Sumitomo	327.2 - 0.4	43.8 + 23.3	8.1 - 43.4	11.3 - 17.3
Mitsubishi	318.9 + 1.4	27.6 - 8.4	15.2 + 9.9	10.8 - 10.7
Saizu	316.2 - 0.5	34.2 - 12.6	13.6 + 9.3	12.3 - 5.3
Tokai	235.5 - 1.3	14.6 - 12.1	8.5 + 9.4	8.9 - 4.7
Taiyo Kobe	218.7 - 1.4	10.6 - 27.6	6.2 + 2.2	5.9 - 2.1
Mitsui	222.2 - 1.7	12.8 - 32.6	8.5 + 8.9	10.4 - 7.3
Kyowa	159.8 - 1.4	10.9 - 4.9	5.1 - 4.9	4.2 - 10.8
Daiba	140.1 - 1.4	11.9 + 6.0	3.7 + 0.1	5.0 - 8.5
Saitama	118.2 - 0.6	9.5 - 3.0	4.4 + 7.1	2.5 - 12.3
Hokkaido Takushoku	95.8 + 2.3	7.1 - 3.0	3.3 + 6.3	2.4 - 4.4
Bank of Tokyo	238.0 - 3.7	20.5 + 7.4	9.5 - 4.2	38.0 + 1.1
TOTAL	3,083.6 - 1.1	249.3 - 5.8	117.8 + 0.4	138.8 - 6.2

assume as Japan's economy remains in a state of suspended animation is the absorption of rapidly-increasing amounts of Government bonds. The city banks have been called upon in the past two years to take up about 27 per cent. of the annual Government bond issue, the total amount of which has been rising in line with Japan's increasing reliance on deficit financing as means of balancing the budget. Absorbing Government bonds changed from being a painful obligation to a welcome outlet for funds during 1977 as lending opportunities dried up elsewhere. It could revert to being one of the less welcome aspects of the city banks' privileged position as the

pillar of Japan's financial system if and when the economy starts to expand again.

The task of propping up ailing companies or industries is another essential city bank function which has become more important in the past year—in some cases in fairly dramatic circumstances. The city banks wrote off a total of ¥191bn. worth of debts by the defunct trading company, Ataka, during 1977. They also agreed to moratoria on interest payments by a handful of other major companies. Writing off losses and stretching out debt repayments schedules will apparently remain part of the day's work for all major banks in 1978 although there are no signs at

the moment of another catastrophe on the scale of Ataka. It is a burden that the banks are apparently well able to carry, given the massive size of their reserves, but the effect on their profits will presumably remain rather negative.

The 13 city banks represent the apex of a Japanese banking system which also includes trust banks, long-term credit banks (specialists in long-term industrial financing with the exclusive right to issue bank debentures) and local banks (whose business territories are usually confined to one Japanese prefecture).

The economic arguments in favour of simplifying this complex structure either by abolishing some of the distinctions between different kinds of banks or merging banks within the various categories are generally held to be quite strong. But the actual prospects of any major structural changes in the industry are limited.

Two of the existing 13 city banks are the result of mergers which have generated enough problems (mainly in human relations and staffing problems) to make the remaining 11 city banks wary about following their example. The Ministry of Finance, which exerts close overall control over the banking system, could probably induce further mergers among the city banks by offering the carrot of a favourable arrangement of the merged bank's branch network. The Government however, seems to feel that, if Japan's banking system is far from ideal, it is at least coping reasonably well with the various problems facing the economy at present.

C.S.

CONTINUED ON NEXT PAGE

Impact of foreign banks

THE MARUNOUCHI offices of the Dutch bank, Algemene Bank Nederland, were besieged recently by banner-toting protesters. An unlikely way for the quintessentially polite Japanese to behave in the heart of Tokyo's banking district? And toward a foreign bank to boot? Indeed, but ABN is just one of several foreign banks picked in the past year. In most cases, the strikers were workers made redundant by small and medium-sized companies—the sort of companies which made up the core of Japan's estimated 18,741 bankruptcies in 1977 which went bust with an estimated aggregate of Yen 3,000bn. (over £600bn.) in outstanding liabilities.

It is not rare to see workers made redundant take up their positions in picket lines outside the big Japanese banks which can make or break most companies; but it is an ironic signpost of the growing foreign presence in Japanese banking that the protesters are starting to aim at the non-Japanese banks which, withdrawn financial support from ailing industries, thus helping them to the brink of bankruptcy.

Protest

The banks themselves have begun to protest, too, at the gloomy outlook for lending in Japan in 1978, but none of this has deterred newcomers. In January, the Bayerische Vereinsbank became the 59th bank to do branching operations in Tokyo (compared with only 19 back in 1971). Before that, five banks opened branches in 1977: Westdeutsche Landesbank, Credit Suisse, Commerzbank, the Development Bank of Singapore and the National Bank of Pakistan. Others are about to open, including Midland Bank.

But there is almost no foreign presence on the deposit side. Foreign branches account for less than 1 per cent. of total deposits in Japanese banks

because unwritten rules keep them from attracting clients away from the Japanese banks. Consumer finance was also taboo until recently, but the arrival in 1977 of a strong foreign competitor (Avco Financial Services) has set many foreign managers weighing the possibilities of going into this type of lending. Certainly, the banks are faced with a depressing one or two years ahead of them and more diverse operations seem the only way to avert the worst.

If foreign bankers are now ill-at-ease about their profits in 1978 and 1979, it is a new phenomenon. Between 1971 and 1976, the outstanding volume of loans made by the foreign banks rose remarkably: from ¥723bn. at December, 1971, to ¥3,512bn. at March, 1977. The most recent balance sheet for the business term to March 31, 1977, shows they had ¥3,637.5bn. in loans under management—and in most cases profits rose even more steeply over the period. First signs of the squeeze on bank lending are possible to detect in the 1977 performance of many foreign banks. The biggest, Citibank, witnessed a slight decline in outstanding loans but remains a major force even among Japanese banks with ¥501bn. in loans.

Taken together, the big three American banks account for 35 per cent. (¥1,300bn.) of total foreign bank lending in Japan: in contrast, the three German Grossbanken—Deutsche Bank, Dresdner Bank and Commerzbank—together boast half as many loans as Citibank alone. Many smaller banks, however, boosted their loans under management during the year to September, 1977, so was the downturn really visible? The answer is yes, although it is hard to quantify because there are no published figures on the relative shares of dollar and yen lending in the foreign side. Foreign branches account for less than 1 per cent. of total deposits in Japanese banks forced to do more dollar lend-

ing than yen, and at cheaper margins, and with the very real prospect in sight of massive dollar-loan repayments in 1978. So the profitability of loans has declined—perhaps sharply—despite an overall increase in outstanding volume.

Foreign banks, in fact, are caught in a squeeze between the yen's rapid rise (by over 20 per cent. in 1977) and Japan's record high level of foreign exchange reserves (which stood at \$22.8bn. at December 31), flabby.

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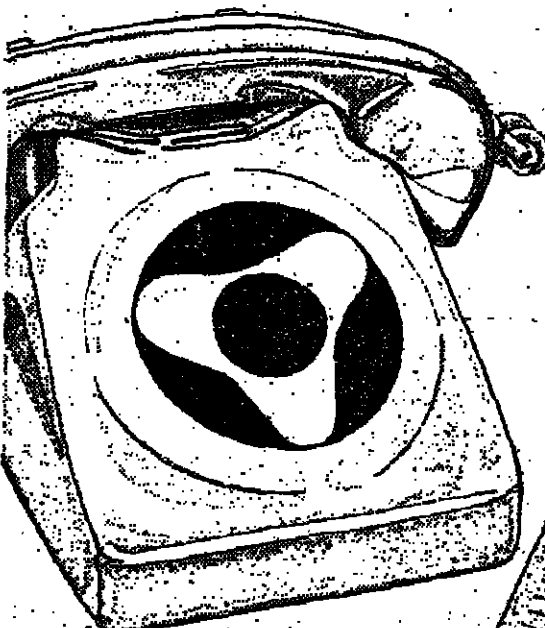
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THE TOP TWENTY

Rankings of the foreign banks in Japan according to outstanding loans at September 30 (figures supplied in advance, will be published next week).

New (old) ranking	Bank name	30.9.77 Ybn.	30.9.76 Ybn.
1 (1)	Citibank	501.1	502.3
2 (2)	Chase Manhattan	404.6	385.5
3 (3)	Bank of America	378.0	368.2
4 (4)	Morgan Guaranty	174.7	169.1
5 (5)	Deutsche Bank	139.7	117.5
6 (6)	Manufacturers Hanover	123.5	110.0
7 (8)	Chemical Bank	101.6	86.0
8 (10)	Bankers Trust	100.5	80.9
9 (9)	Dresdner Bank	92.9	82.8
10 (7)	Continental Bank	92.6	89.6
11 (11)	Algemene Bank Nederland	86.5	80.4
12 (13)	Swiss Bank Corporation	71.6	70.0
13 (13)	Earelays Bank	70.8	72.0
14 (14)	National Westminster	67.8	60.9
15 (19)	Lloyds Bank International	61.8	49.1
16 (15)	Societe Generale	61.2	55.3
17 (16)	First National Bank of Chicago	60.8	54.3
18 (na)	Westdeutsches Landesbank	60.2	na
19 (18)	Security Pacific	59.0	52.9
20 (17)	Union Bank of Switzerland	54.7	53.1

* Old ranking is for 30.9.76 business results.
Source: Bank Reports.

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JAPANESE BANKING AND FINANCE VII

Overseas business picks up

JAPANESE BANKS' overseas activities picked up during last year after a three-year lull following the oil crisis in the autumn of 1973, and are expected to become more aggressive this year.

As described in another article in this survey, Japanese companies have been extremely cautious about investing overseas since the oil crisis. The foreign operations of Japanese banks are closely tied to the overseas activities of the rest of Japanese industry, so a reduction in fund demand in that area directly affects banks' activities.

In addition, the Japanese Government had banned various banking activities since 1974—such as short-term lendings by Japanese banks' overseas branches to Japanese-affiliated companies abroad, syndicated loans by Japanese banks to foreign borrowers, bond flotations by foreigners in the Tokyo market, and so on.

Moreover, Tokyo froze establishment of banks overseas and a joint venture banks in which Japanese banks shared more than 50 per cent, as a principle, for a year to last March.

The restraints have come off one after another, and Japanese banks have begun to expand again. Their overseas branches, for instance, increased by 17 in the 17 months to last November (to 118 in all). They are almost ubiquitous now—48 in the U.S., 41 in Europe (of which 21 are in London), 26 in Asia, and three in Latin America.

Japanese banks are organising syndicated loans to overseas borrowers again. More than three years ago, their aggressive tactics set off a red-hot competitive battle which eventually

brought a clampdown by their own government. But the ban was lifted over a year ago, and since then, Japanese banks have joined various multinational syndicated loans and formed syndications among themselves.

A big departure from their operations in the early 1970s is that the banks are now lending increasingly in the yen. For one thing, the Japanese government is recommending that banks participate in yen syndications as much as possible, to prevent a repeat of excessive Eurodollar borrowings by the Japanese banks to finance their dollar lendings of a few years ago. The banks, remembering their earlier experiences, are more than willing to cooperate.

Loans

As a result, nine yen syndicated loans were extended last year to banks in Peru, Mexico, Brazil, Iran, Denmark and Thailand, as well as public corporations in Brazil, Province of Quebec in Canada and Mexico.

The largest of them was a \$25bn, loan, worth \$104m, to Japanese banks shared more than 50 per cent, as a principle, for a year to last March.

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Tokai Bank took part in a \$50m., seven-year loan to Public Power Corporation of Greece, and Bank of Tokyo, a \$125m., seven-year loan to the government of Tunisia, to name a few.

Outstanding loans by Japanese commercial banks, according to the Japanese Finance Ministry, amounted to \$8bn. at the end of last November, and roughly a half was lent to developing countries.

Japanese banks have recently become cautious about lending because of the well-publicised questions about the creditworthiness of some of the borrowers who are applying for syndicated loans these days. Increasingly, requests are coming from developing countries which suffer from unfavourable payment balances. An executive of Dai-ichi Kangyo Bank, the largest Bank in Japan, said, "In some cases we are forced to participate in syndications asked by the government." But as private institutions, there are limits to how much the commercial banks can prudently lend to developing countries with doubtful credit standings.

One executive of the Bank of Tokyo (recently the most aggressive in syndication, participation) noted, "We cannot lend money to countries which have already borrowed excessively, but we will lend to those countries which are able to repay and also have significant natural and manpower resources, even if their payment balances are unfavourable."

The official suggested Singapore and Korea as two countries which fell into this category. Bankers are particularly willing to make exceptions for countries which have resources Japan lacks. Brazil

and Mexico are good examples and have big borrowings from Japanese banks. Bankers suggest that Canada and Australia, resource-rich nations, may also become borrowers from Japanese banks.

One recent phenomenon is that Japanese trust banks are becoming especially aggressive in offering long-term yen loans to overseas borrowers. Last year, six trust banks put together a syndicated loan among themselves—before they had only participated in syndications formed by city banks. Headed by Mitsubishi Trust and Banking Corporation, the six trust banks provided a ¥20bn. loan to Hydro Quebec of Canada.

In another case, two trust banks, Mitsubishi Trust and Banking and Nippon Trust and Banking Corporation, joined a \$425m. ten-year loan for Mexico's National Investment Bank, of which \$45m. was financed in yen.

Safe

One executive of Mitsubishi Trust and Banking said, the long-term yen loans made it possible to "operate pension funds in a safe and profitable way." He explained, "In the case of yen loans, lenders don't have to shoulder the exchange risks and that is very attractive to us."

In the area of fund raising in the Eurodollar market, a new vehicle was invented by two Japanese banks last year. Dai-ichi Kangyo and Sumitomo launched a previously unheard-of instrument, the floating-rate Eurodollar certificate of deposit. Unlike other international banks, most Japanese banks cannot issue floating-rate notes under Japanese regulations. A host of other Japanese banks have jumped on the bandwagon and tried out the new vehicle. The banks finally pulled themselves out of a bind that had become increasingly vexing since more and more overseas borrowers sought floating-rate, longer-term money.

On the other hand, long-term credit, Bank of Japan and Nippon Credit Bank, which are allowed to issue notes, are planning to issue floating-rate notes in dollars in Europe and Singapore soon.

Thus, Japanese banks' foreign operations have resumed, but their overseas business is still relatively small, at least, compared with leading American and European banks, because of their tardy entry onto the international scene. Mitsui Bank reports, for instance, that some 16 per cent of its earnings come from overseas operations, and for most other Japanese banks the figure is even lower. The sole exception is the Bank of Tokyo, the specialised foreign exchange bank, which finds some 50 per cent of its earnings come from abroad. There is a certain consensus that the foreign banking portion of the total earnings of Japanese banks will not exceed 25 per cent, or 30 per cent, even looking well into the future—domestic banking will remain as their major business.

Yet despite the consensus, there seems very little doubt about the direction in which things are heading—the ubiquitous Japanese banks are almost certain to become more ubiquitous in years ahead.

D.R.

Atsuko Chiba

Foreign CONTINUED FROM PREVIOUS PAGE

Moreover, the stage is set for a major shift out of impact loans by Japanese corporate borrowers—and this has put many foreign bankers worried since demand for yen does not look like picking up for at least another 18 months.

The boom in impact loans reached its climax in 1975 when the foreign banks lent about \$1bn. in foreign currency (usually U.S. dollars) to Japanese companies. One banker's guess is that the 1977 figure will be just over half the peak, and if margins decline further the 1978 volume of new impact loans will dwindle to low, pre-oil crisis levels.

More importantly for the bankers who are spending much of their time trying to hold the line at their present lending levels, many Japanese companies will want to prepay their dollar loans and take the exchange rate gain themselves for instance, a loan for ¥10m. made in dollars in December 1976 could be repaid fully just one year later with only ¥5m. because of the yen's appreciation. Some banks have been cautious not to let companies write a prepayment clause into their impact loan agreements but it is an exception to the rule. So companies are legally entitled in most cases to prepay, and since foreign banks rely on impact loans for about half their loan portfolios, wholesale repayment could spell disaster.

But will the companies pay? Bankers differ in degrees of pessimism, but most anticipate a rush of prepayments when the

yen's rise has run its course, and indications are that an exchange rate of ¥250 to the U.S. dollar would be the machine in motion.

All told, the foreign banks in Japan have about \$6bn. in outstanding impact loans to Japanese industry. It is estimated that in fiscal 1977 (to this March) scheduled repayments will amount to \$850m., on top of this, one analyst reckons that at least \$20m. in prepayments have already happened and the figure could go much higher (if and when the yen strengthens).

Encouragement

Foreign bankers doubt that the Bank of Japan or Ministry of Finance will encourage companies to prepay their impact loans and turn round to borrow back the money at today's lower interest rates. But some of this has happened. More often, the companies are flush with funds anyway because of low capacity utilisation rates in industry which make new investment unattractive. So the flood of prepayment (when and if it comes) will probably not be placed, leaving the foreign banks with a gaping hole in their bread-and-butter business.

It is impossible to quantify the risks being run by foreign banks on the impact loans—they have concluded at marginal rates over Libor, but the risks are there. Some bankers are resigned to a significant drop in their lending levels this year, a fact of life new managers will

want to explain to their bosses at their home offices, according to the Tokyo estimate, the foreign banks will have maintained their 1976 level of yen lending in 1977. But even this is unlikely to continue in 1978 since Japanese banks can compete more effectively. They now have to pay substantially less for their loan capital (out of deposits) than do the foreign banks. The latter are put at a disadvantage by the strict limits placed on the amount of foreign currency freely convertible into yen for repaying the loans.

Japan, the so-called "swap" quotas beyond which foreign banks must take recourse to the local—and more expensive—bill discount market for yen loan capital.

The answer for most bankers is simple, diversify. The opening of several foreign exchange dealing rooms in 1977 has finally given foreign banks the clout with which to press for a more international market in Tokyo, and dealers say their profits last year may well recoup some of the costs of bank lending at lower margins. But exchange dealing in Tokyo is still an infant industry, and a dangerous one at that. As it is, lending to Japanese business is proving dangerous enough—although foreign banks have been graciously protected from debt defaults in the fallout from major bankruptcies by the Finance Ministry which does not want the international banking fraternity to get wind of how deep some bankruptcies are cutting.

D.R.

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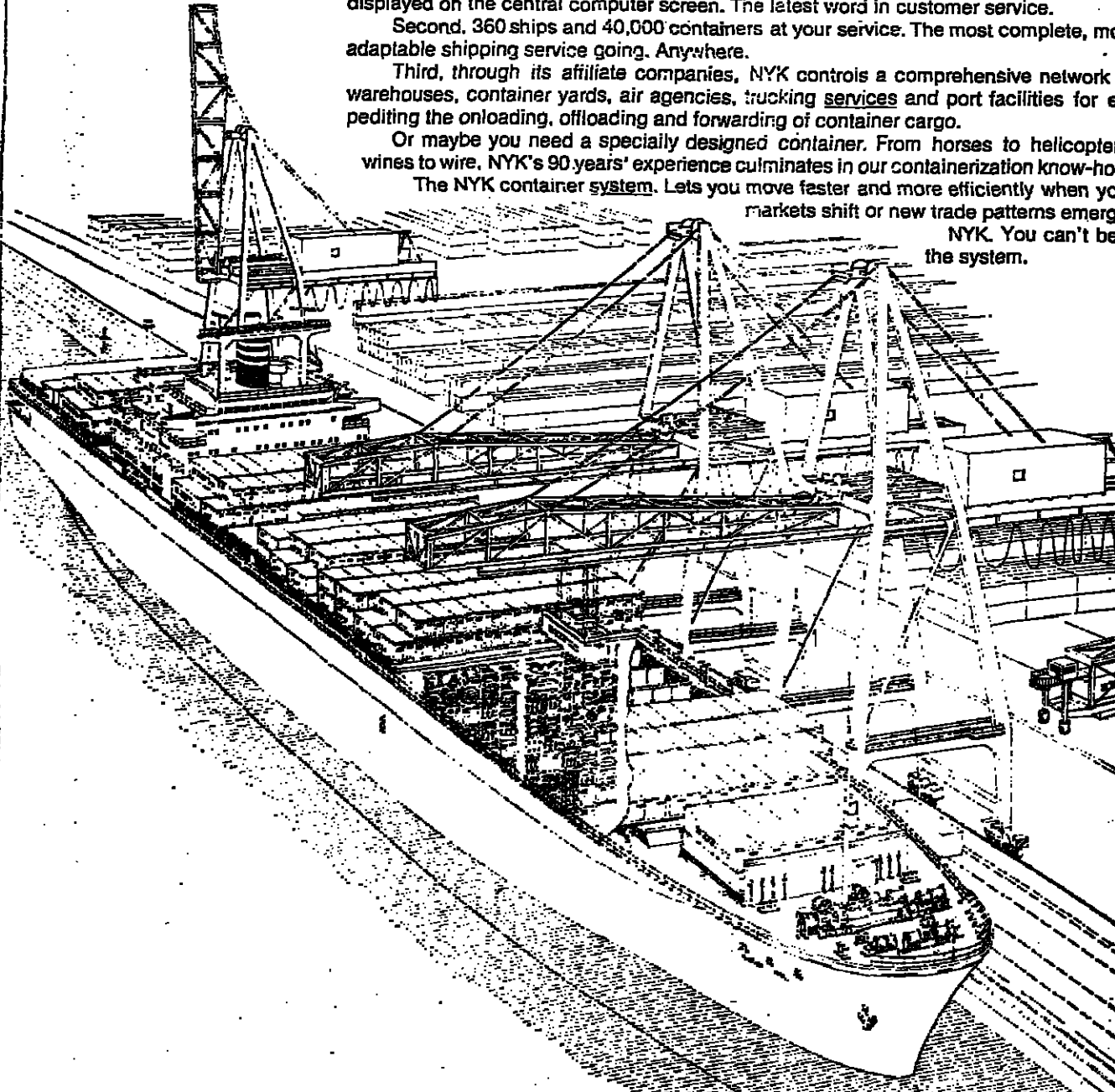
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JAPANESE BANKING AND FINANCE VIII

Uncertainty in stock markets

SINCE EARLY in 1976 it has been de rigueur for Japanese Government spokesmen to speak of the desirability of refuting the economy through a combination of liberal, fiscal and monetary policies. Yet a glance behind the smokescreen of "massive public works programmes" shows the very different reality of policies dominated by fears of rekindling inflation and the Ministry of Finance's determination to return as quickly as possible to the balanced budget.

To take fiscal policy first, study of the receipts and payments of the Treasury accounts indicates that total disbursements during the year to March, 1977, rose by only 9.3 per cent. compared with a rise in receipts excluding those from bond issues of 10.2 per cent.; in the six months to September, 1977, following Premier Fukuda's unfortunate promise to achieve real GNP growth of 6.7 per cent., disbursements increased by 14.1 per cent. against an increase in receipts, less Government bond issues, of 42.2 per cent. The fiscal conservation was fully matched by the slowdown in growth of money supply (M2) both in nominal and real terms throughout 1977. Under the circumstances it is not surprising that the export-led economic recovery of 1976 failed to be sustained by improvements in consumer and business confidence in 1977, or that manufacturing industry continued to look to overseas markets to sustain its operating rates.

The failure of the Government to close the deflationary gap created in the aftermath of the oil crisis led directly to the accumulation of growing trade surpluses in 1977, and in consequence to upward pressure on the currency; to the dismay of both Japanese industry and Government, the yen rose by some 20 per cent. against the U.S. dollar during 1977.

The developments outlined above provide the clue to stock market behaviour during last year: the remarkable upsurge in corporate profits (admittedly from low levels) which lasted until mid-1977 was basically confined to those industries spearheading Japan's most recent export drive, primarily the automobile and electrical appliance manufacturers, their related suppliers and sub-contractors, and precision-product manufacturers. Companies in these sectors had come to be regarded in 1976 as the high growth export-related blue chips, and their stock prices surged accordingly as they attracted both domestic and foreign purchasing. Last year revealed, however, the potential fragility of earnings in the face of factors beyond the control of their managements: such factors included protectionism (as when, early in the year, colour television producers were forced into "voluntary" cuts in their exports to the U.S.) and, of course, the instability of foreign exchange markets.

Influence

Although in many cases the profit figures published by the export-related blue chips during 1977 showed little influence from the strength of the yen (much of which only materialised very late in the year) the movements of their stock prices illustrated very clearly the old adage that stock markets hate uncertainty above everything. Thus, during a period when the indices fluctuated within a moderate 15 per cent. range, the prices of many of the best-known 1976 fliers fell by as much as 50 per cent. (The performance of some of the weaker electronic and automobile component manufacturers "discovered" by the market for the first time in 1976 was even more disastrous in 1977 though the justification in many of these cases was rather more apparent.)

By the end of the year, when the selling of everything connected with exports reached a climax as trade relations between Japan and America appeared to be deteriorating rapidly, the somewhat anomalous situation had developed where some of Japan's best companies in terms of international competitiveness, technological leadership, financial soundness and so on, were selling on price/earnings ratios of as little as a half of those of the admittedly distorted market averages. Even after allowing for considerable uncertainties surrounding the outlook both

for the volume and profitability of exports in 1978, this level of discount was remarkable. It has been interesting to note that the "traditional" January market rally was led by the depressed exporters as the threat of imminent American protectionism against Japanese goods appeared to have been rolled back by the amicable conclusion to the trade negotiations between the two countries.

Intensifying concern over the future of corporate earnings in the event of economic recovery proving unsustainable did not lead to a more general bear market in 1977 because of rising levels of liquidity in the economy coupled with the reductions in interest rates during the year. Basically, the savings ratio of the private sector remained high while the demand for those funds from the corporate sector stayed depressed; although demands from the public sector continued to grow rapidly, their importance in relation to total money supply is still not significant by Western standards.

Ratings

Under these circumstances and in the absence of any tradition of investing abroad, cash available for the domestic securities market showed a rapid increase, helping to sustain stock price ratings in many sectors at levels which appeared (as they have almost always appeared) unjustifiably high to foreign observers. Because of the latter factor, overseas opinion has little influence on policies in such sectors. By contrast, foreign selling can have a marked influence on the prices of the relatively small number of "blue chips" which overseas investors have concentrated traditionally. This was made clear during the bear market of 1974 and again, in the case of the export-related blue chips, in 1977.

Surplus liquidity helped merely to sustain equity prices last year, but its influence on the bond market, where concern about corporate earnings is immaterial, was much greater. Cuts in regulated interest rates coupled with a slowdown in inflation combined to attract funds from both domestic and foreign institutions. Yields in the secondary market dropped to a post-war trough by the end of the year. From an overseas investor's viewpoint, the gains from bond investments were in most cases compounded by the appreciation of the currency. This has resulted in the generation of bul-

liness about the future course of the bond market, and, at the time of writing, secondary market prices are anticipating a further cut in both the official discount rate and in long-term interest rates (hence the future issue prices of Government bonds, and corporate and bank debentures).

These cuts were originally expected in January but, because of the raising of the prime rate in America, they have been delayed. It is probably true that, if Japanese interest rates were regulated purely by market forces, they would already be lower, but this is not the case. Under the circumstances, therefore, it is relevant to enquire whether, in the eyes of the Government, further reductions would have any beneficial economic effects.

The experience of the past two years indicates that the cost of money is probably no longer a relevant factor in promoting private sector investment, given the substantial deflationary gap which still exists in the economy. At the same time, lending margins are already under severe pressures even in the case of the major city banks, and the situation among the secondary financial institutions in which Japan abounds is almost certainly worse. This is not a healthy state of affairs when financial institutions are also bearing the brunt of an unprecedentedly high level of corporate bankruptcies. In other words, if the Government wishes to reduce lending rates further, it will be obliged to take the electorally unpopular step of cutting deposit rates also—and possibly by a larger margin than the reduction in lending rates if stability is to be maintained within the financial system. It is certainly possible that one more reduction in official interest rates will occur, though it will probably be effected in order to discourage overseas speculation in the yen rather than in any hope of promoting domestic economic activity. In fact, another cut would be tantamount to an admission by the Government that its latest round of fiscal measures for stimulating the economy was not working. If this proves to be the case, the yen has, even at current levels, further upside potential against the dollar, so that holdings of yen-bonds could still be advantageous to certain categories of overseas investors. It is unlikely that interest rates in Japan can be reduced much further without causing severe damage to the already strained financial system, and this must place a ceiling on the potential upward movement of the bond market in yen terms not far

above present levels. Holders would do well to remember the experience of 1974 which demonstrated that the Japanese bond market can be remarkably illiquid.

Returning to the equity market which has, at the time of writing, itself returned to within 6 per cent. of its all-time high, it is obviously tempting to conclude that the general ratings of stocks—and in particular the internationally very low 1.7 per cent. average yield—do not adequately discount the risk that the latest package of fiscal measures announced by the Government will, like all their predecessors, fail to restore Japan's economic health. This is indeed the case, yet stock prices have held remarkably firm despite predictions from virtually all non-official Japanese economic authorities that the Government's target of 7 per cent. real GNP growth in the fiscal year 1977 is unattainable.

Rationale

A possible rationale is that investors consider that the Government must succeed in stimulating domestic demand simply because the costs of failure would be too high in terms of appreciation of the currency, overseas protectionism, corporate bankruptcies and unemployment. Thus, even if the proposed reflationary measures prove inadequate, others, including major tax rebates, will be brought in until the proper degree of stimulus is achieved. There is validity behind this argument, as there is behind the opposing line that, by failing to reflate while exports and corporate profits were booming, the Government has been forced to do so when the reverse is likely to prove true, so that its chances of success are marginal.

Almost certainly, if the Government fails, the implications for Japanese industry and hence the stock market will be catastrophic. However, the Government has not so far actually pursued any serious reflationary policies: it may be premature to write off in advance the potential effects of a switch in favour of genuinely expansionary programmes. Japanese investors are certainly not doing so, despite being inundated by a series of gloomy economic and corporate profit predictions. As long as they do not become disillusioned, the relatively high ratings of Japanese stocks in general are sustainable, despite their unattractive appearance to outside observers.

Anthony Newsome

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COMPANY NEWS

Confidence at Trident TV

CONFIDENCE over the future of the television network is being expressed by the directors of Trident Television, who are planning to make possible forward planning in the television industry. The company, which is a subsidiary of the parent company, Trident Television, is planning to make possible forward planning in the television industry. The company, which is a subsidiary of the parent company, Trident Television, is planning to make possible forward planning in the television industry.

Mr. Ward Thomas, Chairman of Trident Television, says that the directors have confidence in the future of the television network. He says that the directors have confidence in the future of the television network. He says that the directors have confidence in the future of the television network.

Trident Television's first full-length feature film, 'The Four Feathers', is being produced. The film is being produced by Trident Television. The film is being produced by Trident Television.

Trident Television is planning to make possible forward planning in the television industry. The company, which is a subsidiary of the parent company, Trident Television, is planning to make possible forward planning in the television industry.

BOARD MEETINGS

The following companies have notified the London Stock Exchange of board meetings to be held on the following dates:

Company	Date
British Overseas Airways Corp.	Feb. 2
British Airways PLC	Feb. 2
British Airways PLC	Feb. 2
British Airways PLC	Feb. 2
British Airways PLC	Feb. 2

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Mr. Peter Macadam, chairman of British-American Tobacco. Full year results are due to be announced on Tuesday.

Bond St. Fabrics outlook

IN THEIR statement, the directors of Bond Street Fabrics report that the company's trading division, which is the main source of the company's income, has been successful in the current year.

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Automated Security locks up new business

BY TERRY GARRETT

When VAB Products declared its trading subsidiaries were insolvent, few could have guessed that Automated Security Holdings—soon to become one of the largest burglar alarm groups in the U.K.—would rise from its ashes.

Today shareholders in Automated Security (ASH) will meet to decide on whether to implement a rights issue to provide cash for ASH to go ahead with the acquisition of the security division of Brooks Alarms.

This will virtually double the number of intruder detection systems under its control to over 40,000.

When that is complete ASH will rival Chubb and AFA in terms of pure security systems which take in everything from a simple burglar alarm to a sophisticated electrical system monitored full-time by ASH. But until the group announced the deal on January 4, ASH was a second-line stock barely known in the Stock Market.

The group's foundations have two footings. One was the quoted VAB Products which was used as a shell, and the other was a small security alarm manufacturer, Modern Automatic Alarms, started by Mr. Dennis Smith, an ex-Chubb man, in 1964.

VAB was a general engineering outfit with interests in curtain rails, plastics and buxtons. Throughout the 'sixties it reported more losses than profits and in 1968 the quotation was cancelled and was finally cancelled in August 1972.

But financial reorganisation was at hand. A one-time conglomerate high flyer, Heenan Reddick, came to the scene and reorganised a £270,000 rights issue. Perhaps not surprisingly 56.1 per cent of the issue was left in the hands of the underwriters and Heenan Reddick finished up with control of VAB.

—a company with £380,000 cash as its sole assets.

The next step was in March 1973 when proposals were drawn up for Modern Automatic Alarms to be absorbed into VAB at a cost of 31p VAB shares. By July of that year Automated Security was born. Mr. Tom Buffett, a Canadian engineer with a Swiss business degree, came in from the outside to head the new group which at that time was making profits of only £38,000 a year.

In those early days Modern itself was financially hanging on by its finger tips. Like many small rental operations Modern faced cash flow problems as it expanded its rental base. Also it relied too much on short term debt to finance long term assets.

In its first year of operation under the Automated banner, the group's profits were £56,000—just 4.5 per cent of turnover. Over the following two years the management worked hard at improving margins. By 1975 turnover was a third higher at £17.7m and pre-tax profits were nearly £100,000—showing a margin of over 14 per cent.

Having established a reasonable level of profit ASH went all out for sales growth and decided to come back to the Stock Market.

In the summer of 1976 Automated was requested but the shares stuck at around the 10p mark for many months. In 1977 did the market begin to latch on to ASH's potential and the shares rose steadily to close 1977 at 43p.

Now news of the Brooks deal has sent the shares even higher over the past month to 58p.

ASH's profits performance has been impressive. In 1976 pre-tax profits climbed to £235,000, a return of 50 per cent on shareholdings' equity, and the estimate for the year just ended of not

less than £450,000 in the offer document for Brooks looks on the conservative side.

The integration of Brooks will obviously be a turning point in the company's future. It will double the number of systems to over 40,000 and give plenty of scope to rationalise the branches. Brooks has 19 branches compared with ASH's 14. After the re-organisation, towards which Brooks will contribute £150,000, ASH estimates that it will end up with just 22 branches.

Automated's first move will be to reduce Brooks' overheads. Both groups have a similar number of systems in operation but Brooks has been working through a third more outlets. Too many of these, in Tom Buffett's opinion, are at the 'nursery stage.'

ASH appears to run a much tighter ship all round than Brooks. Apart from the number of branches, ASH also concentrates on supplying a higher proportion of its own manufactured equipment than Brooks, which up to now has tended to buy in its electrical gear.

That, together with a different approach to managing levels and pricing policies, has made all the difference to the fortunes of ASH compared with Brooks' unimpressive record.

It will take time for ASH to digest Brooks and not much is expected from the acquisition in terms of profit in the current year. The following year could be much better, but it could take up to 20 months to get the Brooks side operating at the sort of profit margin that ASH is accustomed to.

The merger with Brooks means that, without any growth from new systems, Automated will immediately become a company capable of producing £1m pre-tax

Brasway on target for £200,000

IN LINE with expectations, pre-tax profits of Brasway came to £21,401 for the half-year to October 29, 1977, compared with a loss of £4,430 on turnover of £3,480m.

So as to conserve resources there will be no interim dividend but there will be a generous final as possible. Last year there was an interim of 0.5p net per 10p share but no final. The full year loss was £349,000.

Mr. R. A. Swaby, the chairman, says that there is little doubt that the group will achieve the profit target of £200,000 for the full year and is well on the way to a complete recovery.

The scrap processing division is only just covering costs at present but this time last year it was incurring losses of a worrying nature. Prices are at the bottom of the market and the division can look forward to some reasonable profits.

Export tonnages are increasing monthly and once demand for scrap from abroad improves

Brasway will be well placed to running at full capacity and an take advantage of the market order has been placed for a further mill which should be in operation by September/October 1978.

The tube division continues to go from strength to strength and the directors are confident of Brasway's most competitive price levels for production and delivery of electrically welded tube sales figures from January in the U.K. and possible Europe, through to April. The mill is now says Mr. Swaby.

Mr. R. A. Swaby, the chairman, says that there is little doubt that the group will achieve the profit target of £200,000 for the full year and is well on the way to a complete recovery.

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Export tonnages are increasing monthly and once demand for scrap from abroad improves

LOCAL AUTHORITY BOND TABLE

Authority (telephone number or parent name)	Annual gross interest	Interest payable	Minimum sum	Life of bond
Barnsley Metro. (0224 30222)	9 1/2	year	250	4 1/2
Pool (02012 5151)	9 1/2	year	500	4
Pool (02012 5151)	9 1/2	year	500	4
Redbridge (01-478 30209)	9 1/2	year	200	3 1/2
Thurrock (0475 5122)	9 1/2	year	200	4
Thurrock (0475 5122)	9 1/2	year	200	5 1/2
Wrekin (0952 303031)	9 1/2	year	200	2
Wrekin (0952 303031)	9 1/2	year	200	4
Wrekin (0952 303031)	9 1/2	year	200	4

Deanson off to better start

THE current year has started with a better start than the previous year.

Deposits of £1,000-£25,000 accepted for fixed terms of 1 to 10 years. Interest paid gross, half-yearly. Rates for deposits received not later than 10.7.78.

Terms (years): 1 2 3 4 5 6 7 8 9 10
Interest %: 9 10 11 12 13 14 15 16 17 18

Rates for larger amounts on request. Deposits to and further information from The Chief Cashier, Deanson Ltd, 100, 101, 102, 103, 104, 105, 106, 107, 108, 109, 110, 111, 112, 113, 114, 115, 116, 117, 118, 119, 120, 121, 122, 123, 124, 125, 126, 127, 128, 129, 130, 131, 132, 133, 134, 135, 136, 137, 138, 139, 140, 141, 142, 143, 144, 145, 146, 147, 148, 149, 150, 151, 152, 153, 154, 155, 156, 157, 158, 159, 160, 161, 162, 163, 164, 165, 166, 167, 168, 169, 170, 171, 172, 173, 174, 175, 176, 177, 178, 179, 180, 181, 182, 183, 184, 185, 186, 187, 188, 189, 190, 191, 192, 193, 194, 195, 196, 197, 198, 199, 200, 201, 202, 203, 204, 205, 206, 207, 208, 209, 210, 211, 212, 213, 214, 215, 216, 217, 218, 219, 220, 221, 222, 223, 224, 225, 226, 227, 228, 229, 230, 231, 232, 233, 234, 235, 236, 237, 238, 239, 240, 241, 242, 243, 244, 245, 246, 247, 248, 249, 250, 251, 252, 253, 254, 255, 256, 257, 258, 259, 260, 261, 262, 263, 264, 265, 266, 267, 268, 269, 270, 271, 272, 273, 274, 275, 276, 277, 278, 279, 280, 281, 282, 283, 284, 285, 286, 287, 288, 289, 290, 291, 292, 293, 294, 295, 296, 297, 298, 299, 300, 301, 302, 303, 304, 305, 306, 307, 308, 309, 310, 311, 312, 313, 314, 315, 316, 317, 318, 319, 320, 321, 322, 323, 324, 325, 326, 327, 328, 329, 330, 331, 332, 333, 334, 335, 336, 337, 338, 339, 340, 341, 342, 343, 344, 345, 346, 347, 348, 349, 350, 351, 352, 353, 354, 355, 356, 357, 358, 359, 360, 361, 362, 363, 364, 365, 366, 367, 368, 369, 370, 371, 372, 373, 374, 375, 376, 377, 378, 379, 380, 381, 382, 383, 384, 385, 386, 387, 388, 389, 390, 391, 392, 393, 394, 395, 396, 397, 398, 399, 400, 401, 402, 403, 404, 405, 406, 407, 408, 409, 410, 411, 412, 413, 414, 415, 416, 417, 418, 419, 420, 421, 422, 423, 424, 425, 426, 427, 428, 429, 430, 431, 432, 433, 434, 435, 436, 437, 438, 439, 440, 441, 442, 443, 444, 445, 446, 447, 448, 449, 450, 451, 452, 453, 454, 455, 456, 457, 458, 459, 460, 461, 462, 463, 464, 465, 466, 467, 468, 469, 470, 471, 472, 473, 474, 475, 476, 477, 478, 479, 480, 481, 482, 483, 484, 485, 486, 487, 488, 489, 490, 491, 492, 493, 494, 495, 496, 497, 498, 499, 500, 501, 502, 503, 504, 505, 506, 507, 508, 509, 510, 511, 512, 513, 514, 515, 516, 517, 518, 519, 520, 521, 522, 523, 524, 525, 526, 527, 528, 529, 530, 531, 532, 533, 534, 535, 536, 537, 538, 539, 540, 541, 542, 543, 544, 545, 546, 547, 548, 549, 550, 551, 552, 553, 554, 555, 556, 557, 558, 559, 560, 561, 562, 563, 564, 565, 566, 567, 568, 569, 570, 571, 572, 573, 574, 575, 576, 577, 578, 579, 580, 581, 582, 583, 584, 585, 586, 587, 588, 589, 590, 591, 592, 593, 594, 595, 596, 597, 598, 599, 600, 601, 602, 603, 604, 605, 606, 607, 608, 609, 610, 611, 612, 613, 614, 615, 616, 617, 618, 619, 620, 621, 622, 623, 624, 625, 626, 627, 628, 629, 630, 631, 632, 633, 634, 635, 636, 637, 638, 639, 640, 641, 642, 643, 644, 645, 646, 647, 648, 649, 650, 651, 652, 653, 654, 655, 656, 657, 658, 659, 660, 661, 662, 663, 664, 665, 666, 667, 668, 669, 670, 671, 672, 673, 674, 675, 676, 677, 678, 679, 680, 681, 682, 683, 684, 685, 686, 687, 688, 689, 690, 691, 692, 693, 694, 695, 696, 697, 698, 699, 700,

Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Feb. 5-9	International Spring Fair	Nat. Exbn. Centre, B'ham.
Feb. 8-10	Microsystems 78 Exbn. & Conference	West Centre Hotel, S.W.8
Feb. 12-14	Swimming Pool & Allied Trades Exbn.	Metropole Centre, Brighton
Feb. 14-16	National Office Reprographic Exbn.	Wembley Conf. Centre
Feb. 14-16	Licensed Hotel Catering Exbn.	Metropole Centre, Brighton
Feb. 15-16	EIA Engineering Exhibition	Portsmouth
Feb. 18-23	International Knitwear Fair	Earl's Court
Feb. 19-23	Int. Men's & Boys' Wear Exbn.	Earl's Court
Feb. 20-23	Spring Floorcoverings Exhibition	Metropole Centre, Brighton
Feb. 20-24	Furniture Production Exhibition	Nat. Exbn. Centre, B'ham.
Feb. 21-23	British Growers Look Ahead Exbn. and Conf.	Hatfield

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Feb. 4-7	Knitting Industries Exhibition	Paris
Feb. 4-7	European Men's Wear Show	Paris
Feb. 5-10	British Trade Fair	Abidjan
Feb. 11-15	Engineering & Industrial Equipment Exbn.	Dublin
Feb. 11-15	Int. Confectionery, Chocolate, Biscuit Exbn.	Paris
Feb. 13-17	Israel Fashion Week	Tel Aviv
Feb. 13-18	Int. Machine Tool & Foundry Exbn.	Johannesburg
Feb. 14-18	Business and Micro-Graphic Equipment Exbn.	Tokyo
Feb. 19-21	International Hardware Fair	Cologne
Feb. 21-24	Offshore South-East Asia Show	Singapore
Feb. 26-Mar. 2	International Spring Fair	Frankfurt
Feb. 26-Mar. 2	Middle East Transport Exbn. and Conf.	Dubai
Feb. 28-Mar. 3	Int. Tunneling Industries Exbn. & Conf.	Basle

BUSINESS AND MANAGEMENT CONFERENCES

Date	Title	Venue
Jan. 31	British Council of Productivity Associations: Unfair Dismissal	Metropole Hotel, W.2
Feb. 1	Department of Industry: Bulk Materials Handling	Runcorn, Cheshire
Feb. 1	Hogg Robinson (Pensions Management) Contracted Out Occupational Pension Schemes—revised administration and pay role procedures	Royal Festival Hall, S.W.1
Feb. 2	Berndtson Int./O.R.C. (U.K.): Management—Pay—Productivity	Cavendish Centre, W.1
Feb. 2	Chart Analysis: Investing in Commodities	Int. Press Centre, E.C.4
Feb. 6	Coverity Management Training Centre: Strikes & Industrial Action	Kentworth
Feb. 6	Business Perspectives: China and Britain—The Prospect for Trade	Royal Lancaster Hotel, W.2
Feb. 6-10	Urwick: Management in Research & Development	Stouff
Feb. 7-9	Executive Producer Risk Appraisal	Russell Hotel, W.C.1
Feb. 8-9	Imperial College: Management Science in Distribution	Exhibition Road, S.W.7
Feb. 8-10	London Chamber of Commerce and Industry: Social Service and Infrastructural Developments in Oil Rich States	Farnham Castle
Feb. 13-17	Kenner-Tregoe: Decision Making for Senior Management	Bath
Feb. 13-17	Abraxas Synectics—Innovative Skills	68, Churchway, N.W.1
Feb. 14	Society for Long Range Planning: Self-Denial To-day for Prosperity To-morrow—Crisis of Choice	15, Belgrave Sq., S.W.1
Feb. 15-16	Oyez IBC: International Tendering	Inter-Continental Hotel, W.1
Feb. 15-16	Management Training Consultants: The Skills of Interviewing	Leicester
Feb. 16	Building Materials Export Group: Exporting Export Markets for the U.K. Construction Industry	Cavendish Centre, W.1
Feb. 17	Inbicon: The Practical Implications of the Consumer Credit Act	Hilton Hotel, W.1
Feb. 21	Henley Centre for Forecasting: The Future of the U.K. Property Markets	Rowater Cinema, S.W.1
Feb. 22	Institute of Personnel Management: Employment Law in 1978	Manchester
Feb. 22-23	Financial Times: Business with Spain	Madrid
Feb. 23-24	European Study Conferences: EEC Competition Law	Royal Lancaster Hotel, W.2
Feb. 24	Thames Polytechnic: Business Trends in France	Barnford
Feb. 26-Mar. 2	British Transport Staff College: Finance & Accounting for Management	Woking
Feb. 27-28	Financial Times: The Bankers' Investors Chronicle: World Banking in 1978	Greyfriars House, W.1
Feb. 27-Mar. 1	AMR International: Creating Business Growth in Europe	Royal Westchester Hotel, S.W.1
Feb. 28	Institute of Directors Annual Convention: The State of the Individual	Royal Albert Hall, S.W.7
Mar. 2	McGraw-Hill: Corporate Fraud	Wynd Garden Hotel, W.8

Yards to consider vessels stockpile

By Ian Hargreaves, Shipping Correspondent

BRITISH SHIPBUILDERS is to consider building offshore patrol vessels for stock as part of its strategy to dominate a sector of the naval market estimated to be worth up to £1bn. in the next ten years.

A review of this market by an industry team led by Sir John Ris, chairman of Vosper Thornycroft, the South Coast warship builder, is virtually complete. The report is Sir John's final contribution to British Shipbuilders. He will leave the Corporation on Wednesday to return to the private sector.

The report, which gives an exhaustive account of future market opportunities and an assessment of competitors, will not be published but will be considered initially by the British Shipbuilders Board and then by the Department of Industry and Ministry of Defence.

Its objective is to provide the Corporation's warship builders with a springboard for gaining supremacy in a field where there is tough competition from Italy, France, Germany and Holland.

Borrowing

There is not likely to be much argument about the fact that the market for patrol vessels will be stimulated both by changes in international fishing limits and increasing offshore activity associated with the oil industry.

But it would still be a big step for British Shipbuilders to build a stock of such vessels on the strength of this analysis. Such a policy would almost certainly have to be financed by ordinary commercial borrowing.

The decision is likely to be influenced by what are said to be imminent announcements by Mexico and Argentina of their requirements for offshore patrol craft.

One contender for these orders is the island-class vessel built by Holt Russell of Aberdeen. Vickers is also active in South America on a possible £10m order for container ships from the Chilean Government. Another contender is the £10m vessel built by Vosper Thornycroft, which is also active in South America on a possible £10m order for container ships from the Chilean Government.

All of these bonds having been sold, this announcement appears as a matter of record only.

Hydrocarbons Bank Limited

(Incorporated with limited liability in the Cayman Islands)

U.S. \$ 75,000,000
Guaranteed Floating Rate Notes 1982

Guaranteed as to payment of principal, premium, if any, and interest by

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Ente Nazionale Idrocarburi

(A public corporation of the Republic of Italy)

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BANK OF AMERICA INTERNATIONAL LIMITED

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Algerian Bank Nederland N.V.

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The Arab and Morgan Grenfell Finance Company Limited

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Banca Nazionale dell'Agricoltura

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Banco Uruguayo Hispano Americano Limited

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Bank Leu International Limited

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Banque Europeenne de Tokyo

Banque Francoise du Commerce Exterieur

Banque Generale du Luxembourg S.A.

Banque de l'Indochine et de l'Extrême Orient

Banque Internationale de Luxembourg S.A.

Banque Louis Dreyfus

Banque Nationale de Paris

Banque de Neuchâtel, Schumacher, Mallet

Banque de Paris et des Pays-Bas

Banque Populaire Suisse S.A. Luxembourg

Banque Postale

Banque de l'Union Européenne

Banque Worms et Compagnie

Banque de l'Europe du Nord

Banque de l'Europe du Sud

Banque de l'Europe du Centre

Banque de l'Europe du Nord-Est

Banque de l'Europe du Sud-Est

Banque de l'Europe du Centre-Est

Banque de l'Europe du Nord-Ouest

Banque de l'Europe du Sud-Ouest

Banque de l'Europe du Centre-Sud

Banque de l'Europe du Nord-Sud

Banque de l'Europe du Sud-Sud

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Banque de l'Europe du Nord-Nord

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Banque de l'Europe du Centre-Sud

Banque de l'Europe du Nord-Sud

Banque de l'Europe du Sud-Sud

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Banque de l'Europe du Centre-Sud

Crédit Industriel et Commercial

Crédit du Nord

Crédito Italiano

Doña Europe N.V.

Richard Daus & Co.

Den Danske Bank af 1871 Aktieselskab

Den Norske Kreditbank

Deutsche Girozentrale

Deutsche Kommunalbank

DG Bank

Deutsche Genossenschaftsbank

Dillon, Read Overseas Corporation

Domination Securities Limited

Dresner Bank Hamburg

Financiera Internacional S.p.A.

Euromobiliare S.p.A.

Europaribas Bank (Nederland) N.V.

Europaribas Securities Corporation

European Arab Bank Limited

Financiera

Robert Fleming & Co. Limited

First Boston (Europe)

First Chicago Limited

Gefina International Ltd.

Girozentrale und Bank der Österreichischen Sparkassen Aktiengesellschaft

Goldman Sachs International Corp.

Greenwich Incorporated

Hansabank Aktiengesellschaft

Hollandia Bank Limited

Hilf Samuel & Co. Limited

H.F. Hutton & Co. N.V.

International Commercial Bank Limited

Interurban Bank

Istituto Bancario Italiano S.p.A.

Italian International Bank Limited

Jardine Fleming & Company Limited

Kansallis-Osake-Pankki

Kidder, Peabody International Limited

Kjøbenhavns Handelsbank

Kleinwort, Benson Limited

Kreditbank N.V.

Kreditbank S.A. Luxembourg

Kuhn Loeb Lehman Brothers International

Kuwait Financial Center S.A.K.

Kuwait International Finance Co. S.A.K.

Kuwait International Investment Co. S.A.K.

Kuwait International (Nederland) N.V.

Kuwait Securities Co. Ltd.

Kuwait Securities Co. Ltd.

Kuwait Securities Co. Ltd.

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Kuwait Securities Co. Ltd.

OVERSEAS MARKETS

EUROBONDS

The faint-hearted rally in the dollar sector last week served, if anything, to underline the weakness of this sector almost more than the previous periods of sharply falling prices.

No one really expects President Carter in his speech today to dispel the uncertainty surrounding the dollar, while in any case the assumption is that U.S. dollar interest rates must rise further this year—either to protect the dollar or as a result of higher economic activity in the U.S.

Dealing activity remained at a low ebb and the firmer undertone was not based on any development of retail demand for bonds.

The only good news was that the worst in the primary sector seemed to have passed.

In New York, Euratom postponed its proposed Yankee bond issue and the European Coal and Steel Community's straight Eurodollar bond was hardly a triumph. Indeed, if it were not for the standards set by the other recent issues and the fact that its middle eastern flavour and small size meant that it was

not widely traded in the European secondary market, it would probably have caused an outcry. The opening quotations were a half point on the bid side, below the selling group discount.

On the other hand its 99 pricing combined with the improvement in market conditions since it was launched went some way to compensate for the low coupon. And the other recent issues have picked up from their lowest levels.

Question

Perhaps the most encouraging point for the battered dollar sector was that after the ECSC closed there were no straight issues on offer at all. But insofar as there is no sign of improvement, this poses the question of where borrowers are to turn for money in the foreseeable future.

Many borrowers are highly liquid at present and the status in the dollar sector is not therefore likely to cause hardship (except to banks specialising in U.S. dollar bond issue management) unless it lasts for a considerable period. The basic choice facing those who have to borrow long term funds at pre-

sent is whether to opt for currency risk or for interest rate risk. The good response to the Long Term Credit Bank of Japan's FRN—and indeed the FRN secondary market in recent weeks—suggests that a wide number of borrowers would be able to tap this sector. If they cannot attract investors, then the banks would probably subscribe.

The alternative is to go for one of the "strong" currencies, running the risk that their performance on the foreign exchange market in the past will be extrapolated into the future. In contrast to the dollar, international borrowers cannot, in the case of other currencies, in general match their liability with an asset in the same currency.

The three currencies where funds will be able to be raised in large volumes for the foreseeable future are D-marks, Swiss francs and Yen. In addition to these, borrowers can expect spasmodically to raise modest amounts in guilders, units of account, and some middle eastern currencies.

In the Swiss franc and D-mark sectors, issues and private placements (in the case of Switzerland, mostly private placements) can be raised to the tune of an

aggregate \$500m—\$1bn, equivalent each month. The constant fear in the currency situation changes those who have bought the very large volumes of stock issued in recent weeks could all try to sell simultaneously, pushing prices down several points in a very short period.

In the long-term interests of maintaining new issue possibilities even when the currency situation changes, lead managers have been trying to prevent yields falling too fast. Such efforts are inevitably limited by the fact that a borrower can shift to another bank from which he thinks he can get better terms.

Indigestion

Last week, there were signs of indigestion in the secondary market. Although issues continued to trade well up in some cases even above their offering prices, in general the prices of recent issues fell slightly over the week as a whole.

In the Swiss franc sector, there is no sign of any let-up in investor demand. Recent issues are quoted well up to 5 per cent above issue price. The coupon level for prime quality borrowers

was shaved last week by another quarter of a point—to 4 per cent—by the announcement of the Norwegian State guaranteed issue for den Norske Industri-bank.

As for the year, where yield levels are still falling from the current 6½ per cent level, the lender is already being well into the spring and issues are being planned at a rate of between \$200m-\$300m, equivalent each month. This is a notable record for a market which was embryonic only a year ago.

The other currency which may be able to distribute significantly, for those borrowers who can spend money in the U.K., is sterling. Although the secondary market has still to give its stamp of approval to the two current issues, all reports last week suggested that both the EIB and the Rowntree Mackintosh were going well.

The problem lies in discerning retail investor demand in sufficient size to support a significant market over the period of time. Perhaps it is still too early to expect the idea to have caught on—one dealer on Friday said that investors were particularly worried about the secondary market backing for sterling issues.

CURRENT INTERNATIONAL BOND ISSUES									
Borrowers	Amount	Maturity	Av. life	Coupon	Price	Lead manager	Offer	yield	%
U.S. DOLLARS									
TECSA	30	1985	7	81	99	KIC, Hill Samuel	8.57		
Long Term Credit Bank of Japan	60	1983	5	61	100	First Boston, Credit Lyonnais	6.48		
D-MARKS									
Argentine	100	1985	7	61	*	Deutsche			
TYO (Teed Finland)	80	1988	8	6	*	WestLB			
Finland	50	1985	6	61	1001	Deutsche	6.16		
Finland	50	1983	5	51	*	Dresdner			
Banque Nationale d'Algerie	100	1983	5	71	*	Dresdner			
SWISS FRANCS									
Aden Dev. Bank	80	1993	n.a.	41	991	UBS	4.30		
Industriabank	100	1993	n.a.	4	*	Swiss Bank Corp.			
STERLING									
Rowntree Mackintosh	25	1988	7.96	91	100	S. G. Warburg	9.25		
Citicorp	15	1983/8	7	101	*	First Boston, BNP, KIC			
LUXEMBOURG FRANCS									
Kredietbank	500	1986	n.a.	8	1001	Kredietbank Lux.	7.00		

* Not yet priced. † Final terms. ** Placement. †† Floating rate note. ‡ Minimum. § Purchase fund. ¶ Notes: Yields are calculated on AIBD basis.

Indices

NEW YORK—DOW JONES

						1917-18		Since compilation	
Jan. 27	Jan. 26	Jan. 25	Jan. 24	Jan. 23	Jan. 20	High	Low	High	Low

OFFSHORE AND OVERSEAS FUNDS

King & Shaxson Mgrs.		Schlesinger International Mgmt. Ltd.	
1 Charing Cross St. Heller, Jersey		14, Motte St. St. Heller, Jersey	
GHI Fund, Thomas Street, Douglas, Isle of Man		SAIL, 1975	
GHI Fund, 127-148 125-40		SAIL, 1976	
GHI Fund, 127-148 125-40		SAIL, 1977	
GHI Fund, 127-148 125-40		SAIL, 1978	
GHI Fund, 127-148 125-40		SAIL, 1979	
GHI Fund, 127-148 125-40		SAIL, 1980	
GHI Fund, 127-148 125-40		SAIL, 1981	
GHI Fund, 127-148 125-40		SAIL, 1982	
GHI Fund, 127-148 125-40		SAIL, 1983	
GHI Fund, 127-148 125-40		SAIL, 1984	
GHI Fund, 127-148 125-40		SAIL, 1985	
GHI Fund, 127-148 125-40		SAIL, 1986	
GHI Fund, 127-148 125-40		SAIL, 1987	
GHI Fund, 127-148 125-40		SAIL, 1988	
GHI Fund, 127-148 125-40		SAIL, 1989	
GHI Fund, 127-148 125-40		SAIL, 1990	
GHI Fund, 127-148 125-40		SAIL, 1991	
GHI Fund, 127-148 125-40		SAIL, 1992	
GHI Fund, 127-148 125-40		SAIL, 1993	
GHI Fund, 127-148 125-40		SAIL, 1994	
GHI Fund, 127-148 125-40		SAIL, 1995	
GHI Fund, 127-148 125-40		SAIL, 1996	
GHI Fund, 127-148 125-40		SAIL, 1997	
GHI Fund, 127-148 125-40		SAIL, 1998	
GHI Fund, 127-148 125-40		SAIL, 1999	
GHI Fund, 127-148 125-40		SAIL, 2000	
GHI Fund, 127-148 125-40		SAIL, 2001	
GHI Fund, 127-148 125-40		SAIL, 2002	
GHI Fund, 127-148 125-40		SAIL, 2003	
GHI Fund, 127-148 125-40		SAIL, 2004	
GHI Fund, 127-148 125-40		SAIL, 2005	
GHI Fund, 127-148 125-40		SAIL, 2006	
GHI Fund, 127-148 125-40		SAIL, 2007	
GHI Fund, 127-148 125-40		SAIL, 2008	
GHI Fund, 127-148 125-40		SAIL, 2009	
GHI Fund, 127-148 125-40		SAIL, 2010	
GHI Fund, 127-148 125-40		SAIL, 2011	
GHI Fund, 127-148 125-40		SAIL, 2012	
GHI Fund, 127-148 125-40		SAIL, 2013	
GHI Fund, 127-148 125-40		SAIL, 2014	
GHI Fund, 127-148 125-40		SAIL, 2015	
GHI Fund, 127-148 125-40		SAIL, 2016	
GHI Fund, 127-148 125-40		SAIL, 2017	
GHI Fund, 127-148 125-40		SAIL, 2018	
GHI Fund, 127-148 125-40		SAIL, 2019	
GHI Fund, 127-148 125-40		SAIL, 2020	
GHI Fund, 127-148 125-40		SAIL, 2021	
GHI Fund, 127-148 125-40		SAIL, 2022	
GHI Fund, 127-148 125-40		SAIL, 2023	
GHI Fund, 127-148 125-40		SAIL, 2024	
GHI Fund, 127-148 125-40		SAIL, 2025	
GHI Fund, 127-148 125-40		SAIL, 2026	
GHI Fund, 127-148 125-40		SAIL, 2027	
GHI Fund, 127-148 125-40		SAIL, 2028	
GHI Fund, 127-148 125-40		SAIL, 2029	
GHI Fund, 127-148 125-40		SAIL, 2030	
GHI Fund, 127-148 125-40		SAIL, 2031	
GHI Fund, 127-148 125-40		SAIL, 2032	
GHI Fund, 127-148 125-40		SAIL, 2033	
GHI Fund, 127-148 125-40		SAIL, 2034	
GHI Fund, 127-148 125-40		SAIL, 2035	
GHI Fund, 127-148 125-40		SAIL, 2036	
GHI Fund, 127-148 125-40		SAIL, 2037	
GHI Fund, 127-148 125-40		SAIL, 2038	
GHI Fund, 127-148 125-40		SAIL, 2039	
GHI Fund, 127-148 125-40		SAIL, 2040	
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GHI Fund, 127-148 125-40		SAIL, 2042	
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GHI Fund, 127-148 125-40		SAIL, 2044	
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GHI Fund, 127-148 125-40		SAIL, 2049	
GHI Fund, 127-148 125-40		SAIL, 2050	
GHI Fund, 127-148 125-40		SAIL, 2051	
GHI Fund, 127-148 125-40		SAIL, 2052	
GHI Fund, 127-148 125-40		SAIL, 2053	
GHI Fund, 127-148 125-40		SAIL, 2054	
GHI Fund, 127-148 125-40		SAIL, 2055	
GHI Fund, 127-148 125-40		SAIL, 2056	
GHI Fund, 127-148 125-40		SAIL, 2057	
GHI Fund, 127-148 125-40		SAIL, 2058	
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GHI Fund, 127-148 125-40		SAIL, 2062	
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GHI Fund, 127-148 125-40		SAIL, 2099	
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GHI Fund, 127-148 125-40		SAIL, 2101	
GHI Fund, 127-148 125-40		SAIL, 2102	
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GHI Fund, 127-148 125-40		SAIL, 2120	
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GHI Fund, 127-148 125-40		SAIL, 2128	
GHI Fund, 127-148 125-40			

Money Mkt B.	145.9				
Mkt. Inv. Man. Fd.	145.9	-0.9			
Mer. Inv. Man. Fd.	145.9				
Equity Bond	145.9	-1.3			
Prop. Plan.	145.9				
Gen. Inv. Plan.	145.9	-1.6			
Equity Plan.	145.9	-3.6			
Gov. Dep. Penn.	145.9	+0.2			
Mon. Mkt. Penn.	145.9	-1.3			
NEL Pensions Ltd.					
Milton Court, Dartford, Surrey					
Gov. Ex. Cap. Fd.	145.9				
Gov. Ex. Cap. Fd.	145.9	-1.3			
Equity Plan.	145.9				
Depos. Plan.	145.9				
Equity Plan.	145.9				
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Gov. Ex. Cap. Fd.	145.9				
Equity Plan.	145.9				
Depos. Plan.	145.9				
Equity Plan.	145.9				
Gov. Ex. Cap. Fd.	145.9				
Gov. Ex. Cap. Fd.	145.9				
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Equity Plan.	145.9				
Depos. Plan.	145.9				
Equity Plan.	145.9				
Gov. Ex. Cap. Fd.	145.9				
Gov. Ex. Cap. Fd.	145.9				

Nelson Gth Inc Acc-.....	59.5	-	Sun Life of Canada (U.K.) Ltd.				
Nelson Gth Ins Cap-.....	67.5	-	2.3.4. Cockspur St. SW1Y5ER			01-880 5400	
Nelson Gth Line Cap-.....	59.5	-	Harpur LI Grth.....		195.7	
Next mch, day Feb, 12.				Harpur LI Mangd.....		195.8	
New Court Property Fund Mngtrs. Ltd.				Harpur LI Eqty.....		224.3	
St. Swithins Lane, London, EC4.		01-628 4356		Harpur LI Fd.....		282.6	
N.C.L.P.F. Det. 35 - [H4]		22.4	-	-	-	-	-
Next sat, day March 31.				-	-	-	-	-
				Target Life Assurance Co. Ltd.				
				Target House, Gatehouse Rd., Arlebury				

[illegible]

Property Fund	171.0	
Equity Fund (A)	169.0	
Agricultural Fund	168.0	
Equity Fund (A)	167.0	
Alber. Nat. Fund	166.0	
Equity Fund (A)	165.0	
Investment Fund	164.0	
Equity Fund (A)	163.0	
Equity Fund	162.0	
Equity Fund (A)	161.0	
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Equity Fund (A)	3.0	
Equity Fund	2.0	
Equity Fund (A)	1.0	
Equity Fund	0.0	

Property Fund	171.0	
Equity Fund (A)	169.0	
Agricultural Fund	168.0	
Equity Fund (A)	167.0	
Alber. Nat. Fund	166.0	
Equity Fund (A)	165.0	
Investment Fund	164.0	
Equity Fund (A)	163.0	
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Property Fund	171.0	
Equity Fund (A)	169.0	
Agricultural Fund	168.0	
Equity Fund (A)	167.0	
Alber. Nat. Fund	166.0	
Equity Fund (A)	165.0	
Investment Fund	164.0	
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Equity Fund	50.0	
Equity Fund (A)	49.0	
Equity Fund	48.0	
Equity Fund (A)	47.0	
Equity Fund	46.0	
Equity Fund (A)	45.0	
Equity Fund		

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MINOR: 1 AND 2 - 1

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NOTES

Unless otherwise indicated, prices and net dividends are in cents and denominations are 25p. Estimated prices/earnings ratios and covers are based on latest annual reports and accounts where possible, are updated on half-yearly figures. P/E ratios are calculated on the basis of net distributions (weighted figures) of at least 10% per year, or more difference if calculated as "nil" distribution. Covers are based on "maximum" distribution. Prices are based on midsize prices, are gross, adjusted to A\$75 of net assets, and allow for value of preferred distributions and options. Securities with denominations other than sterling are listed inclusive of the investment dollar premium.

service is available to every Company dealt in on
Exchanges throughout the United Kingdom for a
fee of £400 per annum for each security

REGIONAL MARKETS

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